

ADOPTED Fiscal Year 2016-17 BUDGET

PUBLIC WORKS

and

CAPITAL
IMPROVEMENT
PROJECTS

Book 2 of 3



City of Salem,
OREGON

CITY OF SALEM OFFICIALS

MAYOR

Anna M. Peterson

CITY COUNCIL

Chuck Bennett
Tom Andersen
Brad Nanke
Steve McCoid
Diana Dickey
Daniel Benjamin
Warren Bednarz
Jim Lewis

Ward 1
Ward 2
Ward 3
Ward 4
Ward 5
Ward 6
Ward 7
Ward 8
At Large

CITIZENS BUDGET COMMITTEE

Jan Kailuweit
Bob Bailey
Raquel Moore-Green
Don Wildfang
Jose Gonzales
Clark Hazlett
Steve Bergmann
Derik Milton
Richard Berger

MUNICIPAL JUDGE

Jane Aiken

ADMINISTRATIVE STAFF

CITY MANAGER

Steve Powers

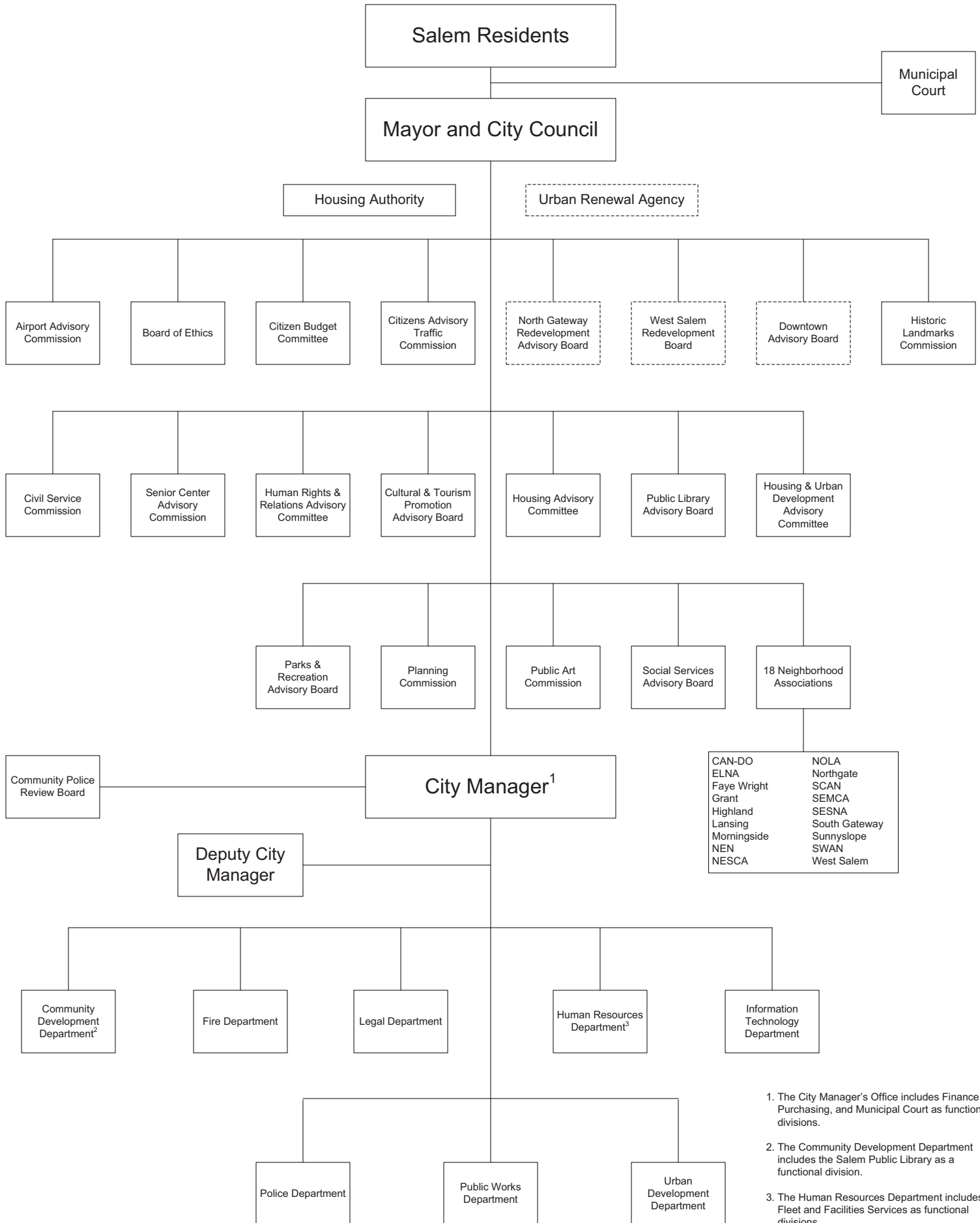
Deputy City Manager	Kacey Duncan
Human Resources Director	Mina Hanssen
City Attorney	Dan Atchison
Community Development Director	Glenn Gross
Public Works Director	Peter Fernandez
Police Chief	Gerald Moore
Fire Chief	Mike Niblock
Information Technology Director	Krishna Namburi
Urban Development Director	Kristin Retherford

BUDGET STAFF

Budget Officer	Kelley Jacobs
Franchise and Budget Analyst	Ryan Zink
Management Analyst II	Josh Eggleston
Administrative Analyst III	Kali Leinenbach

Organization of the City of Salem, Oregon

July 1, 2016



1. The City Manager's Office includes Finance, Purchasing, and Municipal Court as functional divisions.

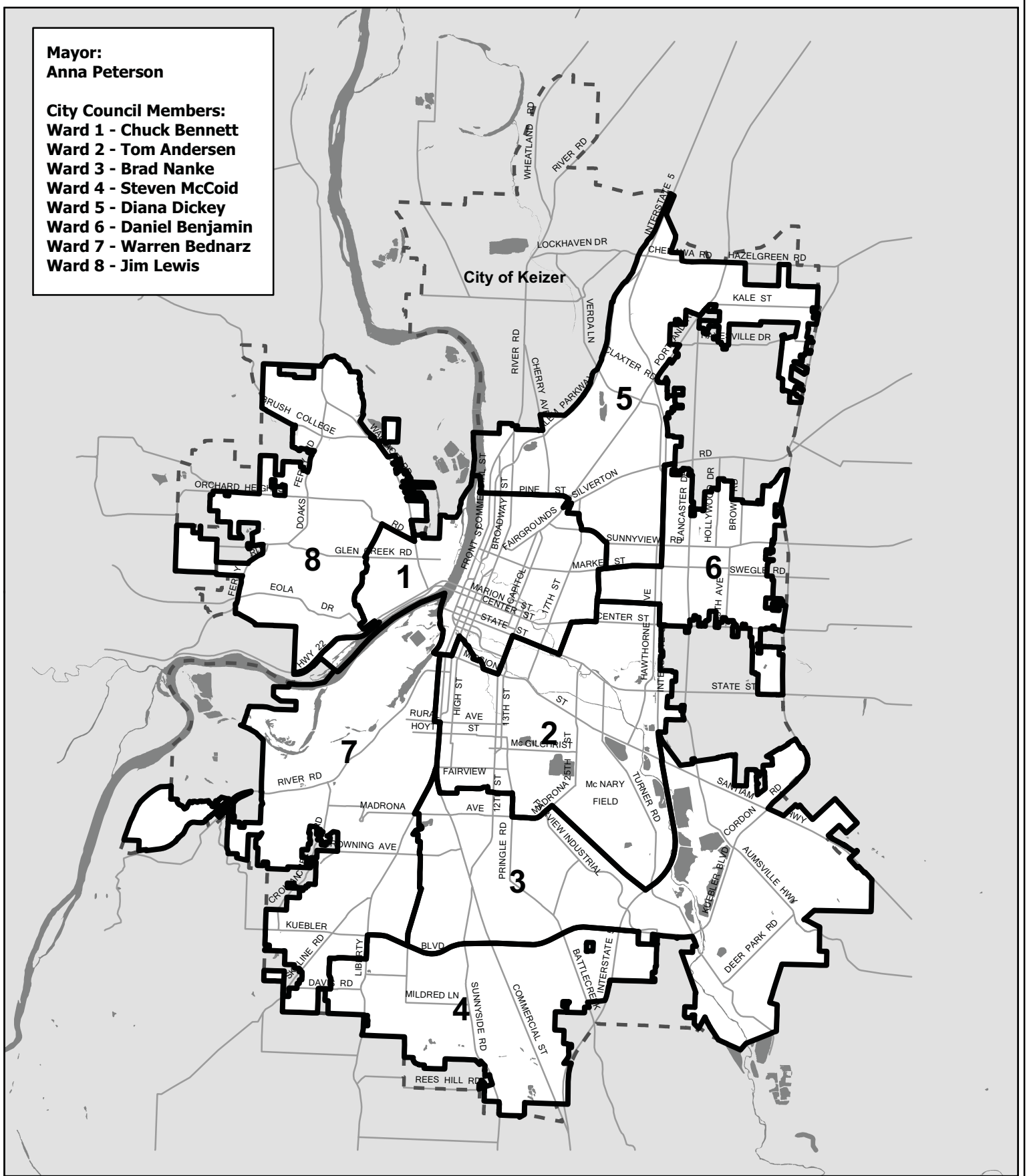
2. The Community Development Department includes the Salem Public Library as a functional division.

3. The Human Resources Department includes Fleet and Facilities Services as functional divisions.



Mayor:
Anna Peterson

City Council Members:
Ward 1 - Chuck Bennett
Ward 2 - Tom Andersen
Ward 3 - Brad Nanke
Ward 4 - Steven McCoid
Ward 5 - Diana Dickey
Ward 6 - Daniel Benjamin
Ward 7 - Warren Bednarz
Ward 8 - Jim Lewis



LEGEND

- Major Streets
- Urban Growth Boundary
- Outside City Limits
- Ward Boundary

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**CITY OF SALEM
FY 2016-17 RESOURCES AND REQUIREMENTS**

**TRANSPORTATION SERVICES, STREETLIGHT, UTILITY, CAPITAL
IMPROVEMENTS, EXTRA CAPACITY FACILITIES,
DEVELOPMENT DISTRICTS**

Fund #	Cost Center	Division or Section	Beginning Balance	Revenues	Total Resources	Total Expenditures	Unappropriated Balance
TRANSPORTATION SERVICES FUND 155							
155	58300000	Transportation Services	\$ 4,377,000	\$ 13,656,830	\$ 18,033,830	\$ 16,751,410	\$ 1,282,420
TOTAL FUND 155			\$ 4,377,000	\$ 13,656,830	\$ 18,033,830	\$ 16,751,410	\$ 1,282,420
STREETLIGHT FUND 156							
156	58800000	Streetlights	\$ 604,000	\$ 1,782,930	\$ 2,386,930	\$ 2,386,930	\$ -
TOTAL FUND 156			\$ 604,000	\$ 1,782,930	\$ 2,386,930	\$ 2,386,930	\$ -
UTILITY FUND 310							
310		Resources - All Cost Centers	\$ 47,056,750	\$ 93,013,310	\$ 140,070,060	\$ -	\$ -
310	58100000	Administration	-	-	-	62,333,290	-
310	58210000	Engineering	-	-	-	7,593,780	-
310	58400000	Wastewater Treatment	-	-	-	11,463,290	-
310	58500000	Operations	-	-	-	31,592,360	-
TOTAL FUND 310			\$ 47,056,750	\$ 93,013,310	\$ 140,070,060	\$ 112,982,720	\$ 27,087,340
CAPITAL IMPROVEMENTS FUND 255							
255	35904500	Radio System Replacement	\$ 8,121,940	\$ 1,507,500	\$ 9,629,440	\$ 9,629,440	\$ -
255	37901500	Fire Bond	-	-	-	-	-
255	58901010	Transportation	1,365,710	4,595,460	5,961,170	5,961,170	-
255	58901012	Streetlight Improvements	-	2,610,000	2,610,000	2,610,000	-
255	58901042	Streets and Bridges	22,671,920	1,410,000	24,081,920	24,081,920	-
255	58902010	Water	3,441,800	7,365,000	10,806,800	10,806,800	-
255	58903005	Stormwater	1,207,140	3,671,000	4,878,140	4,878,140	-
255	58903010	Wastewater	5,490,390	9,892,820	15,383,210	15,383,210	-
255	58909505	Parks and Improvements	2,793,060	3,683,870	6,476,930	6,476,930	-
255	60901000	Other Construction	21,490	813,000	834,490	834,490	-
255	60901500	TOT - Construction	54,440	175,000	229,440	229,440	-
255	60909900	Information Systems	30,790	1,435,760	1,466,550	1,466,550	-
255	64901200	Parking Structure Improvements (Reserve)	-	817,820	817,820	817,820	-
255	64902500	Salem Renewable Energy and Technology Park	337,560	1,500	339,060	339,060	-
255	64903000	Airport Construction	288,200	3,301,740	3,589,940	3,589,940	-
255	64903500	Pringle Creek Construction	161,370	37,060	198,430	198,430	-
TOTAL FUND 255			\$ 45,985,810	\$ 41,317,530	\$ 87,303,340	\$ 87,303,340	\$ -
EXTRA CAPACITY FACILITIES FUND 260							
260	58901025	Streets SDC	\$ 3,572,670	\$ 3,380,000	\$ 6,952,670	\$ 6,952,670	\$ -
260	58902020	Water SDC	1,551,560	1,300,000	2,851,560	2,851,560	-
260	58903020	Wastewater SDC	3,146,640	976,000	4,122,640	4,122,640	-
260	58903030	Stormwater SDC	957,450	1,006,500	1,963,950	1,963,950	-
260	58909590	Parks SDC	5,859,000	1,900,000	7,759,000	7,759,000	-
TOTAL FUND 260			\$ 15,087,320	\$ 8,562,500	\$ 23,649,820	\$ 23,649,820	\$ -
DEVELOPMENT DISTRICT FUND 275							
275	58905000	Sustainable Fairview	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
275	64901010	Mill Creek	1,531,240	307,000	1,838,240	1,838,240	-
TOTAL FUND 275			\$ 1,531,240	\$ 807,000	\$ 2,338,240	\$ 2,338,240	\$ -
TOTAL ALL FUNDS			\$ 114,642,120	\$ 159,140,100	\$ 273,782,220	\$ 245,412,460	\$ 28,369,760





Public Works Department

DIVISIONS

Administration

Engineering

Operations

Parks Operations

Recreation Services

Streetlight

Transportation Services

Warehouse Services

Wastewater Treatment

This section includes the divisions in bold text.



Transportation Services

Summaries, Programs, and Budget

FISCAL YEAR 2016-17 BUDGET

Budget Summaries

The Public Works Department budget is divided among the Transportation Services Fund (Fund 155, previously named Public Works Fund), Streetlight Fund (Fund 156), the Utility Fund (Fund 310, previously named Water and Sewer Fund), the General Fund (Fund 101), and the City Services Fund (Fund 355). Each is shown separately in the fiscal budget document. The Transportation Services Fund includes only those programs associated with maintenance and operation of the City's street system. The Streetlight Fund provides for the revenues and expenditures required for the operation, maintenance, modernization, and expansion of the streetlight system. The Utility Fund includes budgets for the Administration, Planning and Development, Engineering, Operations, and Wastewater Treatment divisions, as well as the Non-Divisional component of the department's budget. The General Fund contains budgets for the City's Parks and Recreation programs, including Recreation, Center 50+, and Parks Operations. The City Services Fund includes the budget for Warehouse Services, which is now being managed by the Public Works Department.

The **Transportation Services Fund Budget by Division** table represents three years of historical expenditures with the adopted FY 2015-16 and FY 2016-17 budgets for the fund.

Transportation Services Fund Budget by Division					
	Actual	Actual	Actual	Adopted	Adopted
	12-13	13-14	14-15	15-16	16-17
Engineering ¹	\$ 6,327,936	\$ -	\$ -	\$ -	\$ -
Transportation Services	11,356,912	11,158,778	10,963,468	14,773,560	16,751,410
Parks Operations ²	5,072,545	5,462,561	5,271,670	-	-
Total	\$ 22,757,393	\$ 16,621,340	\$ 16,235,138	\$ 14,773,560	\$ 16,751,410
% Change		-26.96%	-2.32%	-9.00%	13.39%

¹ Engineering Division moved to the Utility Fund 310 in FY 2013-14.

² To align with its primary funding source, the Parks Operations Division moved to the General Fund in FY 2015-16.

Work Force Changes

Position reassignments cause a one FTE reduction, which is offset by the addition of six new positions resulting in a net gain of five FTE in this fund.

Four positions are added as the result of conversion of seasonal hours to full-time positions and provide for a two-person sidewalk crew dedicated to spot repairs and added capacity on the asphalt crew. Conversions of seasonal hours to full-time positions have been made over the past two years in response to the provisions of the Affordable Care Act.

Two existing positions in Planning and Development that are funded with State Highway Revenue are being reassigned from the Utility Fund to the Transportation Services Fund.

To meet the changing needs of the department, an existing position was reclassified and reassigned to the Administrative Services Division in the Utility Fund.

The **Transportation Services Fund Budget by Category** table represents three years of historical revenues and expenditures with the adopted FY 2015-16 and FY 2016-17 budgets by category. It includes the fund history as noted above with Engineering Division data in FY 2012-13, and Parks Operations Division data in FY 2012-13 through FY 2014-15. The table shows the total fund budget, the percent change in total budget, and the full-time equivalent (FTE) position count for each year.

Transportation Services Fund Budget by Category					
	Actual	Actual	Actual	Adopted	Adopted
	12-13	13-14	14-15	15-16	16-17
Beginning Cash Balance	\$ 2,567,571	\$ 1,761,392	\$ 2,070,690	\$ 2,517,660	\$ 4,377,000
Permits and Fees	487,348	126,738	176,147	102,830	115,100
Internal Services	11,854,597	6,939,204	7,462,320	3,235,480	3,050,080
State Highway Revenue	8,538,870	8,985,764	9,164,589	9,136,000	9,341,550
Other Agencies	186,819	250,794	232,492	179,300	176,300
Grants	402,408	212,750	266,931	382,310	274,300
Interest	7,548	5,959	9,378	-	-
Disposal of Assets	-	10,342	-	-	-
Other Revenue	43,624	24,088	31,323	2,820	4,500
Transfers	430,000	375,000	75,000	475,000	695,000
Total Resources	\$ 24,518,784	\$ 18,692,030	\$ 19,488,870	\$ 16,031,400	\$ 18,033,830
Personal Services	\$ 12,815,169	\$ 7,728,164	\$ 7,703,430	\$ 5,580,760	\$ 5,642,030
Materials/Services	8,376,163	8,120,935	7,521,178	7,442,240	9,209,420
Capital Outlay	346,661	96,881	34,450	77,000	473,200
Contingencies	-	-	-	456,800	500,000
Transfers	1,219,400	675,360	976,080	1,216,760	926,760
Total Expenditures	\$ 22,757,393	\$ 16,621,340	\$ 16,235,138	\$ 14,773,560	\$ 16,751,410
Expenditures % Change		-26.96%	-2.32%	-9.00%	13.39%
FTE	126.00	77.00	73.00	48.00	53.00

FY 2016-17 Highlights and Significant Changes

Transportation Services

Pavement Maintenance

Because of implementation of the Streetlight Fee, additional State Highway Revenue is now available for pavement maintenance. In FY 2016-17, the Transportation Services Fund budget includes \$1.8 million for contracts and materials dedicated to this purpose. In addition, \$500,000 will be utilized to rehabilitate Mission Street SE from Commercial Street SE to 12th Street SE, and \$100,000 will be used to mitigate a second slide area on River Road South.

Paving Equipment

The budget provides funding for purchase of a cold planer which will allow the asphalt crews to repave small, tight areas that are typically not viable for contract work. The equipment will allow crews to improve transitions between asphalt and curb ramps or concrete gutters by matching grade and to inlay new asphalt in single lanes for localized rutting and cracking issues without impacting the entire street. The planer will also help achieve the goal of perpetual pavement maintenance by allowing limited repairs to extend the life of an area of pavement and preventing the deterioration which ultimately results in the need for full reconstruction. It will also enable crews to complete more pavement maintenance during spring and fall.



Transportation Services

PERFORMANCE

	RESULTS		
	2013	2014	2015
<p>Measure - Potholes Repaired Within One Business Day</p> <p>Why It's Important - Reduces claims for vehicle damage. Also reduces additional damage to the streets. Decline in response time related to wet winter weather that accelerated pothole development and delayed repairs.</p>	73%	88%	68%
Basis for Measure - Strategic Plan			
<p>Measure - Sidewalk Corner Curb Ramps Brought into ADA* Compliance</p> <p>Why It's Important - Sidewalk rehabilitation program funding has been stable for the last few years. The decline in ramps brought into ADA compliance reflects a decreasing number of non-compliant ramps.</p>	116	51	18
Basis for Measure - Strategic Plan			
<p>Measure - Total Square Feet of Sidewalk Repaired</p> <p>Why It's Important - Demonstrates deterioration of sidewalk system and increased need for sidewalk repair program while demonstrating increased efficiency toward meeting sidewalk program needs. Increased capacity for sidewalk repairs in 2015 is the result of lowered need for ramp replacement (per above measure).</p>	29,041	29,302	34,379
Basis for Measure - Strategic Plan			
<p>Measure - Number of Miles of Sidewalk Inspected</p> <p>Why It's Important - Ensures sidewalks meet City standards in order to implement City Council policy of turning over maintenance to property owners. The measure results increased in 2015 due to new inspection protocols for customer service calls. The City now inspects the entire block face and marks all hazards, not just the site of immediate concern.</p>	14	13	31
Basis for Measure - Strategic Plan			
<p>Measure - New Curb Ramps Inspected</p> <p>Why It's Important - To measure ADA compliance needs and determine annual budget for this activity.</p>	246	51	45
Basis for Measure - Strategic Plan			

* ADA - Americans with Disabilities Act

TRANSPORTATION SERVICES FUND RESOURCES
(155-58-00)
FY 2016-17

Acct. No.	Description	Adopted
32310	ACCIDENT AND DAMAGES RECOVERY Cost recovery for damage repair	\$ 5,000
32320	DOCUMENT SALES Sale of public documents	\$ 900
32355	PRIVATE STREET SIGNS Cost of service to construct and install private street signs	\$ 500
32640	PUBLIC WORKS SERVICE FEES Building relocation, new sign review fees	\$ 3,700
32820	STREET USE PERMITS Permits for use of the public right-of-way including street lane closures	\$ 105,000
33110	ASSESSMENT - PRINCIPAL Principal payments on assessments	\$ 300
33115	ASSESSMENT - INTEREST Interest earned on assessments	\$ 100
34110	BUILDING / LAND RENTAL Rental fees for bike lockers	\$ 2,100
35212	INTRA CITY - DIRECT CHARGE (LABOR)	
	Barricade services for utility work (310-58502030, 58503040, 58503065)	\$ 102,690
	Signs for Downtown Parking District (170-64301000)	1,000
	Striping for Civic Center / Pringle / Library parking structures (101-60961000)	700
	Traffic Engineering plans review (310-58103500)	45,010
	Transportation services for construction projects (255)	77,330
	Trench patching (310-58502030, 58503040, 58503065 and 255 various)	<u>1,363,260</u>
		\$ 1,589,990
35213	INTRA CITY - BUDGETED TRANSFERS	
	Division administration (101-21100500, 21501000, 21900000)	\$ 57,840
	Street sweeping services for stormwater (310-58104000)	<u>1,086,520</u>
		\$ 1,144,360
35215	INTRA CITY - INTERDEPARTMENTAL REIMBURSEMENTS	
	Alley maintenance and litter removal (101-60961000)	\$ 181,530
	Mowing city property (101-60961000)	7,790
	Parking meter post installation and maintenance (101-64141500)	1,200
	Parking signs and curb painting (101-64141500)	24,470
	Pavement maintenance at Willow Lake (310-58403000)	13,340
	Refuse container maintenance / placement in parking district (170-64301000)	800
	Sidewalk / asphalt repairs, signs / markings at city shops (355-22350000)	30,450
	Signs and barricades for community events (101-21100500)	13,400
	Signs and markings for Salem Airport (160-64131500)	1,000
	Striping and markings for city parks (101-60961000)	23,500
	Striping for downtown parking structures (101-64141500)	1,120
	Traffic control signs for Oregon State Fair (175-60913000)	<u>17,130</u>
		\$ 315,730

TRANSPORTATION SERVICES FUND RESOURCES
(155-58-00)
FY 2016-17

Acct. No.	Description	Adopted
35310	STATE HIGHWAY REVENUE Each month cities receive certain net revenues collected by the Motor Vehicles Division, Highway Division, and Public Utility Commissioner's Office. These revenues are a) motor vehicle fuels tax; b) motor vehicles license and operators fees; c) motor carrier fees; and d) fines and penalties collected for truck load violations. The total collections are allocated through the Department of Transportation to cities based on population.	\$ 9,341,550
35350	CHEMEKETA COMMUNITY COLLEGE Striping / marking	\$ 2,300
35361	STATE REIMBURSEMENT Striping / marking / sweeping state highways Traffic signal maintenance Wallace Road landscape maintenance	\$ 39,000 50,000 <u>25,000</u> \$ 114,000
35367	CITY OF KEIZER Traffic signal maintenance	\$ 25,000
35370	MARION COUNTY Traffic signal maintenance	\$ 35,000
35615	OTHER FEDERAL GRANTS Traffic and growth management Traffic control center operations	\$ 37,000 <u>237,300</u> \$ 274,300
36895	OTHER REVENUE Sale of deicer to neighboring jurisdictions	\$ 2,000
39110	INTERFUND TRANSFERS Repayment of reserves from Streetlight Fund (156-58801000) Street maintenance (101-60961000) Transportation system development fees for planning (260-58901025)	\$ 220,000 400,000 <u>75,000</u> \$ 695,000
39910	BEGINNING FUND BALANCE Beginning working capital	\$ 3,907,000

TOTAL FY 2016-17 RESOURCES BUDGET

\$ 18,033,830

CITY OF SALEM RESOURCES
2016 TO 2017
FUND NO. 155
TRANSPORTATION SERVICES
(Previously named, Public Works Fund)

Department: Public Works
Cost Center: Transportation Services
Cost Center No: 58-00-00-00

Acct Code	Account Name	Resources Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
32310	ACCIDENT & FIRE RECOVERY	\$ 10,385	\$ 43,936	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	-
32310	COMMUNITY EVENTS	11,798	11,910	-	-	-	-	-	-
32320	DOCUMENT SALES	980	933	500	900	900	900	400	80.0%
32355	SIGN REPAIRS	503	615	1,780	500	500	500	(1,280)	-71.9%
	Total Fees for Services	\$ 23,665	\$ 57,395	\$ 7,280	\$ 6,400	\$ 6,400	\$ 6,400	\$ (880)	-12.1%
32640	PW SERVICE FEE	\$ 3,853	\$ 3,717	\$ 30	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,670	12233.3%
32695	OTHER FEE	3,831	13,140	-	-	-	-	-	-
	Total Other Fees	\$ 7,684	\$ 16,857	\$ 30	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,670	12233.3%
32820	STREET USE PERMITS	\$ 83,544	\$ 97,807	\$ 95,520	\$ 105,000	\$ 105,000	\$ 105,000	\$ 9,480	9.9%
32895	OTHER PERMITS	11,845	4,088	-	-	-	-	-	-
	Total Licenses & Permits	\$ 95,389	\$ 101,895	\$ 95,520	\$ 105,000	\$ 105,000	\$ 105,000	\$ 9,480	9.9%
33110	ASSESSMENT - PRINCIPAL	\$ 28	\$ 8,555	\$ 300	\$ 300	\$ 300	\$ 300	\$ -	-
33115	ASSESSMENT - INTEREST	22	121	100	100	100	100	-	-
	Total Assessments	\$ 50	\$ 8,676	\$ 400	\$ 400	\$ 400	\$ 400	\$ -	-
34110	LAND/BUILDING RENT	\$ 7,538	\$ 8,494	\$ 1,200	\$ 2,100	\$ 2,100	\$ 2,100	\$ 900	75.0%
	Total Rent	\$ 7,538	\$ 8,494	\$ 1,200	\$ 2,100	\$ 2,100	\$ 2,100	\$ 900	75.0%
35212	INTRA CITY - DIRECT CHARGE	\$ 1,094,234	\$ 1,687,265	\$ 1,627,410	\$ 1,589,990	\$ 1,589,990	\$ 1,589,990	\$ (37,420)	-2.3%
35213	INTRA CITY - BUDGETED TRANSFER	1,238,048	1,186,450	1,272,730	1,144,360	1,144,360	1,144,360	(128,370)	-10.1%
35215	INTRA CITY - INTERDEPT. BILLING	4,606,922	4,588,605	335,340	315,730	315,730	315,730	(19,610)	-5.8%
	Total Internal	\$ 6,939,204	\$ 7,462,320	\$ 3,235,480	\$ 3,050,080	\$ 3,050,080	\$ 3,050,080	\$ (185,400)	-5.7%
35310	STATE HIGHWAY REVENUE	\$ 8,985,764	\$ 9,164,589	\$ 9,136,000	\$ 9,341,550	\$ 9,341,550	\$ 9,341,550	\$ 205,550	2.2%
35350	CHEMEKETA COMM COLLEGE	3,130	-	2,300	2,300	2,300	2,300	-	-
35361	STATE REIMBURSEMENT	129,127	120,214	129,000	114,000	114,000	114,000	(15,000)	-11.6%
35367	CITY OF KEIZER	86,785	24,811	25,000	25,000	25,000	25,000	-	-
35370	MARION COUNTY	29,372	87,468	23,000	35,000	35,000	35,000	12,000	52.2%
35395	OTHER AGENCIES	2,380	-	-	-	-	-	-	-
	Total Intergovernmental	\$ 9,236,557	\$ 9,397,081	\$ 9,315,300	\$ 9,517,850	\$ 9,517,850	\$ 9,517,850	\$ 202,550	2.2%
35510	STATE GRANTS	\$ 5,500	\$ 5,500	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total State Grants	\$ 5,500	\$ 5,500	\$ -	\$ -	\$ -	\$ -	\$ -	-
35615	OTHER FEDERAL GRANTS	\$ 207,250	\$ 261,431	\$ 382,310	\$ 274,300	\$ 274,300	\$ 274,300	\$ (108,010)	-28.3%
	Total Federal Grants	\$ 207,250	\$ 261,431	\$ 382,310	\$ 274,300	\$ 274,300	\$ 274,300	\$ (108,010)	-28.3%

CITY OF SALEM RESOURCES
2016 TO 2017
FUND NO. 155
TRANSPORTATION SERVICES
(Previously named, Public Works Fund)

Department: Public Works
Cost Center: Transportation Services
Cost Center No: 58-00-00-00

Acct Code	Account Name	Resources Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
36210	INTEREST	\$ 5,959	\$ 9,378	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Interest on Investments	\$ 5,959	\$ 9,378	\$ -	\$ -	\$ -	\$ -	\$ -	-
36810	BAD DEBT RECOVERY	\$ 2,718	\$ 841	\$ -	\$ -	\$ -	\$ -	\$ -	-
36815	WAGE RECOVERY	5,705	3,433	-	-	-	-	-	-
36895	OTHER REVENUE	8,077	9,879	1,220	2,000	\$ 2,000	\$ 2,000	780	63.9%
	Total Other	\$ 16,500	\$ 14,153	\$ 1,220	\$ 2,000	\$ 2,000	\$ 2,000	\$ 780	63.9%
38755	SALE OF ASSETS	\$ 10,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Disposal of Assets	\$ 10,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
39110	INTERFUND TRANSFERS	\$ 375,000	\$ 75,000	\$ 475,000	\$ 695,000	\$ 695,000	\$ 695,000	\$ 220,000	46.3%
	Total Operating Transfers	\$ 375,000	\$ 75,000	\$ 475,000	\$ 695,000	\$ 695,000	\$ 695,000	\$ 220,000	46.3%
39910	BEGINNING CASH BALANCE	\$ 1,761,392	\$ 2,070,690	\$ 2,517,660	\$ 3,907,000	\$ 3,907,000	\$ 4,377,000	\$ 1,859,340	73.9%
	Total Beginning Balances	\$ 1,761,392	\$ 2,070,690	\$ 2,517,660	\$ 3,907,000	\$ 3,907,000	\$ 4,377,000	\$ 1,859,340	73.9%
	Total Resources	\$ 18,692,030	\$ 19,488,870	\$ 16,031,400	\$ 17,563,830	\$ 17,563,830	\$ 18,033,830	\$ 2,002,430	12.5%





Transportation Services Fund

What We Do

PROGRAMS

Transportation Services

Administration	Staff	Cost
Responsible for fund management including budget development, cost accounting, revenue forecasting, and other financial duties. Includes all nondivisional expenses such as transfers to construction funds.	1.00	\$ 5,935,750

Transportation Planning	Staff	Cost
Provides transportation planning services for the City through the Planning Services Program of the Planning and Development Division. Develops policy positions on proposed legislation, rulemaking, and transportation planning efforts.	2.00	\$ 301,430

Traffic Engineering and Signal Operations	Staff	Cost
Responsible for regional traffic control center and traffic signal timing, operates and maintains over 265 traffic signals, more than 225 school speed zone flashers, and approximately 11,500 street lights. Performs analysis of traffic flow for development and land use proposals. Staffs the Citizen Advisory Traffic Commission and administers the work zone permitting and vision obstruction removal programs.	11.00	\$ 2,341,750

Signs / Markings and Street Sweeping	Staff	Cost
Maintains the City's 26,860 street system signs as well as striping and markings for nearly 640 miles of streets. Sweeps over 16,000 curb miles of streets, removes 3.2 million pounds of debris and 4,710 cubic yards of leaves from the street system annually. Performs right-of-way mowing and coordinates the Adopt-a-Street litter collection program.	14.00	\$ 2,353,330

Street Maintenance	Staff	Cost
Maintains approximately 640 miles of street surfaces; 800 miles of sidewalk; and conducts snow and ice response.	25.00	\$ 5,819,150

Total Transportation Services Division	53.00	16,751,410
	Staff	Cost

TRANSPORTATION SERVICES FUND
155-58-30-00
FY 2016-17

Acct No.	Description	Adopted
52510	TRAINING	
	Annual technical training school (8)	\$ 4,800
	Electrical code changes (2)	200
	Fiber optic training (1)	2,270
	Institute of Transportation Engineers (1)	180
	International Municipal Signal Association (2)	3,000
	Key performance area (3)	3,500
	Oregon State University Research Institute (5)	1,850
	Supervisor workshops (1)	300
	Technical workshops (1)	950
	Technical workshops (section staff)	200
	Traffic signal inspection (2)	200
		<u>\$ 17,450</u>
52670	OTHER PROFESSIONAL SERVICES	
	Animal carcass disposal	\$ 2,800
	Cold planer warranty contract	8,820
	Electrician of record	45,000
	Fence and guardrail repairs	7,500
	Fiber optic repairs	5,000
	Flagging services	25,700
	Pavement inspection	80,000
	Pavement maintenance contracts	1,760,070
	Project reappropriations:	
	Crack seal contract expanded to include preventive maintenance for collector streets	130,000
	Flashing beacon and ADA ramps, Market and 19th streets	25,000
	Fiber optic installation phase 3, Market Street between Savage and Hawthorne streets	25,000
	Security fencing at Center Street Bridge	40,000
	Sidewalk repair on State Street	110,000
	Sidewalk rehabilitation on High Street between Court and Chemeketa streets	80,000
	Street repair on Cloudview Drive S	30,000
	Traffic island at Stark and Broadway streets	30,000
	Saw cutting for asphalt, concrete	5,000
	Sidewalk repair and replacement - additional funding	90,000
	Street cleaning refuse disposal	91,200
	Unspecified projects and studies	85,920
	Weather services for snow and ice	2,400
		<u>\$ 2,679,410</u>
52815	CONTROLLED EQUIPMENT	
	Global positioning units (new, 2)	\$ 3,000
	Portable radios (replacement, 4)	1,000
	Unspecified (new / replacement)	7,000
		<u>\$ 11,000</u>

TRANSPORTATION SERVICES FUND
155-58-30-00
FY 2016-17

Acct No.	Description	Adopted
53812	INTRA CITY - DIRECT CHARGE (LABOR)	
	Engineering services (310-58211000)	\$ 3,400
	Engineering support for petition-initiated street vacations (310-58211000)	2,000
		<u>\$ 5,400</u>
53813	INTRA CITY - BUDGETED TRANSFERS	
	Department administration (310-58100500)	\$ 91,260
	Dispatch services (310-58504030)	164,690
	Infor Public Sector (Hansen) support (101-59103515)	34,910
	Right-of-way and street tree maintenance (101-21501000)	1,375,630
	Support services (310-58102500)	296,610
		<u>\$ 1,963,100</u>
53815	INTRA CITY - INTERDEPARTMENTAL REIMBURSEMENTS	
	Engineering services (310-58211000)	\$ 97,390
55130	EQUIPMENT AND MACHINERY	
	Air, electrical, and hydraulic power unit for service truck (new, 1)	\$ 20,000
	Cold planer for asphalt repair (new, 1)	343,200
	Cold planer trailer for asphalt repair (new, 1)	40,000
	Concrete service vehicle (new, 1)	70,000
		<u>\$ 473,200</u>
61100	CONTINGENCIES	
	Contingency (five percent of State Highway Revenue)	\$ 500,000
62110	INTERFUND TRANSFERS	
	Airport waste water disposal site (310-58104000)	\$ 5,400
	Capital Improvement Fund (255-58901010)	285,000
	Capital Improvement Fund (255-58901042)	45,000
	Pavement rehabilitation (255-58901010)	500,000
	Pedestrian / bikeway projects (255-58901010)	91,360
		<u>\$ 926,760</u>

TOTAL FY 2016-17 EXPENDITURES BUDGET

\$ 16,751,410

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 155
TRANSPORTATION SERVICES
(Previously named, Public Works Fund)**

**Department: Public Works
Cost Center: Transportation Services
Cost Center No: 58-30-00-00**

Acct Code	Account Name	Expenditures Budget							% Chg
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	
51010	SALARIES AND WAGES	\$ 2,483,599	\$ 2,460,549	\$ 2,765,110	\$ 3,087,440	\$ 3,087,440	\$ 3,087,440	\$ 322,330	11.7%
51020	SEASONAL AND RELIEF	346,336	255,872	525,230	276,100	276,100	276,100	(249,130)	-47.4%
51025	HOLIDAY - REGULAR	1,169	556	-	-	-	-	-	-
51030	OVERTIME	86,434	89,178	106,130	88,630	88,630	88,630	(17,500)	-16.5%
51080	STANDBY	17,720	22,834	69,760	48,420	48,420	48,420	(21,340)	-30.6%
51090	DIFFERENTIAL	3,344	3,025	6,420	8,400	8,400	8,400	1,980	30.8%
51100	INCENTIVES	3,581	2,771	3,800	2,910	2,910	2,910	(890)	-23.4%
51120	LEAVE PAYOFF	32,376	16,254	39,140	20,770	20,770	20,770	(18,370)	-46.9%
51130	CAR ALLOWANCE	1,084	835	1,080	-	-	-	(1,080)	-100.0%
51195	OTHER PAY/BENEFITS	1,028	-	-	8,100	8,100	8,100	8,100	-
51210	FICA AND MEDICARE	225,057	215,413	211,520	269,870	269,870	269,870	58,350	27.6%
51221	WORKERS' COMP PREMIUM	82,470	108,290	111,390	101,290	101,290	101,290	(10,100)	-9.1%
51222	WORKERS' COMP STATE ASSMT	1,672	1,532	1,380	1,440	1,440	1,440	60	4.3%
51230	UNEMPLOYMENT	22,902	30,073	69,030	-	-	-	(69,030)	-100.0%
51240	EMPLR - RETIREMENT PERS	366,748	341,284	492,820	431,750	431,750	431,750	(61,070)	-12.4%
51243	PERS UNFUNDED LIABILITY	155,950	158,720	154,330	169,790	169,790	169,790	15,460	10.0%
51245	EMPLR - PERS PICKUP	167,565	157,768	165,930	211,960	211,960	211,960	46,030	27.7%
51250	INSURANCE - MEDICAL	595,624	616,297	758,860	808,860	808,860	808,860	50,000	6.6%
51255	INSURANCE - VISION	16,270	17,587	20,990	23,320	23,320	23,320	2,330	11.1%
51260	INSURANCE - DENTAL	61,565	60,157	69,290	75,800	75,800	75,800	6,510	9.4%
51265	INSURANCE - LIFE	2,404	4,158	6,060	4,670	4,670	4,670	(1,390)	-22.9%
51270	INSURANCE - DISABILITY	1,993	2,136	2,490	2,510	2,510	2,510	20	0.8%
	Total Personal Services	\$ 4,676,891	\$ 4,565,289	\$ 5,580,760	\$ 5,642,030	\$ 5,642,030	\$ 5,642,030	\$ 61,270	1.1%
	NUMBER OF POSITIONS	49.00	45.00	48.00	53.00	53.00	53.00	5.00	10.4%
52110	SUBSCRIPTIONS AND BOOKS	\$ 1,297	\$ 653	\$ 370	\$ 600	\$ 600	\$ 600	\$ 230	62.2%
52120	MAIL	565	524	700	1,050	1,050	1,050	350	50.0%
52130	SUPPLIES	19,728	21,450	20,270	22,700	22,700	22,700	2,430	12.0%
52150	RECORDING FEES	-	-	600	600	600	600	-	-
52320	ADVERTISING	6,720	4,697	15,800	24,600	24,600	24,600	8,800	55.7%
52360	RECRUITMENT FEES	282	180	400	400	400	400	-	-
52405	TELEPHONE - OFFICE	287	287	300	300	300	300	-	-
52410	TELEPHONE - CELLULAR	20,651	25,214	31,590	30,940	30,940	30,940	(650)	-2.1%
52460	COMMUNICATION - OTHER	440	480	-	-	-	-	-	-
52510	TRAINING	8,209	12,949	16,150	17,450	17,450	17,450	1,300	8.0%
52540	MEALS	157	87	450	450	450	450	-	-
52550	MILEAGE	233	237	300	300	300	300	-	-
52640	ENGINEERING/ARCHITECT SERVICES	5,371	-	-	-	-	-	-	-
52670	OTHER PROF. SERVICES	156,068	224,926	901,240	2,119,410	2,209,410	2,679,410	1,778,170	197.3%
52710	MEMBERSHIP DUES	8,277	11,441	13,550	14,490	14,490	14,490	940	6.9%
52720	LICENSES/CERTIFICATIONS	1,711	1,753	3,030	2,210	2,210	2,210	(820)	-27.1%
52740	PERMITS	311	-	-	-	-	-	-	-
52810	SMALL TOOLS	10,170	7,539	13,000	12,000	12,000	12,000	(1,000)	-7.7%
52815	CONTROLLED EQUIPMENT	8,086	6,977	15,500	11,000	11,000	11,000	(4,500)	-29.0%
52820	SMALL EQUIPMENT AND SUPPLIES	6,903	3,571	13,500	6,500	6,500	6,500	(7,000)	-51.9%
52830	COMPUTER SOFTWARE, LICENSES	25,743	14,264	20,550	65,630	65,630	65,630	45,080	219.4%
52910	DIESEL FUEL	179,857	160,834	167,160	159,400	159,400	159,400	(7,760)	-4.6%
52930	GASOLINE	71,010	63,083	68,390	63,540	63,540	63,540	(4,850)	-7.1%
52940	LP/CNG GAS	4,797	3,430	4,830	3,650	3,650	3,650	(1,180)	-24.4%
52950	LUBRICANTS	319	183	350	250	250	250	(100)	-28.6%
53210	INSURANCE	347,600	347,600	237,700	288,670	288,670	288,670	50,970	21.4%

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 155
TRANSPORTATION SERVICES**
(Previously named, Public Works Fund)

Department: Public Works
Cost Center: Transportation Services
Cost Center No: 58-30-00-00

Acct Code	Account Name	Expenditures Budget							% Chg from 15-16
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	
53310	VEHICLE MAINTENANCE	126,452	205,118	244,530	183,500	183,500	183,500	(61,030)	-25.0%
53320	EQUIPMENT MAINTENANCE	117,258	2,549	57,980	49,320	49,320	49,320	(8,660)	-14.9%
53350	RADIO MAINTENANCE	372	-	400	400	400	400	-	-
53375	CHEMICALS	546	417	-	-	-	-	-	-
53380	OTHER MAINTENANCE AND REPAIRS	1,349,526	1,170,918	1,727,610	1,650,990	1,650,990	1,650,990	(76,620)	-4.4%
53530	OUTSIDE RENTAL	18,500	9,548	20,700	11,000	11,000	11,000	(9,700)	-46.9%
53610	GAS	5,970	5,075	5,960	5,810	5,810	5,810	(150)	-2.5%
53620	ELECTRIC	1,515,383	1,378,269	183,810	170,960	170,960	170,960	(12,850)	-7.0%
53650	REFUSE DISPOSAL	17,043	17,454	17,500	19,330	19,330	19,330	1,830	10.5%
53731	CLOTHING - UNIFORMS (TAXABLE)	684	594	11,000	400	400	400	(10,600)	-96.4%
53733	CLOTHING - UNIFORMS (TAX-EXEMPT)	-	111	-	-	-	-	-	-
53734	SAFETY CLOTHING AND EQUIPMENT	34,684	16,823	19,700	16,500	16,500	16,500	(3,200)	-16.2%
53740	CLOTHING - CLEANING CHARGES	1,292	1,624	2,410	1,980	1,980	1,980	(430)	-17.8%
53767	BANKING AND INVESTMENT FEES	858	919	1,010	12,010	12,010	12,010	11,000	1089.1%
53770	BAD DEBT - WRITE OFF	29,206	-	-	-	-	-	-	-
53812	INTRA CITY - DIRECT CHARGE LABOR	1,869	67,257	1,700	5,400	5,400	5,400	3,700	217.6%
53813	INTRA CITY - BUDGETED TRANSFER	288,838	231,590	1,996,320	1,963,100	1,963,100	1,963,100	(33,220)	-1.7%
53815	INTRA CITY - INTERDEPART. BILLING	52,273	91,750	81,420	97,390	97,390	97,390	15,970	19.6%
53830	RADIO	59,030	53,160	58,480	58,100	58,100	58,100	(380)	-0.6%
53840	MOTOR POOL RENTAL	464,888	357,079	449,760	498,450	498,450	498,450	48,690	10.8%
53841	EQUIPMENT REPLACEMENT CHG	435,529	480,009	410,890	446,600	446,600	446,600	35,710	8.7%
53851	COPY	1,486	3,228	100	100	100	100	-	-
53853	PRINTING	-	-	3,500	3,500	3,500	3,500	-	-
53855	SHOPS FACILITIES MAINTENANCE	27,990	30,990	17,610	24,190	24,190	24,190	6,580	37.4%
53860	BUILDING SERVICES	1,050	169	2,000	1,000	1,000	1,000	(1,000)	-50.0%
53900	COST ALLOCATION PLAN	526,030	568,080	582,120	583,250	583,250	583,250	1,130	0.2%
	Total Materials and Services	\$ 5,961,546	\$ 5,605,089	\$ 7,442,240	\$ 8,649,420	\$ 8,739,420	\$ 9,209,420	\$ 1,767,180	23.7%
55130	EQUIPMENT AND MACHINERY	\$ 33,900	\$ 34,450	\$ -	\$ 473,200	\$ 473,200	\$ 473,200	\$ 473,200	-
55150	FLEET REPLACEMENT	15,481	-	77,000	-	-	-	(77,000)	-100.0%
	Total Capital Outlay	\$ 49,381	\$ 34,450	\$ 77,000	\$ 473,200	\$ 473,200	\$ 473,200	\$ 396,200	514.5%
61110	CONTINGENCIES	\$ -	\$ -	\$ 456,800	\$ 500,000	\$ 500,000	\$ 500,000	\$ 43,200	9.5%
	Total Contingencies	\$ -	\$ -	\$ 456,800	\$ 500,000	\$ 500,000	\$ 500,000	\$ 43,200	9.5%
62110	TRANSFERS TO OTHER FUNDS	\$ 470,960	\$ 758,640	\$ 1,216,760	\$ 926,760	\$ 926,760	\$ 926,760	\$ (290,000)	-23.8%
	Total Interfund Transfer	\$ 470,960	\$ 758,640	\$ 1,216,760	\$ 926,760	\$ 926,760	\$ 926,760	\$ (290,000)	-23.8%
	Total Requirements	\$ 11,158,778	\$ 10,963,468	\$ 14,773,560	\$ 16,191,410	\$ 16,281,410	\$ 16,751,410	\$ 1,977,850	13.4%

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 155
PUBLIC WORKS**

**Department: Public Works
Cost Center: Parks Operations
Cost Center No: 58-31-00-00**

Acct Code Account Name	Actual 13-14	Actual 14-15
51010 SALARIES & WAGES	\$ 1,406,204	\$ 1,435,064
51020 SEASONAL & RELIEF	550,535	511,712
51030 OVERTIME	20,833	18,396
51080 STANDBY	350	307
51090 DIFFERENTIAL	180	7
51100 INCENTIVES	11,001	10,655
51120 LEAVE PAYOFF	9,362	14,509
51130 CAR ALLOWANCE	662	662
51195 OTHER PAY/BENEFITS	343	343
51210 FICA & MEDICARE	151,408	150,431
51221 WORKERS' COMP PREMIUM	44,280	57,450
51222 WORKERS' COMP STATE ASSMT	1,371	1,317
51230 UNEMPLOYMENT	40,636	73,428
51240 EMPLR - RETIREMENT PERS	225,075	233,491
51243 PERS UNFUNDED LIABILITY	84,430	83,730
51245 EMPLR - PERS PICKUP	104,896	108,099
51250 INSURANCE - MEDICAL	351,333	385,903
51255 INSURANCE - VISION	9,823	11,499
51260 INSURANCE - DENTAL	36,276	37,505
51265 INSURANCE - LIFE	1,378	2,610
51270 INSURANCE - DISABILITY	897	1,023
Total Personal Services	\$ 3,051,273	\$ 3,138,141
NUMBER OF POSITIONS	28.00	28.00
52110 SUBSCRIPTIONS & BOOKS	\$ 693	\$ 528
52120 MAIL	1,559	1,631
52130 SUPPLIES	67,013	70,144
52140 PRINTING & DUPLICATION	622	1,513
52320 ADVERTISING	2,843	622
52360 RECRUITMENT FEES	478	250
52405 TELEPHONE - OFFICE	10,376	10,771
52410 TELEPHONE - CELLULAR	14,618	17,130
52460 COMMUNICATION - OTHER	773	884
52510 TRAINING	12,815	11,584
52550 MILEAGE	3,140	2,933
52620 CONSTRUCTION CONTRACTS	31,384	140
52670 OTHER PROFESS. SERVICES	700,802	610,618
52710 MEMBERSHIP DUES	2,090	90
52720 LICENSES	1,986	1,406
52740 PERMITS	1,621	2,437
52810 SMALL TOOLS	11,121	8,737
52815 CONTROLLED EQUIPMENT	13,406	-
52820 SMALL EQUIPMENT	23,933	20,862
52830 COMPUTER SOFTWARE	11,743	4,515

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 155
PUBLIC WORKS**

Department: Public Works
Cost Center: Parks Operations
Cost Center No: 58-31-00-00

Acct Code Account Name	Actual 13-14	Actual 14-15
52910 DIESEL FUEL	37,034	37,756
52930 GASOLINE	90,518	89,782
52950 LUBRICANTS	191	212
53310 VEHICLE MAINTENANCE	46,903	87,135
53320 EQUIPMENT MAINTENANCE	50,309	980
53375 CHEMICALS	43,898	42,440
53380 OTHER MAINTENANCE & REPAIR	294,565	239,150
53530 OUTSIDE RENTAL	8,883	9,994
53610 GAS	11,775	9,092
53620 ELECTRIC	104,833	105,794
53650 REFUSE DISPOSAL	36,257	38,363
53731 CLOTHING - UNIFORMS TAXABLE	3,264	2,238
53733 CLOTHING - UNIFORMS TAX-EXMPT	34	77
53734 SAFETY CLOTHING & EQUIPMENT	31,424	27,209
53740 CLOTHING - CLEANING CHARGES	1,112	92
53767 BANKING FEES	33	-
53770 BAD DEBT - WRITE OFF	6,443	1,308
53812 INTRA CITY - DIRECT CHARGE	42,960	22,578
53813 INTRA CITY - BUDG. TRANSFER	7,500	7,500
53830 RADIO	27,210	25,200
53840 MOTOR POOL RENTAL	204,279	194,381
53841 EQUIPMENT REPLACEMENT CHG	190,108	199,212
53851 COPY	825	2,781
53854 PHOTOCOPIES	4,341	4,225
53860 BUILDING SERVICES	1,670	1,044
54850 OTHER SPECIAL PAYMENTS	-	750
Total Materials & Services	\$ 2,159,389	\$ 1,916,089
55130 EQUIPMENT & MACHINERY	\$ 47,500	\$ -
Total Capital Outlay	\$ 47,500	\$ -
62110 TRANSFERS TO OTHER FUNDS	\$ 204,400	\$ 217,440
Total Interfund Transfer	\$ 204,400	\$ 217,440
Total Requirements	<u>\$ 5,462,561</u>	<u>\$ 5,271,670</u>

Parks Operations Division was moved from the Transportation Services Fund to the General Fund in FY 2015-16.





Public Works Department

DIVISIONS

Administration

Engineering

Operations

Parks Operations

Recreation Services

Streetlight

Transportation Services

Warehouse Services

Wastewater Treatment

This section includes the divisions in bold text.



Streetlight Fund

Summaries, Programs, and Budgets

FISCAL YEAR 2016-17 BUDGET

Budget Summaries

City Council adopted a streetlight fee, effective July 1, 2015, with the revenue directed to the Streetlight Fund. All revenue and expenditures related to the operation, maintenance, modernization, and expansion of the streetlight system have been transferred from the Transportation Services Fund to this new fund.

The Streetlight Fund is one of five funds utilized by the Public Works Department to manage its budget. The other four funds are the Transportation Services Fund (Fund 155, previously named Public Works Fund), the Utility Fund (Fund 310, previously named Water and Sewer Fund), the General Fund (Fund 101), and the City Services Fund (Fund 355). Each is shown separately in the fiscal budget document.

The Transportation Services Fund includes only those programs associated with maintenance and operation of the City's street system. The Utility Fund includes budgets for the Administration, Planning and Development, Engineering, Operations, and Wastewater Treatment divisions, as well as the Non-Divisional component of the department's budget. The General Fund contains budgets for the City's Parks and Recreation programs, including Recreation, Center 50+, and Parks Operations. The City Services Fund includes the budget for Warehouse Services, which is now being managed by the Public Works Department.

Streetlight Fund Budget by Category					
	Actual	Actual	Actual	Adopted	Adopted
	12-13	13-14	14-15	15-16	16-17
Beginning Working Capital \$	- \$	- \$	- \$	- \$	604,000
Streetlight Fee	-	-	-	1,764,820	1,782,430
Transfers	-	-	-	220,000	-
Interest	-	-	-	-	500
Total Resources \$	- \$	- \$	- \$	1,984,820	2,386,930
Materials/Services \$	- \$	- \$	- \$	1,430,210	1,356,930
Capital Outlay	-	-	-	150,000	-
Contingencies	-	-	-	200,000	200,000
Transfers	-	-	-	-	830,000
Total Expenditures \$	- \$	- \$	- \$	1,780,210	2,386,930
% Change		0.00%	0.00%	0.00%	34.08%



The streetlight fee was implemented in July 2015 and provides funds for electricity, pole maintenance and replacements, conversion to energy-efficient lamps, and installations of new lights and poles. Salem began replacing failed high pressure sodium bulbs with light emitting diodes (LEDs) in early 2015. System wide fixture conversion / relamping will commence in 2016. The Salem Electric service area (west Salem and portions of northeast Salem) will begin a two-year conversion of fixtures in spring 2016, and one-year relamping of the Portland General Electric (PGE) service area will begin in fall 2016. Requests for new lights and poles have been reviewed and prioritized. Installation of new fixtures will begin in FY 2016-17 and continue for many years.

STREETLIGHT SERVICES PROGRAM	Staff	Cost
Streetlight Services is funded by the streetlight fee and covers all expenditures related to the operation, maintenance, modernization, and expansion of the streetlight system.	0.00	\$ 2,186,930
Contingency		\$ 200,000
Total Streetlight Fund		\$ 2,386,930

STREETLIGHT FUND RESOURCES
(156-58-80-10)
FY 2016-17

RESOURCES DETAIL

Acct.		
Code	Description	Adopted
32381	STREETLIGHT FEE	
	Streetlight fees charged to utility account customers in Salem based on customer classification and number of dwelling units	\$ 1,782,430

TOTAL FY 2016-17 RESOURCES BUDGET

\$ 2,286,930

**CITY OF SALEM RESOURCES
STREETLIGHT FUND
2016 TO 2017
FUND NO. 156**

Department: Public Works
Cost Center: Streetlight Services
Cost Center No: 58-80-10-00

Acct Code	Account Name	Resources Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
32831	STREETLIGHT FEE	\$ -	\$ -	\$ 1,764,820	\$ 1,782,430	\$ 1,782,430	\$ 1,782,430	\$ 17,610	1.0%
	Total Fees	\$ -	\$ -	\$ 1,764,820	\$ 1,782,430	\$ 1,782,430	\$ 1,782,430	\$ 17,610	1.0%
36210	INTEREST	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	-
	Total Interest	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	-
39110	INTERFUND TRANSFERS	\$ -	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ (220,000)	-100.0%
	Total Operating Transfers	\$ -	\$ -	\$ 220,000	\$ -	\$ -	\$ -	\$ (220,000)	-100.0%
39910	BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 504,000	\$ 504,000	\$ 604,000	\$ 604,000	-
	Total Beginning Balances	\$ -	\$ -	\$ -	\$ 504,000	\$ 504,000	\$ 604,000	\$ 604,000	-
	Total Resources	\$ -	\$ -	\$ 1,984,820	\$ 2,286,930	\$ 2,286,930	\$ 2,386,930	\$ 402,110	20.3%

**PUBLIC WORKS DEPARTMENT
STREETLIGHT SERVICES
(156-58-80-10)
FY 2016-17**

Acct No.	Description	Adopted
52670	OTHER PROFESSIONAL SERVICES	
	Streetlight pole replacements	\$ 50,000
53620	ELECTRICITY	
	Power for streetlights	\$ 1,261,720
62110	INTERFUND TRANSFERS	
	Repayment of initial streetlight reserves to Transportation Services (155-58301000)	\$ 220,000
	Capital improvement project management (255-58901012)	50,000
	Luminaire replacements (255-58901012, reappropriation)	310,000
	Streetlight pole installations (255-59801012)	250,000
		<u>\$ 830,000</u>

TOTAL FY 2016-17 EXPENDITURES BUDGET

\$ 2,386,930

**CITY OF SALEM BUDGET
STREETLIGHT SERVICES
2016 TO 2017
FUND NO. 156**

Department: Public Works
Cost Center: Streetlight Services
Cost Center No: 58-80-10-00

Acct Code	Account Name	Expenditures Budget							% Chg from 15-16
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	
52670	OTHER PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	-
53620	ELECTRIC	-	-	1,358,000	1,261,720	1,261,720	1,261,720	(96,280)	-7.1%
53767	BANKING AND INVESTMENT FEES	-	-	-	430	430	430	430	-
53813	INTRA CITY - BUDGETED TRANSFER	-	-	50,210	-	-	-	(50,210)	-100.0%
53900	COST ALLOCATION PLAN	-	-	22,000	44,780	44,780	44,780	22,780	103.5%
	Total Materials and Services	\$ -	\$ -	\$ 1,430,210	\$ 1,356,930	\$ 1,356,930	\$ 1,356,930	\$ (73,280)	-5.1%
55125	IMPROVEMENTS OTHER THAN BLDGS	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ (150,000)	-100.0%
	Total Capital Outlay	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ (150,000)	-100.0%
61110	CONTINGENCIES	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	-
	Total Contingency	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	-
62110	TRANSFERS TO OTHER FUNDS	\$ -	\$ -	\$ -	\$ 730,000	\$ 730,000	\$ 830,000	\$ 830,000	-
	Total Transfers	\$ -	\$ -	\$ -	\$ 730,000	\$ 730,000	\$ 830,000	\$ 830,000	-
	Total Requirements	\$ -	\$ -	\$ 1,780,210	\$ 2,286,930	\$ 2,286,930	\$ 2,386,930	\$ 606,720	34.1%





Public Works Department

DIVISIONS

Administration

Engineering

Operations

Parks Operations

Recreation Services

Streetlight

Transportation Services

Warehouse Services

Wastewater Treatment

This section includes the divisions in bold text.



Utility Fund

Summaries, Programs, and Budgets

FISCAL YEAR 2016-17 BUDGET

Budget Summaries

The Public Works Department budget is divided among the Transportation Services Fund (Fund 155, previously named Public Works Fund), the Streetlight Fund (Fund 156), the Utility Fund (Fund 310, previously named Water and Sewer Fund), the General Fund (Fund 101), and the City Services Fund (Fund 355). Each is shown separately in the fiscal budget document. The Transportation Services Fund includes only those programs associated with maintenance and operation of the City's street system. The Streetlight Fund provides for the revenues and expenditures required for the operation, maintenance, modernization, and expansion of the streetlight system. The Utility Fund includes budgets for the Administration, Planning and Development, Engineering, Operations, and Wastewater Treatment divisions, as well as the Non-Divisional component of the department's budget. The General Fund contains budgets for the City's Parks and Recreation programs, including Recreation, Center 50+, and Parks Operations. The City Services Fund includes the budget for Warehouse Services, which is now being managed by the Public Works Department.

The **Utility Fund Budget by Category** table represents three years of historical expenditures with the adopted FY 2015-16 and FY 2016-17 budgets for the fund.

Utility Fund Budget by Category					
	Actual	Actual	Actual	Adopted	Adopted
	12-13	13-14	14-15	15-16	16-17
Beginning Working Capital	\$ 37,372,543	\$ 39,634,065	\$ 38,638,797	\$ 41,495,220	\$ 47,056,750
Water	24,162,109	24,154,580	26,471,130	24,611,950	26,202,770
Sewer	44,618,041	44,225,685	43,989,316	41,176,950	41,983,320
Stormwater	1,335,777	4,168,188	6,785,069	9,565,440	11,430,880
Franchise Fees	1,102,106	2,892,576	3,153,265	3,087,460	3,276,240
Permits and Fees	2,289,974	3,091,933	3,148,788	3,153,810	2,982,000
Internal	648,641	5,595,202	4,353,699	6,494,550	6,274,040
Intergovernmental	15,188	5,920	7,693	6,000	15,000
Grants	17,083	62,805	-	-	-
Bond Proceeds	112,721,000	-	-	-	-
Interest	150,572	223,838	271,405	200,000	315,000
Loan Collections	78,728	70,800	102,801	204,370	261,900
Other Revenue	286,041	187,731	225,294	171,020	166,000
Disposal of Assets	16,818	8,150	13,049	2,000	10,000
Transfers	1,060,360	802,740	864,540	10,400	96,160
Total Resources *	\$ 225,874,983	\$ 125,124,213	\$ 128,024,846	\$ 130,179,170	\$ 140,070,060
Personal Services	\$ 21,197,671	\$ 27,746,777	\$ 28,065,565	\$ 32,865,920	\$ 32,691,750
Materials/Services	24,507,089	25,765,436	27,176,169	30,660,750	36,325,280
Capital Outlay	471,659	496,006	615,534	1,423,350	815,420
Debt Services	136,718,497	24,162,497	22,008,773	20,978,870	20,984,170
Contingencies	-	-	-	3,500,000	8,500,000
Transfers	3,346,000	8,314,700	9,505,240	7,450,000	13,666,100
Total Expenditures *	\$ 186,240,917	\$ 86,485,416	\$ 87,371,281	\$ 96,878,890	\$ 112,982,720
Expenditures % Change		-53.56%	1.02%	10.88%	16.62%
FTE	246.30	296.30	293.80	299.80	303.80

*The increase in expenditures and revenues in FY 2012-13 reflects the impact of a bond refinancing. The increase in FTE in FY 2013-14 represents the transfer of the Engineering Division from the Transportation Services Fund.

Work Force Changes

Position reassignments cause a one FTE reduction, which is offset by the addition of five new positions resulting in a net gain of four FTE in this fund. Work force changes in the FY 2016-17 budget include the following:

Three operator positions are needed at the Willow Lake Water Pollution Control Facility to provide one additional position per shift in a 24-hour operation to support River Road Wet Weather Facility operations and relieve operators for vacations, sick leave, and holidays.

Two maintenance operator positions are added to Stormwater Services to monitor and maintain the growing number of stormwater treatment facilities constructed in compliance with Salem's Stormwater Quality Standards.

Three existing positions are being reassigned and reclassified to meet the changing needs of the department including the manager for the Administrative Services Division, created through a reorganization in November 2015; an operator position at the new waste transfer facility (currently under construction); and a planner dedicated to parks and natural resources.

The **Utility Fund Budget by Division** table below represents three years of historical expenditures with the adopted FY 2015-16 and FY 2016-17 budgets for each division of the department.

Utility Fund Budget by Division					
	Actual 12-13	Actual 13-14	Actual 14-15	Adopted 15-16	Adopted 16-17
Administration	\$ 154,856,296	\$ 48,123,106	\$ 47,516,880	\$ 47,973,540	\$ 62,333,290
Engineering ¹	-	5,876,433	6,189,012	7,618,710	7,593,780
Wastewater Treatment	8,485,975	8,663,913	9,133,904	10,771,810	11,463,290
Operations	22,898,646	23,821,963	24,531,485	30,514,830	31,592,360
Total	\$ 186,240,917	\$ 86,485,416	\$ 87,371,281	\$ 96,878,890	\$ 112,982,720
% Change		-53.56%	1.02%	10.88%	16.62%

¹ Engineering moved from Fund 155 to Fund 310 in FY 2013-14.

FY 2016-17

Highlights and Significant Changes

Project Management

The City's Engineering Division is tasked with delivering all of the City's capital construction projects. Engineering staff will continue to manage the following active construction projects in FY 2016-17:

- Minto Island Pedestrian Bridge
- Airport taxiway improvements
- Construction waste and transfer facility
- Willow Lake Water Pollution Control Facility gravity thickener rehabilitation
- 25th Street SE / Madrona Avenue SE intersection improvements
- Commercial Street SE / Kuebler Boulevard SE intersection improvements
- Kuebler Boulevard SE eastbound widening - Commercial Street to I-5
- Railroad safety improvements: Woodrow Street NE and Silverton Road NE
- Broadway Street NE / Liberty Street NE intersection and traffic signal improvements
- Church Street and High Street bike lane conversion (Trade Street to Union Street)

Wastewater Treatment

Several capital improvements are planned at the Willow Lake Water Pollution Control Facility including installation of the new \$9.5 million cogeneration engine. The Energy Trust of Oregon is anticipated to contribute \$6.1 million to the project. Three gravity thickeners and the grit removal system are currently under construction which will continue during the fiscal year.

Parks and Natural Resource Planning Efforts

Planning efforts continue in the development of master plans for Fairview Park, Minto-Brown Island Park, and the Minto Island Conservation Area. An existing Public Works Department position has been reassigned to the Planning and Development Division to provide additional focus on park and natural resource planning.

Community Forestry Strategic Plan

Public Works continues to implement the Community Forestry Strategic Plan (2013), which provides specific goals and actions to protect and increase Salem's urban tree canopy. Working in partnership with Friends of Trees, hundreds of volunteers have participated in tree planting events and provided education about the value of urban trees. Last fiscal year, planting projects resulted in over 6,300 trees and shrubs planted in parks, on public school grounds, at private residences, and along streets in the city.

Stream Mitigation Banking Program

In December 2015, City Council approved an agreement with the U.S. Army Corps of Engineers and the Oregon Department of State Lands to implement a stream mitigation banking program that is similar to the well-established wetland banking program. Development of the program was initiated by the City and represented a multi-year effort involving state and federal regulatory agencies. As the first stream mitigation bank in Oregon, Salem's program may be used as a model for similar programs in the state.

Floodplain Management

The City participates in the Federal Emergency Management Agency (FEMA) Community Rating System, which provides discounts to residents and businesses on their flood insurance premiums. In FY 2014-15, the rating the City received from FEMA resulted in a 20 percent reduction in flood insurance premiums. In FY 2015-16, the City and FEMA conducted a thorough review of additional flood protection and risk reduction measurements implemented since FY 2014-15 that may result in additional flood insurance premium reductions.

Early Flood Warning System

The Mill Creek Early Flood Warning System, funded through a grant from FEMA from the 2012 flood, was successfully tested in December 2015 during a significant storm event. The information received from the flood warning system allowed the City to use the Community Alert System to warn residents in the affected area of the possibility of severe flooding.



Utility Fund

PERFORMANCE

	RESULTS		
	2013	2014	2015
<p>Measure - Crews Responding to Local Flooding Due to Clogged Catch Basins</p> <p>Why It's Important - This measure records the number of calls where crews were dispatched. Data is used to target areas for follow up and monitor maintenance frequencies.</p>	153	246	206
Basis for Measure - NPDES Permit			
<p>Measure - Catch Basins Cleaned</p> <p>Why It's Important - Removes pollutants from the stormwater system that would otherwise be discharged to the Willamette River. Required to clean 75 percent of the catch basins annually per National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Permit.</p>	9,178	12,944	11,628
Basis for Measure - NPDES Permit			
<p>Measure - Work Orders Completed in Operations</p> <p>Why It's Important - Indicative of work completed by Operations staff, which is information used for future planning. Volume varies based on weather patterns.</p>	24,587	26,114	26,370
Basis for Measure - Public Works Annual Report			
<p>Measure - Industries Inspected for Compliance with Categorical Industrial Users (CIUs) and Significant Industrial Users (SIUs)</p> <p>Why It's Important - Required for Industrial Pretreatment Programs by the Federal Clean Water Act. Includes ten septic haulers for 2013 results, nine for 2014, and eight for 2015.</p>	37	40	40
Basis for Measure - Federal Clean Water Act			
<p>Measure - Water Supplied to Customers</p> <p>Why It's Important - Assists in the short and long term planning for system growth and expansion, and revenue forecasting. Measured in billions of gallons.</p>	9.249 bg	8.574 bg	8.865 bg
Basis for Measure - Financial Forecast			



Utility Fund

PERFORMANCE

	RESULTS		
	2013	2014	2015
<p>Measure - System Wide Water Loss Found</p> <p>Why It's Important - The measure assists with planning for infrastructure repair and replacement. The benchmark for loss in the Water Management and Conservation Plan is no more than ten percent. Several variables impact this calculation including when and how much water is added to the aquifer storage and recovery system during the winter, then accessed and used during the summer.</p>	13.47%	11.19%	8.67%
	Basis for Measure - Annual Water Loss Audit		
<p>Measure - Wastewater Treated at the Willow Lake Water Pollution Control Facility</p> <p>Why It's Important - Assists in the short and long term planning for system growth and expansion, and revenue forecasting. Measured in billions of gallons.</p>	11.8 bg	14.3 bg	13.6 bg
	Basis for Measure - NPDES Permit		
<p>Measure - Sanitary Sewer Overflows Reported to the Oregon Department of Environmental Quality</p> <p>Why It's Important - To remain compliant with the City's Wastewater National Pollutant Discharge Elimination System (NPDES) Permit, reporting of overflow incidents is required.</p>	9	3	2
	Basis for Measure - NPDES Permit		
<p>Measure - Calls Processed by Customer Services Utility Billing Center</p> <p>Why It's Important - Data is used to ensure there is adequate staffing to meet the critical daily and seasonal demands required to provide effective and efficient customer service.</p>	111,217	108,140	105,229
	Basis for Measure - Best Management Practice		
<p>Measure - Utility Bills Issued Annually</p> <p>Why It's Important - Data is tracked to determine budget projections and actual cost expenditures associated with producing and mailing utility bills.</p>	642,325	641,784	647,365
	Basis for Measure - Financial Forecast / Annual Budget		

**UTILITY FUND RESOURCES
(310-58-00)
FY 2016-17**

Acct. No.	Description	Adopted
32160	WATER / WASTEWATER / STORMWATER FRANCHISE FEES Five percent fee assessed on utility revenue for use of City's right-of-way	\$ 3,276,240
32236	WASTEWATER CONNECTION New permitted development connection fees	\$ 26,000
32238	NEW SERVICE INSTALL WATER Permitted development water connections and testing	\$ 170,000
32244	DELAY ASSESSMENT CONNECTION CHARGE New connection to existing water and wastewater utility infrastructure on properties located in assessment districts established prior to 1989	\$ 35,000
32330	FIRE SERVICE Monthly fees for properties with fire suppression systems	\$ 125,000
32354	DEVELOPMENT PLAN REVIEW Permitted development plan and plat reviews	\$ 470,000
32370	WATER Water sales revenues	\$ 26,202,770
32376	WASTEWATER Wastewater rate revenues	\$ 41,983,320
32377	STORMWATER Stormwater rate revenues	\$ 11,430,880
32637	BACKFLOW PROGRAM FEES Administration fee for backflow prevention assembly compliance	\$ 166,000
32638	SEPTIC WASTE FEES Treatment for septage from chemical toilets and septic tanks	\$ 560,000
32639	HAULED WASTE FEES Treatment for wastewater hauled to treatment plant under contract	\$ 220,000
32640	PUBLIC WORKS SERVICE FEES Administrative fees for permits and agreements	\$ 60,000
32644	PROCESSING FEE Utility customer account activation and reactivation fees	\$ 400,000
32815	PUBLIC WORKS CONSTRUCTION PERMITS Site development / construction permit fees	\$ 685,000
32895	OTHER PERMITS Industrial waste discharge	\$ 15,000

**UTILITY FUND RESOURCES
(310-58-00)
FY 2016-17**

Acct. No.	Description		Adopted
35212	INTRA CITY SERVICES - DIRECT CHARGE (LABOR)		
	Engineering project management for construction (255 and 260)	\$ 4,514,660	
	Engineering services for transportation (155-58304520)	3,400	
	Engineering support for petition-initiated vacations (155-58301000)	2,000	
	Stormwater operations and maintenance services for construction (255)	4,500	
	Stormwater quality services for construction (255)	3,000	
	TV flow and monitoring for construction (255)	1,000	
	Wastewater collection services for construction (255)	1,000	
	Water distribution services for construction (255)	<u>160,000</u>	\$ 4,689,560
35213	INTRA CITY SERVICES - BUDGETED TRANSFER		
	Department administration for transportation (155-58301000)	\$ 91,260	
	Dispatch services for transportation (155-58301000)	164,690	
	Engineering services for economic development (101-60961000)	75,000	
	Planning and development (101-21501000)	42,880	
	Support services for parks operations (101-21501000)	232,460	
	Support services for recreation (101-21100500)	143,450	
	Support services for transportation (155-58301000)	<u>296,610</u>	\$ 1,046,350
35215	INTRA CITY SERVICES - INTERDEPARTMENTAL BILLING		
	Catch basin cleaning for City shops complex (355-22350000)	\$ 3,950	
	Engineering project management for construction (255 and 260)	434,670	
	Engineering services for transportation (155-58301000)	97,390	
	Services related to catch basins / stormwater flow as part of the Stormwater permit compliance for the City shops facilities (355-22350000)	1,320	
	Wash rack and sump pump cleaning for City shops (355-22350000)	<u>800</u>	\$ 538,130
35395	OTHER GOVERNMENT AGENCIES		
	Aldrich Trust funds for Youth Environmental Education Program (YEPP)		\$ 5,000
36310	LOAN PRINCIPAL		
	Low interest loan payments for Positive Protection Program	\$ 100,000	
	Loan repayment from the General Fund for new parking system	<u>154,000</u>	\$ 254,000
36315	LOAN INTEREST		
	Low interest loan payments for Positive Protection Program	\$ 100	
	Loan interest payment from the General Fund for new parking system	<u>7,800</u>	\$ 7,900
39110	INTERFUND TRANSFERS		
	Environmental programs donations (493-58982210)	\$ 5,000	
	Planning and development (260-58909590)	85,760	
	Transportation services for airport lease site (155-58301000)	<u>5,400</u>	\$ 96,160
TOTAL FY 2016-17 RESOURCES BUDGET			\$ 140,070,060

Note: Not all revenue types appearing on the next two pages are detailed on this list.

CITY OF SALEM RESOURCES
2016 TO 2017
FUND NO. 310
UTILITY
(Previously named, Water and Sewer Fund)

Department: Public Works

Acct Code	Account Name	Resources Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Change from 15-16
32160	FRANCHISE FEE	\$ 2,892,576	\$ 3,153,265	\$ 3,087,460	\$ 3,276,240	\$ 3,276,240	\$ 3,276,240	\$ 188,780	6.1%
	Total Franchise Fees	\$ 2,892,576	\$ 3,153,265	\$ 3,087,460	\$ 3,276,240	\$ 3,276,240	\$ 3,276,240	\$ 188,780	6.1%
32236	WASTEWATER CONNECTION	\$ 24,061	\$ 19,628	\$ 24,600	\$ 26,000	\$ 26,000	\$ 26,000	\$ 1,400	5.7%
32238	NEW SERVICE INSTALL WATER	137,672	154,904	156,000	170,000	170,000	170,000	14,000	9.0%
32244	DELAY ASSMT. - CONNEC. CHARGE	215,230	210,680	167,500	35,000	35,000	35,000	(132,500)	-79.1%
	Total Construction Fees	\$ 376,964	\$ 385,213	\$ 348,100	\$ 231,000	\$ 231,000	\$ 231,000	\$ (117,100)	-33.6%
32310	ACCIDENT AND FIRE RECOVERY	\$ 6,715	\$ 16,833	\$ 13,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 2,000	15.4%
32320	DOCUMENT SALES	2,298	1,972	1,600	2,000	2,000	2,000	400	25.0%
32325	HAZARDOUS MATERIALS	-	-	-	-	-	-	-	-
32330	FIRE SERVICE	123,739	124,063	125,000	125,000	125,000	125,000	-	-
32354	DEVELOPMENT PLAN REVIEW	441,666	401,637	520,800	470,000	470,000	470,000	(50,800)	-9.8%
32370	WATER	24,154,580	26,471,130	24,611,950	26,202,770	26,202,770	26,202,770	1,590,820	6.5%
32376	WASTEWATER	44,225,685	43,989,316	41,176,950	41,983,320	41,983,320	41,983,320	806,370	2.0%
32377	STORMWATER	4,168,188	6,785,069	9,565,440	11,430,880	11,430,880	11,430,880	1,865,440	19.5%
32495	OTHER CHARGE FOR SERVICE	10,252	10,920	12,000	11,000	11,000	11,000	(1,000)	-8.3%
	Total Fees for Services	\$ 73,133,124	\$ 77,800,941	\$ 76,026,740	\$ 80,239,970	\$ 80,239,970	\$ 80,239,970	\$ 4,213,230	5.5%
32615	RECREATION	\$ 12,551	\$ 15,670	\$ -	\$ -	\$ -	\$ -	\$ -	-
32637	BACKFLOW PROGRAM FEE	158,204	166,135	158,000	166,000	166,000	166,000	8,000	5.1%
32638	SEPTIC WASTE FEE	412,312	459,301	450,000	560,000	560,000	560,000	110,000	24.4%
32639	HAULED WASTE FEE	383,357	331,501	300,000	220,000	220,000	220,000	(80,000)	-26.7%
32640	PW SERVICE FEE	421,861	429,058	61,800	60,000	60,000	60,000	(1,800)	-2.9%
32644	PROCESSING FEE	-	-	385,000	400,000	400,000	400,000	15,000	3.9%
32695	OTHER FEE	23,870	23,697	24,000	22,000	22,000	22,000	(2,000)	-8.3%
	Total Other Fees	\$ 1,412,154	\$ 1,425,361	\$ 1,378,800	\$ 1,428,000	\$ 1,428,000	\$ 1,428,000	\$ 49,200	3.6%
32815	PW CONSTRUCTION PERMITS	\$ 700,860	\$ 764,652	\$ 737,760	\$ 685,000	\$ 685,000	\$ 685,000	\$ (52,760)	-7.2%
32895	OTHER PERMITS	17,285	18,136	16,750	15,000	15,000	15,000	(1,750)	-10.4%
	Total Licenses and Permits	\$ 718,145	\$ 782,788	\$ 754,510	\$ 700,000	\$ 700,000	\$ 700,000	\$ (54,510)	-7.2%
33110	ASSESSMENT - PRINCIPAL	\$ -	\$ 54	\$ 18,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ (8,000)	-44.4%
33115	ASSESSMENT - INTEREST	-	1,902	2,000	1,000	1,000	1,000	(1,000)	-50.0%
	Total Assessments	\$ -	\$ 1,956	\$ 20,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ (9,000)	-45.0%
34110	LAND/BUILDING RENT	\$ 27,813	\$ 17,871	\$ 15,020	\$ 10,000	\$ 10,000	\$ 10,000	\$ (5,020)	-33.4%
	Total Rent	\$ 27,813	\$ 17,871	\$ 15,020	\$ 10,000	\$ 10,000	\$ 10,000	\$ (5,020)	-33.4%
35212	INTRA CITY - DIRECT CHARGE	\$ 3,972,416	\$ 3,689,877	\$ 4,819,860	\$ 4,689,560	\$ 4,689,560	\$ 4,689,560	\$ (130,300)	-2.7%
35213	INTRA CITY - BUDGETED TRANSFER	1,282,870	322,336	1,254,980	1,046,350	1,046,350	1,046,350	(208,630)	-16.6%
35215	INTRA CITY - INTERDEPT. BILLING	339,916	341,485	419,710	538,130	538,130	538,130	118,420	28.2%
	Total Internal	\$ 5,595,202	\$ 4,353,699	\$ 6,494,550	\$ 6,274,040	\$ 6,274,040	\$ 6,274,040	\$ (220,510)	-3.4%
35395	OTHER GOVERNMENT AGENCIES	\$ 2,568	\$ 4,267	\$ 6,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ (1,000)	-16.7%
35495	OTHER AGENCIES	3,352	3,426	-	10,000	10,000	10,000	10,000	-
	Total Intergovernmental	\$ 5,920	\$ 7,693	\$ 6,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 9,000	150.0%
35615	OTHER FEDERAL GRANTS	\$ 6,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Federal Grants	\$ 6,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
35655	OTHER GRANTS	\$ 56,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Other Agency Grants	\$ 56,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

CITY OF SALEM RESOURCES
2016 TO 2017
FUND NO. 310
UTILITY
(Previously named, Water and Sewer Fund)

Department: Public Works

Acct Code	Account Name	Resources Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Change from 15-16
36210	INTEREST	\$ 223,838	\$ 271,405	\$ 200,000	\$ 315,000	\$ 315,000	\$ 315,000	\$ 115,000	57.5%
	Total Interest on Investments	\$ 223,838	\$ 271,405	\$ 200,000	\$ 315,000	\$ 315,000	\$ 315,000	\$ 115,000	57.5%
36310	LOAN PRINCIPAL	\$ 70,800	\$ 102,801	\$ 196,470	\$ 254,000	\$ 254,000	\$ 254,000	\$ 57,530	29.3%
36315	LOAN INTEREST	-	-	7,900	7,900	7,900	7,900	-	-
	Total Loan Collections	\$ 70,800	\$ 102,801	\$ 204,370	\$ 261,900	\$ 261,900	\$ 261,900	\$ 57,530	28.1%
36810	BAD DEBT RECOVERY	\$ 98,858	\$ 129,447	\$ 110,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 20,000	18.2%
36815	WAGE RECOVERY	19,536	40,588	6,000	5,000	5,000	5,000	(1,000)	-16.7%
36820	DONATIONS	2,072	-	-	-	-	-	-	-
36825	ENERGY INCENTIVES	20,374	-	-	-	-	-	-	-
36895	OTHER REVENUE	19,077	35,431	20,000	10,000	10,000	10,000	(10,000)	-50.0%
	Total Other	\$ 159,918	\$ 205,466	\$ 136,000	\$ 145,000	\$ 145,000	\$ 145,000	\$ 9,000	6.6%
38755	SALE OF ASSETS	\$ 8,150	\$ 13,049	\$ 2,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 8,000	400.0%
	Total Sale of Assets	\$ 8,150	\$ 13,049	\$ 2,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 8,000	400.0%
39110	INTERFUND TRANSFERS	\$ 802,740	\$ 864,540	\$ 10,400	\$ 96,160	\$ 96,160	\$ 96,160	\$ 85,760	824.6%
	Total Operating Transfers	\$ 802,740	\$ 864,540	\$ 10,400	\$ 96,160	\$ 96,160	\$ 96,160	\$ 85,760	824.6%
39910	BEGINNING WORKING CAPITAL	\$ 39,634,065	\$ 38,638,797	\$ 41,495,220	\$ 45,441,000	\$ 45,441,000	\$ 47,056,750	\$ 5,561,530	13.4%
	Total Beginning Balances	\$ 39,634,065	\$ 38,638,797	\$ 41,495,220	\$ 45,441,000	\$ 45,441,000	\$ 47,056,750	\$ 5,561,530	13.4%
	Total Resources	\$ 125,124,213	\$ 128,024,846	\$ 130,179,170	\$ 138,454,310	\$ 138,454,310	\$ 140,070,060	\$ 9,890,890	7.6%

Administration

Public Works Administration	Staff	Cost
Provides overall direction to the department and all program areas. Coordinates department's financial processes including the annual budget, project accounting, forecasting, revenue and expenditure monitoring, rate and fee setting, and financial planning. Manages personnel actions, legislative review process, administrative rules, code changes, intergovernmental agreements, and information technology policies for department.	6.00	\$ 875,400

Administrative Support Services	Staff	Cost
Supports administrative functions for the entire department. Provides initial customer service, document preparation, payment processing, record filing, and other general responsibilities.	21.00	\$ 2,391,810

Utility Non-Divisional	Staff	Cost
Includes expenses not directly related to a specific program in the Utility Fund such as reimbursements to the General Fund for the indirect cost plan and Transportation Services Fund for services provided. Other expenses include liability insurance premiums, software maintenance, debt service payments on outstanding bonds and loans, transfers of utility rate funds for capital improvement projects, and contingencies for unanticipated expenses.	-	\$ 55,458,020

The Administration Division also includes the program area of Customer Service, which is included in the Operations budget of the Utility Fund.

Planning and Development

Planning and Development Administration	Staff	Cost
Provides leadership and support for the Public Works Planning and Development Division. Activities also include emergency management planning related to Public Works.	2.00	\$ 358,940

Development Services	Staff	Cost
Provides primary interface between community and the department related to private development activities. Coordinates departmental review of development applications to ensure adequacy of public works infrastructure and verify compliance with applicable regulations. Establishes development requirements for land use applications, public facilities construction, and site work for building permit projects. Supports key development-related activities for Public Works, including urban growth management, major project realization, franchise utility permitting, system development charge assessment, permit fee determination, floodplain management implementation, and revisions to associated codes and administrative rules.	8.00	\$ 1,171,810



Utility Fund

What We Do

PROGRAMS

Planning Services	Staff	Cost
Develops and refines master plans for water, wastewater, stormwater, and transportation systems. Provides strategic planning for water, wastewater, stormwater, parks, and transportation services. Provides leadership and support to natural resource planning, permitting, and project management. Performs as service provider to other divisions in areas of subject matter expertise.	5.00	\$ 2,077,310

Total Administration Division	42.00	\$ 62,333,290
	Staff	Cost

UTILITY FUND
ADMINISTRATION DIVISION
ADMINISTRATION AND SUPPORT SERVICES (ADMIN)
PLANNING AND DEVELOPMENT (PLAN / DEV)
NON DIVISIONAL (NON DIV)
FY 2016-17

Acct No.	Description	Adopted
52510	TRAINING	
ADMIN	Department training opportunities (department staff)	\$ 5,000
ADMIN	Desktop publishing industry standards (2)	3,000
ADMIN	Key performance area (section staff)	1,900
ADMIN	National conference (1)	2,000
ADMIN	Oregon Code Enforcement Association conference (1)	500
ADMIN	Professional development (section staff)	600
ADMIN	Technical financial workshops (2)	1,000
PLAN / DEV	Association of State Floodplain Managers annual training (section staff)	500
PLAN / DEV	Emergency management (1)	2,000
PLAN / DEV	National or specialty conference (1)	2,000
PLAN / DEV	Seminars or workshops for certifications or licenses (7)	5,200
PLAN / DEV	Water distribution modeling software training (1)	5,400
		\$ 29,100
52640	ENGINEERING/ARCHITECT SERVICES	
PLAN / DEV	Flood studies	\$ 20,000
PLAN / DEV	Floodplain / Endangered Species Act model ordinance analysis	50,000
PLAN / DEV	Floodplain survey and consulting services	20,000
PLAN / DEV	Stormwater code administrative rules update	10,000
PLAN / DEV	Stormwater master plan update (reappropriation)	509,020
PLAN / DEV	Utility modeling	50,000
PLAN / DEV	Water master plan update (reappropriation)	473,580
		\$ 1,132,600
52670	OTHER PROFESSIONAL SERVICES	
ADMIN	Document imaging	\$ 6,000
ADMIN	Network connection changes	1,500
PLAN / DEV	Community forestry planning	30,000
PLAN / DEV	Education and outreach events	10,000
PLAN / DEV	Riparian shade analysis	50,000
PLAN / DEV	Stormwater planning	30,000
PLAN / DEV	Street tree inventory	50,000
PLAN / DEV	Water planning	150,000
PLAN / DEV	Willamette Basin review	20,000
NON DIV	Debt handling fees	6,500
NON DIV	Financial modeling	25,000
NON DIV	Property acquisition or appraisal	50,000
NON DIV	System development charges policy and methodology review	25,000
NON DIV	Unspecified contracts or services	150,000
		\$ 604,000

**UTILITY FUND
ADMINISTRATION DIVISION
ADMINISTRATION AND SUPPORT SERVICES (ADMIN)
PLANNING AND DEVELOPMENT (PLAN / DEV)
NON DIVISIONAL (NON DIV)
FY 2016-17**

Acct No.	Description	Adopted
52815	CONTROLLED EQUIPMENT	
ADMIN	Desktop and laptop computers (new / replacement as needed, 120-130)	\$ 120,470
ADMIN	Plotters (replacement, 2, reappropriation)	15,000
		<u>\$ 135,470</u>
53520	LAND RENTAL	
NON DIV	Storage facility and dump site at the airport	\$ 281,540
53812	INTRA CITY SERVICES - DIRECT CHARGE (LABOR)	
ADMIN	Custodial services at leased buildings (101-22510000)	\$ 13,000
ADMIN	Public Works Building 2 training room remodel (101-22510000)	4,000
ADMIN	Work area remodel in Room 325 (101-22510000)	13,000
PLAN / DEV	Permitted development plans review (155-58302000)	45,010
NON DIV	Real estate support for property transactions (101-64150000)	8,000
		<u>\$ 83,010</u>
53813	INTRACITY SERVICES - BUDGETED TRANSFERS	
PLAN / DEV	Permit process coordination (185-25500000)	\$ 21,880
NON DIV	Infor Public Sector (Hansen) support (101-59103515)	314,110
NON DIV	Hazardous materials / emergency management (101-37202500, 101-37301000, 101-37301500)	146,690
NON DIV	Street sweeping program for stormwater permit (155-58304515)	1,086,520
		<u>\$ 1,569,200</u>
54850	OTHER SPECIAL PAYMENTS	
NON DIV	Grants for urban watershed restoration, water conservation, sewer pretreatment, or stormwater permit requirements (reappropriation)	\$ 65,000
NON DIV	Loan to streetlight construction fund	2,000,000
NON DIV	Pilot program for changing property floodplain designation (pending Council policy direction)	50,000
		<u>\$ 2,115,000</u>
55130	EQUIPMENT AND MACHINERY	
PLAN / DEV	Water distribution system modeling software (replacement)	\$ 35,000
60120	PRINCIPAL	
NON DIV	Principal payments on Utility debt (Please refer to Debt Service section for specific details)	\$ 15,927,900
60130	INTEREST	
NON DIV	Interest payments on Utility debt (Please refer to Debt Service section for specific details)	\$ 5,056,270
61100	CONTINGENCIES	
	Contingency	\$ 8,500,000



UTILITY FUND
ADMINISTRATION DIVISION
ADMINISTRATION AND SUPPORT SERVICES (ADMIN)
PLANNING AND DEVELOPMENT (PLAN / DEV)
NON DIVISIONAL (NON DIV)
FY 2016-17

Acct No.	Description	Adopted
62110	TRANSFERS TO OTHER FUNDS	
NON DIV	Capital Improvement Fund - Stormwater (255-58903005)	\$ 2,481,000
NON DIV	Capital Improvement Fund - Wastewater (255-58903010)	6,820,100
NON DIV	Capital Improvement Fund - Water (255-58902010)	4,365,000
		<u>\$ 13,666,100</u>

TOTAL FY 2016-17 EXPENDITURES BUDGET

\$ 62,333,290

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**

(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Administration
Cost Center No: 58-10-00-00**

Acct Code	Account Name	Expenditures Budget							% Chg from 15-16
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	
51010	SALARIES AND WAGES	\$ 2,678,912	\$ 2,385,989	\$ 2,696,230	\$ 2,725,540	\$ 2,725,540	\$ 2,725,540	\$ 29,310	1.1%
51020	SEASONAL AND RELIEF	18,562	3,717	-	-	-	-	-	-
51025	HOLIDAY - REGULAR	-	84	-	-	-	-	-	-
51030	OVERTIME	2,651	2,297	21,570	16,650	16,650	16,650	(4,920)	-22.8%
51100	INCENTIVES	7,027	7,145	9,750	7,470	7,470	7,470	(2,280)	-23.4%
51120	LEAVE PAYOFF	35,637	3,531	4,610	20,130	20,130	20,130	15,520	336.7%
51130	CAR ALLOWANCE	3,252	3,252	3,240	4,320	4,320	4,320	1,080	33.3%
51150	DEPT HEAD ANNUITY	6,666	7,005	7,140	7,320	7,320	7,320	180	2.5%
51195	OTHER PAY/BENEFITS	343	-	-	-	-	-	-	-
51210	FICA AND MEDICARE	180,851	173,074	206,240	210,180	210,180	210,180	3,940	1.9%
51221	WORKERS' COMP PREMIUM	317,640	293,580	315,600	62,110	62,110	62,110	(253,490)	-80.3%
51222	WORKERS' COMP STATE ASSMT	1,133	1,072	1,290	1,290	1,290	1,290	-	-
51230	UNEMPLOYMENT	10,300	27,309	20,000	-	-	-	(20,000)	-100.0%
51240	EMPLR - RETIREMENT PERS	315,985	302,298	472,270	338,890	338,890	338,890	(133,380)	-28.2%
51243	PERS UNFUNDED LIABILITY	119,020	142,750	148,270	160,720	160,720	160,720	12,450	8.4%
51245	EMPLR - PERS PICKUP	142,743	138,592	161,810	166,880	166,880	166,880	5,070	3.1%
51250	INSURANCE - MEDICAL	534,193	577,037	762,200	722,470	722,470	722,470	(39,730)	-5.2%
51255	INSURANCE - VISION	13,798	16,729	22,290	21,630	21,630	21,630	(660)	-3.0%
51260	INSURANCE - DENTAL	54,475	56,478	68,510	68,890	68,890	68,890	380	0.6%
51265	INSURANCE - LIFE	2,896	4,108	5,700	3,910	3,910	3,910	(1,790)	-31.4%
51270	INSURANCE - DISABILITY	3,310	3,774	4,260	4,410	4,410	4,410	150	3.5%
	Total Personal Services	\$ 4,449,394	\$ 4,149,819	\$ 4,930,980	\$ 4,542,810	\$ 4,542,810	\$ 4,542,810	\$ (388,170)	-7.9%
	NUMBER OF POSITIONS	41.00	41.00	43.00	42.00	42.00	42.00	(1.00)	-2.3%
52110	SUBSCRIPTIONS AND BOOKS	\$ 554	\$ 1,052	\$ 1,010	\$ 1,100	\$ 1,100	\$ 1,100	\$ 90	8.9%
52120	MAIL	8,523	8,859	10,000	12,280	12,280	12,280	2,280	22.8%
52130	SUPPLIES	132,530	96,839	137,550	181,950	181,950	181,950	44,400	32.3%
52150	RECORDING FEES	-	556	-	600	600	600	600	-
52320	ADVERTISING	19,947	20,489	20,100	21,300	21,300	21,300	1,200	6.0%
52340	EMPLOYEE RECOGNITION	100	38	-	-	-	-	-	-
52360	RECRUITMENT FEES	20	30	500	500	500	500	-	-
52405	TELEPHONE - OFFICE	91,514	90,068	87,100	83,710	83,710	83,710	(3,390)	-3.9%
52410	TELEPHONE - CELLULAR	4,936	4,036	5,240	5,610	5,610	5,610	370	7.1%
52510	TRAINING	5,741	9,607	22,850	29,100	29,100	29,100	6,250	27.4%
52540	MEALS	-	-	3,000	2,450	2,450	2,450	(550)	-18.3%
52550	MILEAGE	865	438	1,400	1,300	1,300	1,300	(100)	-7.1%
52640	ENGINEERING/ARCHITECT SERVICES	372,449	276,233	650,000	950,000	950,000	1,132,600	482,600	74.2%
52660	TEMP EMPLOYMENT SERVICES	22,289	-	-	-	-	-	-	-
52670	OTHER PROFESSIONAL SERVICES	109,536	141,263	530,650	604,000	604,000	604,000	73,350	13.8%
52710	MEMBERSHIP DUES	8,600	8,406	9,350	8,930	8,930	8,930	(420)	-4.5%
52720	LICENSES/CERTIFICATIONS	750	980	1,020	1,030	1,030	1,030	10	1.0%
52740	PERMITS	750	-	750	-	-	-	(750)	-100.0%
52810	SMALL TOOLS	5	-	-	-	-	-	-	-
52815	CONTROLLED EQUIPMENT	62,767	96,388	87,000	127,470	127,470	135,470	48,470	55.7%
52820	SMALL EQUIPMENT AND SUPPLIES	-	536	-	-	-	-	-	-
52830	COMPUTER SOFTWARE, LICENSES	25,396	13,555	35,540	237,950	237,950	237,950	202,410	569.5%
52865	OTHER TECHNICAL SUPPLIES	-	4	-	-	-	-	-	-
52930	GASOLINE	1,392	1,125	1,340	950	950	950	(390)	-29.1%
53210	INSURANCE	516,530	516,530	402,330	414,930	414,930	414,930	12,600	3.1%
53310	VEHICLE MAINTENANCE	782	129	270	310	310	310	40	14.8%
53320	EQUIPMENT MAINTENANCE	1,295	1,954	2,000	2,000	2,000	2,000	-	-
53380	OTHER MAINTENANCE AND REPAIRS	9	146	-	-	-	-	-	-
53510	BUILDING RENTAL	231,006	236,700	246,970	254,570	254,570	254,570	7,600	3.1%
53520	LAND RENTAL	276,340	276,340	276,360	281,540	281,540	281,540	5,180	1.9%
53610	GAS	1,871	1,780	2,100	2,100	2,100	2,100	-	-
53620	ELECTRIC	10,845	10,332	12,200	12,300	12,300	12,300	100	0.8%
53630	WATER	163	188	270	300	300	300	30	11.1%
53640	SEWER	346	401	480	490	490	490	10	2.1%
53650	REFUSE DISPOSAL	-	121	-	-	-	-	-	-

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**
(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Administration
Cost Center No: 58-10-00-00**

Acct Code	Account Name	Expenditures Budget							% Chg from 15-16
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	
53720	TAXES AND ASSESSMENTS	4,606	4,139	15,270	15,470	15,470	15,470	200	1.3%
53731	CLOTHING - UNIFORMS (TAXABLE)	260	-	-	150	150	150	150	-
53734	SAFETY CLOTHING AND EQUIPMENT	66	1	-	100	100	100	100	-
53767	BANKING AND INVESTMENT FEES	7,835	6,575	9,270	48,670	48,670	48,670	39,400	425.0%
53770	BAD DEBT - WRITE OFF	628,410	612,294	2,000	5,500	5,500	5,500	3,500	175.0%
53780	FRANCHISE FEES - WATER / SEWER	2,892,576	3,153,634	3,087,460	3,276,240	3,276,240	3,276,240	188,780	6.1%
53799	OTHER EXPENSES	-	350	-	-	-	-	-	-
53812	INTRA CITY - DIRECT CHARGE LABOR	72,071	129,997	51,500	83,010	83,010	83,010	31,510	61.2%
53813	INTRA CITY - BUDGETED TRANSFER	1,392,320	1,341,930	1,393,470	1,569,200	1,569,200	1,569,200	175,730	12.6%
53815	INTRA CITY - INTERDEPART. BILLING	(0)	-	-	-	-	-	-	-
53830	RADIO	5,650	6,530	5,790	4,880	4,880	4,880	(910)	-15.7%
53840	MOTOR POOL RENTAL	5,608	1,887	1,710	1,580	1,580	1,580	(130)	-7.6%
53841	EQUIPMENT REPLACEMENT CHG	5,904	5,724	-	-	-	-	-	-
53851	COPY	16,221	16,311	38,000	41,900	41,900	41,900	3,900	10.3%
53854	PHOTOCOPIES	20,378	19,838	21,000	21,000	21,000	21,000	-	-
53860	BUILDING SERVICES	4,947	23,953	3,600	92,100	92,100	92,100	88,500	2458.3%
53900	COST ALLOCATION PLAN	3,971,460	3,727,760	3,814,240	3,901,040	3,901,040	3,901,040	86,800	2.3%
54850	OTHER SPECIAL PAYMENTS	94,235	987,002	123,000	2,100,000	2,100,000	2,115,000	1,992,000	1619.5%
	Total Materials and Services	\$ 11,030,398	\$ 11,853,047	\$ 11,113,690	\$ 14,399,610	\$ 14,399,610	\$ 14,605,210	\$ 3,491,520	31.4%
55130	EQUIPMENT AND MACHINERY	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	-
55150	FLEET REPLACEMENT	166,118	-	-	-	-	-	-	-
	Total Capital Outlay	\$ 166,118	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	-
60120	PRINCIPAL	\$ 18,242,599	\$ 16,347,565	\$ 15,600,710	\$ 15,927,900	\$ 15,927,900	\$ 15,927,900	\$ 327,190	2.1%
60130	INTEREST	5,919,898	5,661,208	5,378,160	5,056,270	5,056,270	5,056,270	(321,890)	-6.0%
	Total Debt Services	\$ 24,162,497	\$ 22,008,773	\$ 20,978,870	\$ 20,984,170	\$ 20,984,170	\$ 20,984,170	\$ 5,300	0.0%
61110	CONTINGENCIES*	\$ -	\$ -	\$ 3,500,000	\$ 8,500,000	\$ 8,500,000	\$ 8,500,000	\$ 5,000,000	142.9%
	Total Contingencies	\$ -	\$ -	\$ 3,500,000	\$ 8,500,000	\$ 8,500,000	\$ 8,500,000	\$ 5,000,000	142.9%
62110	TRANSFERS TO OTHER FUNDS	\$ 8,314,700	\$ 9,505,240	\$ 7,450,000	\$ 13,666,100	\$ 13,666,100	\$ 13,666,100	\$ 6,216,100	83.4%
	Total Interfund Transfers	\$ 8,314,700	\$ 9,505,240	\$ 7,450,000	\$ 13,666,100	\$ 13,666,100	\$ 13,666,100	\$ 6,216,100	83.4%
	Total Requirements	\$ 48,123,106	\$ 47,516,880	\$ 47,973,540	\$ 62,127,690	\$ 62,127,690	\$ 62,333,290	\$ 14,359,750	29.9%

*During the utility rate proposal development process in summer 2016, all debt will be analyzed for the potential to refinance, prepay, and / or restructure existing obligations. One loan from Business Oregon may be a possible candidate for prepayment. As the amount of prepayment is unknown at budget development, an additional \$5 million has been appropriated in contingency to provide appropriation authority for this opportunity during FY 2017 following potential future recommendations of the Water Wastewater Task Force and Finance Committee.



Engineering Division

What We Do

PROGRAMS

Engineering

Administration	Staff	Cost
Includes general management of the division, preparation and management of the Public Works Department construction budget, development of the five-year capital improvement program, management and administration of design standards and construction specifications, construction plan approval, program development and review, management of all special projects, response to general public inquiries, staff training, and quality assurance of all Engineering Division programs. Provides preparation of construction contract bid documents, administration of construction contracts, management and administration of consultant contracts, permit issuance, contractor payments, and other general office responsibilities.	7.00	\$ 763,980

Project Delivery and Management Engineering Services	Staff	Cost
Program is organized into three engineering project management teams, each led by an Assistant City Engineer and staffed by senior-level professional engineers, staff engineers, computer aided design and drafting technicians, geographic information system (GIS) technicians, construction inspectors, and surveyors. The sections perform full-service project management of capital improvement projects from inception to completion on all public works projects (projects are designed with consultant or in-house staff and are constructed by private contractors); comprehensive GIS database of all public infrastructure, and project management and engineering support to other departments as requested.	44.00	\$ 6,829,800

Total Engineering Division 51.00 \$ 7,593,780

Staff	Cost
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**UTILITY FUND
ENGINEERING
(310-58-21-00)
FY 2016-17**

Acct No.	Description	Adopted
52510	TRAINING	
	American Public Works Association conferences (3)	\$ 4,400
	American Society of Civil Engineering meetings (section staff)	200
	National conference (1)	2,530
	Oregon Department of Transportation certification (section staff)	750
	Training to maintain professional licenses or certifications (25)	8,250
		<u>\$ 16,130</u>
52640	ENGINEERING/ARCHITECT SERVICES	
	Testing and inspection for development projects	\$ 175,000
52670	OTHER PROFESSIONAL SERVICES	
	Aerial photography imagery	\$ 75,000
52815	CONTROLLED EQUIPMENT	
	Digital cameras (replacement, 2)	\$ 800
	Tablets (new, 3)	4,200
		<u>\$ 5,000</u>
53813	INTRA CITY - BUDGETED TRANSFERS	
	Geographic information systems support from Information Technology Department (101-59103515)	\$ 208,730

TOTAL FY 2016-17 EXPENDITURES BUDGET

\$ 7,593,780

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**

(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Engineering
Cost Center No: 58-21-00-00**

Acct Code	Account Name	Expenditures Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
51010	SALARIES AND WAGES	\$ 3,386,926	\$ 3,416,710	\$ 3,992,970	\$ 4,085,240	\$ 4,085,240	\$ 4,085,240	\$ 92,270	2.3%
51020	SEASONAL AND RELIEF	73,740	120,884	226,050	134,740	134,740	134,740	(91,310)	-40.4%
51025	HOLIDAY - REGULAR	309	464	-	-	-	-	-	-
51030	OVERTIME	44,865	27,402	99,700	57,930	57,930	57,930	(41,770)	-41.9%
51090	DIFFERENTIAL	252	829	-	2,000	2,000	2,000	2,000	-
51120	LEAVE PAYOFF	33,767	42,938	178,690	59,880	59,880	59,880	(118,810)	-66.5%
51130	CAR ALLOWANCE	3,505	3,602	3,720	3,720	3,720	3,720	-	-
51195	OTHER PAY/BENEFITS	-	343	-	7,480	7,480	7,480	7,480	-
51210	FICA AND MEDICARE	267,013	271,694	305,470	331,510	331,510	331,510	26,040	8.5%
51221	WORKERS' COMP PREMIUM	-	-	-	80,500	80,500	80,500	80,500	-
51222	WORKERS' COMP STATE ASSMT	1,344	1,400	1,530	1,530	1,530	1,530	-	-
51240	EMPLR - RETIREMENT PERS	464,457	448,498	710,750	539,120	539,120	539,120	(171,630)	-24.1%
51243	PERS UNFUNDED LIABILITY	184,250	217,020	218,370	242,030	242,030	242,030	23,660	10.8%
51245	EMPLR - PERS PICKUP	204,831	202,438	239,540	260,610	260,610	260,610	21,070	8.8%
51250	INSURANCE - MEDICAL	670,069	718,388	907,870	878,690	878,690	878,690	(29,180)	-3.2%
51255	INSURANCE - VISION	17,701	21,203	26,620	26,160	26,160	26,160	(460)	-1.7%
51260	INSURANCE - DENTAL	67,480	69,124	82,480	82,050	82,050	82,050	(430)	-0.5%
51265	INSURANCE - LIFE	4,286	5,458	6,990	4,890	4,890	4,890	(2,100)	-30.0%
51270	INSURANCE - DISABILITY	5,853	6,464	7,690	7,790	7,790	7,790	100	1.3%
	Total Personal Services	\$ 5,430,648	\$ 5,574,859	\$ 7,008,440	\$ 6,805,870	\$ 6,805,870	\$ 6,805,870	\$ (202,570)	-2.9%
	NUMBER OF POSITIONS	49.00	48.00	51.00	51.00	51.00	51.00	-	-
52110	SUBSCRIPTIONS AND BOOKS	\$ 4,484	\$ 4,562	\$ 5,620	\$ 5,620	\$ 5,620	\$ 5,620	\$ -	-
52120	MAIL	1,499	289	-	-	-	-	-	-
52130	SUPPLIES	6,411	4,076	16,200	16,200	16,200	16,200	-	-
52140	PRINTING AND DUPLICATION	191	-	-	-	-	-	-	-
52150	RECORDING FEES	1,124	463	3,500	3,500	3,500	3,500	-	-
52320	ADVERTISING	3,623	-	2,800	5,300	5,300	5,300	2,500	89.3%
52340	EMPLOYEE RECOGNITION	18	28	-	-	-	-	-	-
52360	RECRUITMENT FEES	605	1,591	6,000	9,000	9,000	9,000	3,000	50.0%
52410	TELEPHONE - CELLULAR	13,022	14,851	18,590	18,590	18,590	18,590	-	-
52460	COMMUNICATION - OTHER	149	-	-	-	-	-	-	-
52510	TRAINING	13,830	11,072	16,130	16,130	16,130	16,130	-	-
52540	MEALS	26	-	-	-	-	-	-	-
52550	MILEAGE	67	-	-	-	-	-	-	-
52640	ENGINEERING/ARCHITECT SERVICES	103,414	111,048	125,000	175,000	175,000	175,000	50,000	40.0%
52650	LEGAL/COURT SERVICES	61	-	-	-	-	-	-	-
52670	OTHER PROFESSIONAL SERVICES	72,194	38,637	-	75,000	75,000	75,000	75,000	-
52710	MEMBERSHIP DUES	9,841	8,765	11,010	11,470	11,470	11,470	460	4.2%
52720	LICENSES/CERTIFICATIONS	1,915	1,940	3,040	4,030	4,030	4,030	990	32.6%
52740	PERMITS	850	-	-	-	-	-	-	-
52810	SMALL TOOLS	688	848	3,000	3,000	3,000	3,000	-	-
52815	CONTROLLED EQUIPMENT	6,692	7,436	4,500	5,000	5,000	5,000	500	11.1%
52820	SMALL EQUIPMENT AND SUPPLIES	439	615	4,500	4,500	4,500	4,500	-	-
52830	COMPUTER SOFTWARE, LICENSES	38,750	67,239	79,400	101,650	101,650	101,650	22,250	28.0%
52865	OTHER TECHNICAL SUPPLIES	48	-	-	-	-	-	-	-
52930	GASOLINE	26,217	29,455	32,490	32,490	32,490	32,490	-	-
52950	LUBRICANTS	13	39	-	-	-	-	-	-
53310	VEHICLE MAINTENANCE	4,045	9,633	6,560	6,720	6,720	6,720	160	2.4%
53320	EQUIPMENT MAINTENANCE	5,123	3,560	5,000	5,000	5,000	5,000	-	-
53380	OTHER MAINTENANCE AND REPAIRS	2,110	19	-	-	-	-	-	-
53530	OUTSIDE RENTAL	18,669	2,222	9,600	13,800	13,800	13,800	4,200	43.8%
53731	CLOTHING - UNIFORMS (TAXABLE)	353	39	-	-	-	-	-	-
53733	CLOTHING - UNIFORMS (TAX-EXEMPT)	-	-	2,790	2,790	2,790	2,790	-	-
53734	SAFETY CLOTHING AND EQUIPMENT	2,034	1,944	1,600	1,600	1,600	1,600	-	-
53799	OTHER EXPENSES	-	91	-	-	-	-	-	-
53812	INTRA CITY - DIRECT CHARGE LABOR	2,560	49,723	-	-	-	-	-	-
53813	INTRA CITY - BUDGETED TRANSFER	-	152,643	195,410	208,730	208,730	208,730	13,320	6.8%
53830	RADIO	4,840	4,720	4,720	1,480	1,480	1,480	(3,240)	-68.6%

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**

(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Engineering
Cost Center No: 58-21-00-00**

Acct Code	Account Name	Expenditures Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
53840	MOTOR POOL RENTAL	27,272	26,507	19,430	22,810	22,810	22,810	3,380	17.4%
53841	EQUIPMENT REPLACEMENT CHG	28,060	29,159	33,380	38,500	38,500	38,500	5,120	15.3%
53851	COPY	1,179	339	-	-	-	-	-	-
	Total Materials and Services	\$ 402,415	\$ 583,554	\$ 610,270	\$ 787,910	\$ 787,910	\$ 787,910	\$ 177,640	29.1%
55130	EQUIPMENT AND MACHINERY	\$ 43,371	\$ 30,599	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Capital Outlay	\$ 43,371	\$ 30,599	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Requirements	\$ 5,876,433	\$ 6,189,012	\$ 7,618,710	\$ 7,593,780	\$ 7,593,780	\$ 7,593,780	\$ (24,930)	-0.3%



Wastewater Treatment Division

What We Do

PROGRAMS

Wastewater Treatment

Administration	Staff	Cost
Provides leadership and support for the Public Works Wastewater Treatment Division. Support services include budget preparation and cost accounting, payroll, document preparation, and editing and computing support.	2.00	\$ 398,690

Operations	Staff	Cost
Operates the various treatment processes to maintain the City's investment in the plant, meet the water quality requirements of the effluent discharge permit, and minimize the odor impact on the surrounding community.	25.00	\$ 5,347,550

Maintenance	Staff	Cost
Provides preventive and corrective maintenance to ensure that all instrumentation, electrical, and mechanical treatment plant equipment support the operational processes with minimal downtime, and extend the useful life of the equipment. Provides computer support, plant distributed control system development, and database system management for all sections of the plant.	16.00	\$ 3,846,100

Biosolids	Staff	Cost
Ensures that all residual biosolids generated by the treatment processes are beneficially reused in an effective and efficient manner consistent with regulatory guidelines as fertilizer and soil amendments on non-food chain crops.	3.00	\$ 960,130

Laboratory	Staff	Cost
Provides laboratory testing support services for operation of the wastewater plant and collection system, drinking water treatment plant and distribution system, stormwater / drainage system, and environmental compliance. The data generated is utilized to determine compliance with regulatory requirements, sewer rates, process control, identification of unknown substances, and drinking water quality analysis. The laboratory is accredited by the National Environmental Laboratory Accreditation Program as a certified water and wastewater testing facility.	8.00	\$ 910,820

Total Wastewater Treatment Division	54.00	\$ 11,463,290
	Staff	Cost

**UTILITY FUND
WASTEWATER TREATMENT
(310-58-40-00)
FY 2016-17**

Acct No.	Description	Adopted
52510	TRAINING	
	American Public Works Association (4)	\$ 4,000
	Annual safety conference (6)	1,000
	Association of Clean Water Agencies conference (1)	1,500
	Biosolids annual conference (1)	750
	Conferences to maintain professional licenses or certifications (3)	1,400
	Oregon Environmental Laboratory Association (3)	280
	Pacific Northwest Clean Water Association conference (1)	1,000
	Technical training for certifications (section staff)	12,200
	Ultraviolet disinfection systems training (section staff)	2,500
	Wastewater short school (13)	3,300
	Water Environment Federation conference (1)	2,000
		<u>\$ 29,930</u>
52640	ENGINEERING / ARCHITECT SERVICES	
	Aeration basin blower improvements (reappropriation)	\$ 15,000
52670	OTHER PROFESSIONAL SERVICES	
	Biosolids soil testing	\$ 680
	Biosolids storage facility and application management	300,000
	Biosolids transport and application services	105,000
	Chemical toilet	1,200
	Comprehensive system manager (Invensys / Foxwatch)	110,000
	Consulting services	50,000
	Digester cleaning	163,500
	Diving services	25,000
	Electrical maintenance	144,000
	Electrical testing	120,000
	Heating, ventilation, and air conditioning maintenance	20,000
	Janitorial services	19,300
	Lab analyses	6,700
	Laboratory equipment services	960
	Landscape services	45,000
	Mandatory vaccinations	750
	Mechanical maintenance	130,000
	Switchgear flood insurance	6,480
	Variable frequency drive and programmable controller maintenance	3,300
		<u>\$ 1,251,870</u>
53815	INTRA CITY - INTERDEPARTMENTAL REIMBURSEMENTS	
	Asphalt repair (155-58304520)	\$ 13,340
	Tree services (101-21501000)	6,090
		<u>\$ 19,430</u>
55130	EQUIPMENT AND MACHINERY	
	Aqueous parts washer (replacement, 1)	\$ 23,070
	Biosolids trailer (new, 1)	100,000
	Variable frequency drive units for pumps (replacement, 2)	16,400
		<u>\$ 139,470</u>
TOTAL FY 2016-17 EXPENDITURES BUDGET		\$ 11,463,290

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**

(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Wastewater Treatment
Cost Center No: 58-40-00-00**

Acct Code	Account Name	Expenditures Budget							Difference from 15-16	% Change from 15-16
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17			
51010	SALARIES AND WAGES	\$ 2,900,605	\$ 3,041,477	\$ 3,242,030	\$ 3,488,060	\$ 3,488,060	\$ 3,488,060	\$ 246,030	7.6%	
51025	HOLIDAY - REGULAR	27,999	29,165	-	-	-	-	-	-	
51030	OVERTIME	61,096	73,114	95,800	77,490	77,490	77,490	(18,310)	-19.1%	
51080	STANDBY	11,616	13,278	33,280	25,490	25,490	25,490	(7,790)	-23.4%	
51090	DIFFERENTIAL	10,969	12,805	30,200	34,280	34,280	34,280	4,080	13.5%	
51120	LEAVE PAYOFF	120,376	43,330	35,250	13,190	13,190	13,190	(22,060)	-62.6%	
51130	CAR ALLOWANCE	662	662	660	1,200	1,200	1,200	540	81.8%	
51145	MOVING ALLOWANCE	-	829	-	-	-	-	-	-	
51195	OTHER PAY/BENEFITS	1,028	-	-	5,400	5,400	5,400	5,400	-	
51210	FICA AND MEDICARE	236,302	241,744	247,940	278,430	278,430	278,430	30,490	12.3%	
51221	WORKERS' COMP PREMIUM	-	-	-	83,330	83,330	83,330	83,330	-	
51222	WORKERS' COMP STATE ASSMT	1,464	1,501	1,530	1,530	1,530	1,530	-	-	
51240	EMPLR - RETIREMENT PERS	386,034	403,102	573,160	448,070	448,070	448,070	(125,090)	-21.8%	
51243	PERS UNFUNDED LIABILITY	165,210	184,700	187,850	197,390	197,390	197,390	9,540	5.1%	
51245	EMPLR - PERS PICKUP	175,935	187,961	194,570	218,380	218,380	218,380	23,810	12.2%	
51250	INSURANCE - MEDICAL	640,083	714,781	815,140	802,870	802,870	802,870	(12,270)	-1.5%	
51255	INSURANCE - VISION	17,360	21,072	23,990	23,760	23,760	23,760	(230)	-1.0%	
51260	INSURANCE - DENTAL	65,206	69,938	74,870	72,590	72,590	72,590	(2,280)	-3.0%	
51265	INSURANCE - LIFE	2,484	4,753	6,420	4,740	4,740	4,740	(1,680)	-26.2%	
51270	INSURANCE - DISABILITY	1,754	2,115	2,270	2,280	2,280	2,280	10	0.4%	
	Total Personal Services	\$ 4,826,183	\$ 5,046,326	\$ 5,564,960	\$ 5,778,480	\$ 5,778,480	\$ 5,778,480	\$ 213,520	3.8%	
	NUMBER OF POSITIONS	51.00	51.00	51.00	54.00	54.00	54.00	3.00	5.9%	
52110	SUBSCRIPTIONS AND BOOKS	\$ 928	\$ 2,466	\$ 1,200	\$ 1,990	\$ 1,990	\$ 1,990	\$ 790	65.8%	
52120	MAIL	2,737	1,642	3,000	2,100	2,100	2,100	(900)	-30.0%	
52130	SUPPLIES	13,610	11,246	15,510	14,100	14,100	14,100	(1,410)	-9.1%	
52320	ADVERTISING	3,025	2,965	5,500	1,500	1,500	1,500	(4,000)	-72.7%	
52360	RECRUITMENT FEES	300	65	1,600	1,000	1,000	1,000	(600)	-37.5%	
52405	TELEPHONE - OFFICE	26,647	26,865	27,250	18,140	18,140	18,140	(9,110)	-33.4%	
52410	TELEPHONE - CELLULAR	12,949	13,041	13,500	12,380	12,380	12,380	(1,120)	-8.3%	
52460	COMMUNICATION - OTHER	4,740	4,740	9,540	9,540	9,540	9,540	-	-	
52510	TRAINING	7,427	14,367	24,050	29,930	29,930	29,930	5,880	24.4%	
52540	MEALS	13	-	-	-	-	-	-	-	
52550	MILEAGE	59	158	100	100	100	100	-	-	
52640	ENGINEERING/ARCHITECT SERVICES	-	-	-	-	-	15,000	15,000	-	
52670	OTHER PROFESSIONAL SERVICES	644,594	758,577	936,480	1,251,870	1,251,870	1,251,870	315,390	33.7%	
52710	MEMBERSHIP DUES	1,135	882	1,020	1,120	1,120	1,120	100	9.8%	
52720	LICENSES/CERTIFICATIONS	12,747	16,000	13,410	16,280	16,280	16,280	2,870	21.4%	
52740	PERMITS	90,406	95,570	103,060	112,650	112,650	112,650	9,590	9.3%	
52810	SMALL TOOLS	4,349	2,793	7,700	7,650	7,650	7,650	(50)	-0.6%	
52815	CONTROLLED EQUIPMENT	31,720	9,931	17,560	-	-	-	(17,560)	-100.0%	
52820	SMALL EQUIPMENT AND SUPPLIES	5,325	25,017	45,850	45,600	45,600	45,600	(250)	-0.5%	
52830	COMPUTER SOFTWARE AND LICENSE	37,594	45,198	39,890	22,340	22,340	22,340	(17,550)	-44.0%	
52910	DIESEL FUEL	27,989	28,278	27,100	23,650	23,650	23,650	(3,450)	-12.7%	
52930	GASOLINE	4,561	5,143	4,190	3,820	3,820	3,820	(370)	-8.8%	
52940	LP/CNG GAS	775	481	800	600	600	600	(200)	-25.0%	
52950	LUBRICANTS	26,558	23,598	26,000	20,000	20,000	20,000	(6,000)	-23.1%	
53310	VEHICLE MAINTENANCE	14,736	38,368	21,640	42,130	42,130	42,130	20,490	94.7%	
53320	EQUIPMENT MAINTENANCE	710,595	868,191	1,136,470	774,000	774,000	1,254,960	118,490	10.4%	
53340	FACILITIES MAINTENANCE	95,508	40,668	72,500	71,500	71,500	71,500	(1,000)	-1.4%	
53375	CHEMICALS	715,821	660,568	1,024,350	1,069,810	1,069,810	1,069,810	45,460	4.4%	
53380	OTHER MAINTENANCE AND REPAIRS	44,621	43,158	59,030	59,030	59,030	59,030	-	-	
53530	OUTSIDE RENTAL	8,767	9,585	10,000	10,000	10,000	10,000	-	-	

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**

(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Wastewater Treatment
Cost Center No: 58-40-00-00**

Acct Code	Account Name	Expenditures Budget							Difference from 15-16	% Change from 15-16
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17			
53610	GAS	69,196	67,873	75,000	71,250	71,250	71,250	(3,750)	-5.0%	
53620	ELECTRIC	955,976	826,811	1,050,000	1,065,750	1,065,750	1,065,750	15,750	1.5%	
53630	WATER	6,299	6,953	7,670	8,050	8,050	8,050	380	5.0%	
53640	SEWER	-	30	980	1,040	1,040	1,040	60	6.1%	
53650	REFUSE DISPOSAL	40,423	40,335	44,730	44,730	44,730	44,730	-	-	
53731	CLOTHING - UNIFORMS (TAXABLE)	393	446	1,000	1,000	1,000	1,000	-	-	
53733	CLOTHING - UNIFORMS (TAX-EXEMPT)	-	-	-	10,500	10,500	10,500	10,500	-	
53734	SAFETY CLOTHING AND EQUIPMENT	6,145	4,141	12,150	350	350	350	(11,800)	-97.1%	
53740	CLOTHING - CLEANING CHARGES	11,749	12,049	13,440	14,110	14,110	14,110	670	5.0%	
53760	LABORATORY - SUPPLIES	18,360	20,566	20,550	20,550	20,550	20,550	-	-	
53815	INTRA CITY - INTERDEPART. BILLING	50,197	51,047	64,860	19,430	19,430	19,430	(45,430)	-70.0%	
53830	RADIO	19,990	19,100	21,250	10,900	10,900	10,900	(10,350)	-48.7%	
53840	MOTOR POOL RENTAL	42,232	51,605	38,350	42,900	42,900	42,900	4,550	11.9%	
53841	EQUIPMENT REPLACEMENT CHG	61,127	62,175	150,000	107,800	107,800	107,800	(42,200)	-28.1%	
53851	COPY	887	956	2,000	1,500	1,500	1,500	(500)	-25.0%	
53854	PHOTOCOPIES	4,521	5,699	5,000	6,690	6,690	6,690	1,690	33.8%	
	Total Materials and Services	\$ 3,837,730	\$ 3,919,348	\$ 5,155,280	\$ 5,049,380	\$ 5,049,380	\$ 5,545,340	\$ 390,060	7.6%	
55130	EQUIPMENT AND MACHINERY	\$ -	\$ 66,390	\$ 51,570	\$ 139,470	\$ 139,470	\$ 139,470	\$ 87,900	170.4%	
55140	FACILITIES ENHANCEMENT	-	101,696	-	-	-	-	-	-	
55150	FLEET REPLACEMENT	-	144	-	-	-	-	-	-	
	Total Capital Outlay	\$ -	\$ 168,230	\$ 51,570	\$ 139,470	\$ 139,470	\$ 139,470	\$ 87,900	170.4%	
	Total Requirements	\$ 8,663,913	\$ 9,133,904	\$ 10,771,810	\$ 10,967,330	\$ 10,967,330	\$ 11,463,290	\$ 691,480	6.4%	



Operations Division

What We Do

PROGRAMS

Operations

Administration	Staff	Cost
Provides leadership, administrative, and management support for the Public Works Operations Division. Support functions include budget preparation and cost accounting.	2.00	\$ 1,283,660

Customer Services	Staff	Cost
Customer Services manages utility billing, meter reading, department dispatch, and software support for the billing and maintenance management system. The section administers the City's 54,030 utility customer accounts.	23.80	\$ 4,016,790

Water Facilities	Staff	Cost
Responsible for the delivery of safe drinking water from the Geren Island Treatment Facility to the customer tap. Operates and maintains approximately 754 miles of water mains, 4,967 public fire hydrants, 19,605 valves, and 48,617 water meters, 19 water pump stations, 19 reservoirs, 5 in-town wells, 28 wastewater pump stations, and the supervisory control and data acquisition system which monitors all of the pump stations and reservoirs 24 hours a day. Performs monitoring and sampling from source water of the North Santiam River watershed and ensures water quality within Salem's water distribution system. Responsible for operation of the Aquifer Storage and Recovery well system, reservoir operation, inspection, and cleaning, and the management of the Backflow Prevention Program.	61.00	\$ 13,377,880

Wastewater Collection and Stormwater Facilities	Staff	Cost
Responsible for operating and maintaining over 800 miles of sewer pipelines, 400 miles of stormwater pipeline, more than 1,050 local detention facilities, four regional detention facilities, one regional wetland, and over 175 miles of streams and open channels (roadside and drainage ditches). Performs flow monitoring of the wastewater collection system with permanent flow monitors, temporary flow monitors, and rain gauges. Maintains instream monitoring sites and conducts numerous stormwater sampling in accordance with state monitoring requirements. The program also includes a public education and outreach component, providing approximately 600 classroom presentations reaching nearly 15,000 students each year. Policies are developed and implemented consistent with the City's long-term facility plans and National Pollutant Discharge Elimination System permits for both wastewater and stormwater.	62.00	\$ 11,569,100



Operations Division

What We Do

PROGRAMS

Environmental Services	Staff	Cost
Develops, implements, and coordinates projects and programs that will affect the City's streams and waterways. Facilitates issuance of regulatory agency permits required for environmental compliance in the capital improvement program; coordinates with local, state, and federal regulatory agencies; and serves as department advisors to achieve the City's environmental program objectives related to all water resources including drinking water, wastewater, and stormwater systems. Implements an industrial pretreatment program at the local level as required by the federal Clean Water Act and the state Department of Environmental Quality.	8.00	\$ 1,344,930

Total Operations Division 156.80 \$ 31,592,360

Staff **Cost**

**UTILITY FUND
OPERATIONS
(310-58-50-00)
FY 2016-17**

Acct No.	Description	Adopted
52510	TRAINING	
	American Backflow Prevention Association conference (section staff)	\$ 450
	American Water Works Association seminars and conference (section staff)	6,100
	Association of Clean Water Agencies conference (2)	2,250
	National American Planning Association conference (1)	3,000
	Pacific Northwest Clean Water Association annual conference (2)	2,020
	Professional, technical or specialty training / seminars (section staff)	45,400
	Short courses to maintain professional licenses and certifications (section staff)	6,000
		<u>65,220</u>
		\$ 65,220
52640	ENGINEERING / ARCHITECT SERVICES	
	Arc flash / coordination studies	\$ 50,000
	Generator fuel polishing (reappropriation)	22,000
	Pump station upgrade electrical drawing review	50,000
	Structural engineer inspection of Geren Island bridge	6,000
		<u>128,000</u>
		\$ 128,000
52670	OTHER PROFESSIONAL SERVICES	
	Adopt-A-Stream school bus transportation	\$ 1,500
	Airport dump site monitoring	5,000
	Answering service	900
	Aquifer storage and recovery program support	65,000
	Asphalt maintenance	67,600
	Building and grounds maintenance	45,000
	Concrete maintenance	18,200
	Corrosion inspection	15,000
	Electrician of record	90,000
	Erosion control summit	3,500
	Facilities security assessment	50,000
	Fire alarm / security system maintenance	500
	Fire system inspections at Airport / Battle Creek stations	5,000
	Flagging services	79,500
	Flood warning system expansion	100,000
	Foxboro equipment	80,000
	Generator maintenance	20,000
	Groundwater testing for dump site	3,000
	Hauling services	95,000
	Hazardous waste disposal services	12,000
	Interpretive services	8,600
	Invasive species abatement	10,000
	Invensys programming for Airport / Mission / various sites	60,000
	Manhole sealing (reappropriation)	103,150
	Microbial source tracking	5,000
	Natural treatment facilities maintenance	35,000
	On-call after hours pumping services	10,000

**UTILITY FUND
OPERATIONS
(310-58-50-00)
FY 2016-17**

Acct No.	Description	Adopted
52670	OTHER PROFESSIONAL SERVICES, continued	
	Outside lab services for regulatory compliance	155,500
	Permit negotiations	10,000
	Plates and shoring	62,500
	Plumber of record	70,000
	Project reappropriations:	
	Erosion mitigation at Geren Island	160,000
	Hydrant installations	117,000
	Sewer force mains air relief valve improvements	37,950
	Sewer pipeline repairs, D Street	23,920
	Utility improvements at Forest Hills	83,650
	Pump repair services	30,000
	Radio communication	55,000
	Remote communications and equipment	50,000
	Retrofit plan implementation for detention basins	50,000
	Retrofit plan implementation for rain gardens	20,000
	Riparian restoration	40,000
	River morphology annual survey	30,000
	Root treating	70,000
	Salem Keizer area utility notification system	19,760
	Sand cleaning at Geren Island Water Treatment Facility	700,000
	Saw cutting for asphalt, concrete	140,000
	Servicing of portable toilets	1,530
	State of Oregon Department of Corrections - inmate crews	309,630
	Stream assessment / sampling for Waln and Battle Creek	14,000
	Stream monitoring station data analysis	100,000
	Tapping services	25,000
	Tree removal and replacement	10,000
	Unscheduled sanitary sewer / storm / water repair services	215,000
	Unspecified / unanticipated services	10,000
	Vibration data analysis	12,000
	Watershed Council project support	10,000
	Watershed geographical information system maintenance	10,000
	Weather forecast subscription	17,800
	Welding services	10,000
		\$ 3,658,690

**UTILITY FUND
OPERATIONS
(310-58-50-00)
FY 2016-17**

Acct No.	Description	Adopted
52815	CONTROLLED EQUIPMENT	
	Backpack blower (replacement, 1)	\$ 450
	Chain sharpener (new, 1)	400
	Chainsaw (new, 1; replacement, 1)	870
	Chop saw (new, 1)	980
	Colorimeter (new, 1)	1,300
	Digital cameras (replacement, 2)	500
	Engraver for identification plates (new, 1)	5,000
	Equipment trailer (replacement, 1)	3,200
	Handheld meter with sensors (new, 1)	6,500
	Jackhammer (replacement, 1)	2,500
	Laptop computer (new, 2)	3,120
	Line locator (replacement, 1)	3,300
	Mobile data downloading devices (new, 1)	1,500
	Mobile fuel polishing system (new, 1, reappropriation)	7,000
	Pipe freeze kit (new, 1)	2,900
	Pneumatic boring tool (new, 1)	4,000
	Pole saw (replacement, 1)	560
	Portable flow / velocity meter (replacement, 1)	5,000
	Root cutters (replacement, 2)	4,550
	Survey angle collection instrument (new, 1)	9,500
	Tablets (new, 13)	19,460
	Unanticipated (new / replacement)	2,500
	Water neutralizer device kit 3" (new, 1)	4,800
	Water neutralizer device kit 5" (new, 1)	6,900
	Weed eaters (replacement, 10)	3,500
	Wireless flow monitors (replacement, 4)	26,000
		<u>\$ 126,290</u>
53812	INTRA CITY - DIRECT CHARGE (LABOR)	
	Barricade support (155-58304515)	\$ 102,690
	Trench patching asphalt and concrete (155-58304520)	997,380
	Public Works Building 2 maintenance (101-22510000)	5,000
		<u>\$ 1,105,070</u>
53813	INTRA CITY - BUDGETED TRANSFER	
	Parks laborer positions reimbursement (101-21501000)	\$ 44,180
55120	BUILDING AND BUILDING IMPROVEMENTS	
	Stormwater modular buildings (new)	\$ 80,000

**UTILITY FUND
OPERATIONS
(310-58-50-00)
FY 2016-17**

Acct No.	Description	Adopted
55130	EQUIPMENT AND MACHINERY	
	Front end loader (new, 1)	\$ 200,000
	Mobile generators for lift stations (replacement, 2, reappropriations)	90,000
	Staff utility (pool) vehicle (new, 1)	30,000
	Surveyor instrumentation for high flow stream measurements (new)	44,790
		<u>\$ 364,790</u>
55150	FLEET REPLACEMENT	
	Utility truck body and upfit (replacement for VN3202, reappropriation)	\$ 19,710
55160	WATER METERS	
	Water meters	\$ 176,450

TOTAL FY 2016-17 EXPENDITURES BUDGET

\$ 31,592,360

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**

(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Operations
Cost Center No: 58-50-00-00**

Acct Code	Account Name	Expenditures Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
51010	SALARIES AND WAGES	\$ 7,599,113	\$ 7,707,628	\$ 8,418,720	\$ 8,716,920	\$ 8,716,920	\$ 8,716,920	\$ 298,200	3.5%
51020	SEASONAL AND RELIEF	308,510	231,588	326,040	249,800	249,800	249,800	(76,240)	-23.4%
51025	HOLIDAY - REGULAR	10,034	9,804	-	-	-	-	-	-
51030	OVERTIME	167,787	181,317	264,730	218,620	218,620	218,620	(46,110)	-17.4%
51080	STANDBY	94,844	95,679	372,230	276,720	276,720	276,720	(95,510)	-25.7%
51090	DIFFERENTIAL	3,489	3,883	1,620	4,260	4,260	4,260	2,640	163.0%
51100	INCENTIVES	6,367	6,093	2,800	2,080	2,080	2,080	(720)	-25.7%
51120	LEAVE PAYOFF	78,013	77,628	64,150	60,000	60,000	60,000	(4,150)	-6.5%
51130	CAR ALLOWANCE	3,353	2,937	3,720	3,720	3,720	3,720	-	-
51195	OTHER PAY/BENEFITS	1,371	1,028	-	10,800	10,800	10,800	10,800	-
51210	FICA AND MEDICARE	625,207	626,703	643,880	727,660	727,660	727,660	83,780	13.0%
51221	WORKERS' COMP PREMIUM	-	-	-	155,540	155,540	155,540	155,540	-
51222	WORKERS' COMP STATE ASSMT	4,556	4,443	4,650	4,650	4,650	4,650	-	-
51240	EMPLR - RETIREMENT PERS	1,043,721	1,029,975	1,488,010	1,165,830	1,165,830	1,165,830	(322,180)	-21.7%
51243	PERS UNFUNDED LIABILITY	440,750	489,490	492,810	513,500	513,500	513,500	20,690	4.2%
51245	EMPLR - PERS PICKUP	483,917	478,082	505,120	569,130	569,130	569,130	64,010	12.7%
51250	INSURANCE - MEDICAL	1,915,304	2,068,688	2,451,450	2,549,500	2,549,500	2,549,500	98,050	4.0%
51255	INSURANCE - VISION	45,600	57,160	70,010	74,170	74,170	74,170	4,160	5.9%
51260	INSURANCE - DENTAL	198,066	204,265	227,000	242,250	242,250	242,250	15,250	6.7%
51265	INSURANCE - LIFE	6,686	13,608	19,300	13,870	13,870	13,870	(5,430)	-28.1%
51270	INSURANCE - DISABILITY	3,864	4,563	5,300	5,570	5,570	5,570	270	5.1%
	Total Personal Services	\$ 13,040,551	\$ 13,294,561	\$ 15,361,540	\$ 15,564,590	\$ 15,564,590	\$ 15,564,590	\$ 203,050	1.3%
	NUMBER OF POSITIONS	155.30	153.80	154.80	156.80	156.80	156.80	2.00	1.3%
52110	SUBSCRIPTIONS AND BOOKS	\$ 2,614	\$ 2,882	\$ 3,450	\$ 3,700	\$ 3,700	\$ 3,700	\$ 250	7.2%
52120	MAIL	360,756	341,288	412,710	467,030	467,030	467,030	54,320	13.2%
52130	SUPPLIES	82,233	96,517	82,540	86,430	86,430	86,430	3,890	4.7%
52140	PRINTING AND DUPLICATION	15,801	17,349	31,350	22,700	22,700	22,700	(8,650)	-27.6%
52150	RECORDING FEES	61	-	-	-	-	-	-	-
52320	ADVERTISING	9,104	7,812	21,300	22,200	22,200	22,200	900	4.2%
52360	RECRUITMENT FEES	1,320	2,360	1,000	1,000	1,000	1,000	-	-
52405	TELEPHONE - OFFICE	7,896	8,585	9,210	9,990	9,990	9,990	780	8.5%
52410	TELEPHONE - CELLULAR	73,110	74,660	80,430	72,510	72,510	72,510	(7,920)	-9.8%
52420	TELEMETERING	47,088	46,555	48,000	48,000	48,000	48,000	-	-
52430	PAGERS	137	-	-	-	-	-	-	-
52460	COMMUNICATION - OTHER	7,038	30,469	38,540	44,030	44,030	44,030	5,490	14.2%
52510	TRAINING	29,600	30,018	40,420	63,220	63,220	63,220	22,800	56.4%
52540	MEALS	551	184	250	650	650	650	400	160.0%
52550	MILEAGE	526	212	750	950	950	950	200	26.7%
52640	ENGINEERING/ARCHITECT SERVICES	134,835	25,931	123,650	106,000	106,000	128,000	4,350	3.5%
52670	OTHER PROFESSIONAL SERVICES	1,620,449	2,184,113	2,710,300	3,178,020	3,178,020	3,658,690	948,390	35.0%
52710	MEMBERSHIP DUES	22,638	23,122	23,950	24,210	24,210	24,210	260	1.1%
52720	LICENSES/CERTIFICATIONS	7,030	7,797	10,530	9,900	9,900	9,900	(630)	-6.0%
52740	PERMITS	7,052	10,934	10,510	16,910	16,910	16,910	6,400	60.9%
52810	SMALL TOOLS	83,137	68,673	78,800	79,680	79,680	79,680	880	1.1%
52815	CONTROLLED EQUIPMENT	88,603	83,596	96,050	119,290	119,290	126,290	30,240	31.5%
52820	SMALL EQUIPMENT AND SUPPLIES	121,718	118,840	150,130	175,870	175,870	175,870	25,740	17.1%
52830	COMPUTER SOFTWARE, LICENSES	161,439	142,872	172,490	299,460	299,460	299,460	126,970	73.6%
52910	DIESEL FUEL	223,275	208,213	202,930	169,860	169,860	169,860	(33,070)	-16.3%
52930	GASOLINE	173,276	165,192	161,100	117,310	117,310	117,310	(43,790)	-27.2%
52940	LP/CNG GAS	419	475	280	280	280	280	-	-
52950	LUBRICANTS	467	1,497	-	2,100	2,100	2,100	2,100	-
53210	INSURANCE	-	3,444	-	6,590	6,590	6,590	6,590	-
53310	VEHICLE MAINTENANCE	146,452	346,559	263,310	278,700	278,700	278,700	15,390	5.8%
53320	EQUIPMENT MAINTENANCE	773,791	595,215	499,660	535,360	535,360	535,360	35,700	7.1%
53340	FACILITIES MAINTENANCE	274,147	345,761	635,000	680,000	680,000	924,810	289,810	45.6%
53375	CHEMICALS	278,247	324,910	438,200	437,400	437,400	437,400	(800)	-0.2%
53380	OTHER MAINTENANCE AND REPAIRS	1,493,467	1,574,274	1,831,940	1,923,910	1,923,910	1,973,910	141,970	7.7%
53510	BUILDING RENTAL	8,073	8,745	9,000	9,000	9,000	9,000	-	-

**CITY OF SALEM BUDGET
2016 TO 2017
FUND NO. 310
UTILITY**

(Previously named, Water and Sewer Fund)

**Department: Public Works
Cost Center: Operations
Cost Center No: 58-50-00-00**

Acct Code	Account Name	Expenditures Budget							% Chg from 15-16
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	
53530	OUTSIDE RENTAL	81,555	109,372	86,700	93,700	93,700	93,700	7,000	8.1%
53610	GAS	24,591	18,421	25,340	24,340	24,340	24,340	(1,000)	-3.9%
53620	ELECTRIC	981,200	902,211	925,110	935,110	935,110	935,110	10,000	1.1%
53630	WATER	2,764	2,746	200	230	230	230	30	15.0%
53640	SEWER	2,988	3,012	3,080	3,080	3,080	3,080	-	-
53650	REFUSE DISPOSAL	26,101	23,364	24,800	87,900	87,900	87,900	63,100	254.4%
53731	CLOTHING - UNIFORMS (TAXABLE)	1,599	1,810	5,950	6,250	6,250	6,250	300	5.0%
53733	CLOTHING - UNIFORMS (TAX-EXEMPT)	8	-	-	-	-	-	-	-
53734	SAFETY CLOTHING AND EQUIPMENT	74,476	74,704	67,920	67,550	67,550	67,550	(370)	-0.5%
53740	CLOTHING - CLEANING CHARGES	9,806	6,081	8,240	7,740	7,740	7,740	(500)	-6.1%
53760	LABORATORY - SUPPLIES	24,586	15,225	24,500	25,700	25,700	25,700	1,200	4.9%
53767	BANKING AND INVESTMENT FEES	330,513	335,924	418,160	450,000	450,000	450,000	31,840	7.6%
53770	BAD DEBT - WRITE OFF	784	-	685,720	542,000	542,000	542,000	(143,720)	-21.0%
53812	INTRA CITY - DIRECT CHARGE LABOR	828,612	756,190	1,108,120	1,105,070	1,105,070	1,105,070	(3,050)	-0.3%
53813	INTRA CITY - BUDGETED TRANSFER	103,438	92,620	212,700	44,180	44,180	44,180	(168,520)	-79.2%
53830	RADIO	99,620	92,530	99,790	98,950	98,950	98,950	(840)	-0.8%
53840	MOTOR POOL RENTAL	649,983	540,002	615,360	597,160	597,160	597,160	(18,200)	-3.0%
53841	EQUIPMENT REPLACEMENT CHG	685,451	716,765	990,660	1,218,800	1,218,800	1,218,800	228,140	23.0%
53851	COPY	247,080	178,079	189,200	194,400	194,400	194,400	5,200	2.7%
53853	PRINTING	-	-	1,700	4,200	4,200	4,200	2,500	147.1%
53854	PHOTOCOPIES	8,682	7,526	10,000	10,000	10,000	10,000	-	-
53855	SHOPS FACILITIES MAINTENANCE	36,180	39,600	35,480	48,720	48,720	48,720	13,240	37.3%
53860	BUILDING SERVICES	14,279	4,986	55,000	5,000	5,000	5,000	(50,000)	-90.9%
54810	SPECIAL PAYMENTS - RIGHT OF WAY	4,000	-	-	-	-	-	-	-
54850	OTHER SPECIAL PAYMENTS	250	-	-	-	-	-	-	-
Total Materials and Services		\$ 10,494,894	\$ 10,820,220	\$ 13,781,510	\$ 14,582,340	\$ 14,582,340	\$ 15,386,820	\$ 1,605,310	11.6%
55120	BUILDINGS AND BLDG IMPROVEMENTS	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	-
55130	EQUIPMENT AND MACHINERY	64,639	138,936	584,310	274,790	274,790	364,790	(219,520)	-37.6%
55140	FACILITIES ENHANCEMENT	26,668	74,830	50,920	-	-	-	(50,920)	-100.0%
55150	FLEET REPLACEMENT	6,718	34,196	563,160	-	-	19,710	(543,450)	-96.5%
55160	WATER METERS	188,493	168,743	173,390	176,450	176,450	176,450	3,060	1.8%
Total Capital Outlay		\$ 286,518	\$ 416,705	\$ 1,371,780	\$ 531,240	\$ 531,240	\$ 640,950	\$ (730,830)	-53.3%
Total Requirements		\$ 23,821,963	\$ 24,531,485	\$ 30,514,830	\$ 30,678,170	\$ 30,678,170	\$ 31,592,360	\$ 1,077,530	3.5%

CITY OF *Salem*
AT YOUR SERVICE

**CAPITAL IMPROVEMENTS EXPENDITURE RECAP
FY 2016-17**

Actual 2013-14	Actual 2014-15	Adopted 2015-16	Description	Adopted 2016-17
CAPITAL IMPROVEMENTS FUND				
Community Facilities				
\$ 275,034	\$ 2,261,286	\$ 8,349,760	Parks and Improvements	\$ 6,476,930
80,818	58,839	1,118,000	TOT - Construction	229,440
Municipal Facilities				
9,586	-	-	American Recovery and Reinvestment Act	-
2,215,277	1,435,660	3,857,450	Airport Construction	3,589,940
919,384	192,812	125,360	Fire Bond	-
-	224,829	525,760	Information Systems	1,466,550
183,023	398,797	442,060	Other Construction	834,490
-	-	-	Parking Structures Improvements (Reserve)	817,820
8,547	4,846	157,640	Pringle Creek Construction	198,430
-	82,025	8,178,960	Radio System Replacement	9,629,440
6,788	3,828	341,780	Salem Renewable Energy and Technology Park	339,060
Transportation				
13,141,290	10,160,761	39,036,510	Streets and Bridges	24,081,920
-	-	-	Streetlight Improvements	2,610,000
2,895,389	362,318	5,695,710	Transportation	5,961,170
Utilities - Stormwater				
672,966	2,502,580	2,935,840	Stormwater	4,878,140
Utilities - Wastewater				
3,777,299	1,644,871	10,736,220	Wastewater	15,383,210
Utilities - Water				
3,409,489	2,983,786	8,448,490	Water	10,806,800
\$ 27,594,889	\$ 22,317,236	\$ 89,949,540	Total Capital Improvements Fund	\$ 87,303,340



**CAPITAL IMPROVEMENTS EXPENDITURE RECAP
FY 2016-17**

Actual 2013-14	Actual 2014-15	Adopted 2015-16	Description	Adopted 2016-17
EXTRA CAPACITY FACILITIES FUND				
Community Facilities				
\$ 568,644	\$ 1,891,904	\$ 6,709,230	Parks - System Development Charge <i>Included in Community Facilities - Parks project descriptions</i>	\$ 7,759,000
Transportation				
1,982,670	744,988	8,201,690	Streets - System Development Charge <i>Included in Transportation project descriptions</i>	6,952,670
Utilities - Wastewater				
773,563	392,821	4,703,680	Wastewater - System Development Charge <i>Included in Utilities - Wastewater project descriptions</i>	4,122,640
Utilities - Stormwater				
501,998	233,443	1,867,250	Stormwater - System Development Charge <i>Included in Utilities - Stormwater project descriptions</i>	1,963,950
Utilities - Water				
3,128,510	1,893,644	3,775,250	Water - System Development Charge <i>Included in Utilities - Water project descriptions</i>	2,851,560
\$ 6,955,384	\$ 5,156,800	\$ 25,257,100	Total Extra Capacity Facilities Fund	\$ 23,649,820
DEVELOPMENT DISTRICT FUND				
\$ -	\$ -	\$ 1,575,940	Mill Creek	\$ 1,838,240
-	14,043	500,000	Sustainable Fairview	500,000
\$ -	\$ 14,043	\$ 2,075,940	Total Development District Fund	\$ 2,338,240
\$ 34,550,274	\$ 27,488,078	\$ 117,282,580	TOTAL ALL CAPITAL FUNDS	\$ 113,291,400

CAPITAL IMPROVEMENTS FUND RESOURCES
FUND 255
FY 2016-17

Acct. No.	Description	Adopted
35395	OTHER GOVERNMENT AGENCIES	
	Opportunity grant funds (255-58901010, 255-58902010, 255-58903005, 255-58903010, and 255-58909505)	\$ 10,000,000
35510	STATE GRANTS (Accts 35510 - 35519)	
	Energy Trust of Oregon grant for cogeneration facility upgrade (255-58903010, Acct 35516)	\$ 72,720
	Oregon Department of Transportation (255-58901042, Acct 35519)	<u>2,360,620</u>
		\$ 2,433,340
35610	OTHER GRANTS - FEDERAL (Accts 35610 - 35641)	
	Federal Aviation Administration grant for Airport improvements (255-64903000, Acct 35615)	\$ 3,301,740
	Federal Emergency Management Agency grant for Wallace Marine Park boat ramp and parking area repairs (255-58903005, Acct 35631)	650,000
	Federal grants administered by Oregon Department of Transportation (255-58901010, 255-58901042, Acct 35633)	<u>983,500</u>
		\$ 4,935,240
36820	DONATIONS	
	Private donations to support Library reading room renovation (255-60901000)	\$ 303,000
	Matching funds for Salem Park Improvement Fund (255-58909505)	<u>60,000</u>
		\$ 363,000
38715	LOAN PROCEEDS	
	Loan from the Utility Fund for streetlight luminaire replacements (255-58901012)	\$ 2,000,000
39110	INTERFUND TRANSFERS (Accts 39102 - 39115)	
	Asset maintenance and CIP funding for Information Technology projects (255-60909959)	\$ 235,760
	Asset maintenance funding for Children's Library elevator modernization (255-60901000)	210,000
	Building and Safety ergonomic and ADA-compliant plan review and inspection sections work space remodel (255-60901000)	300,000
	State Highway Revenue for Transportation (255-58901010) and Streets / Bridges Bond (255-58901042) funded projects	830,000
	Water (255-58902010), Stormwater (255-58903005) and Wastewater (255-58903010) projects funded with utility rate revenues	13,666,100
	Development funds held in trust for Gaffin / Cordon traffic signal (255-58901010)	100,000
	New streetlight installations (255-58901012) funded with streetlight rate revenue	300,000
	Parking structures capital reserve (255-64901200)	817,820
	Radio equipment replacement project (255-35904500)	1,500,000
	Salem Park Improvement Funds (SPIF) (255-58909505)	90,250
	State Highway Revenue for pedestrian / bikeway projects (255-58901010)	91,360
	Streetlight luminaire replacements (255-58901012) funded with streetlight rate revenues (reappropriation)	310,000
	Telephone trust funds for Information Technology project (255-60909959)	100,000

CAPITAL IMPROVEMENTS FUND RESOURCES
FUND 255
FY 2016-17

Acct. No. Description	Adopted
39110 INTERFUND TRANSFERS (Accts 39102 - 39115, continued)	
Telephone trust funds for replacement of Citywide telephone system (255-60909959)	1,100,000
Transient occupancy tax (TOT) funds for City entranceway improvements (255-58909505)	50,000
TOT funds for historic facility projects (255-60901500)	175,000
TOT funds for improvements at Riverfront Park (255-58909505)	80,000
TOT funds for irrigation system improvements at Bush's Pasture Park and Deepwood Estate (255-58909505)	40,000
TOT funds for Minto-Brown Island Park trail improvements (255-58909505)	240,000
TOT funds for Wallace Marine Park Softball Complex (255-58909505)	462,000
TOT funds for Woodmansee Park tennis court improvements (255-58909505)	201,000
Woodmansee Park trust funds for a skate park facility in Woodmansee Park (255-58909505)	50,000
Project reappropriations (transfer from General Fund, all to 255-58909505)	
Bush tennis court resurfacing and ADA accessibility	90,000
Deepwood gazebo	25,000
Deepwood sidewalk and accessibility improvements	80,000
Playground equipment	250,000
Riverfront Park, Wallace Softball Complex electrical vaults and conduit	70,000
Wallace and Phillips fields fencing project	35,000
	\$ 21,499,290
39115 INTRAFUND TRANSFERS	
Construction funds for stream bank restoration mitigation (255-58903005)	\$ 40,000
Construction funds for street tree establishment (255-58901010)	600
	\$ 40,600

TOTAL FY 2016-17 RESOURCES BUDGET

\$ 87,303,340

**CITY OF SALEM RESOURCES
2016 TO 2017
FUND NO. 255
CAPITAL IMPROVEMENTS**

FUND 255

Acct Code	Account Name	Resources Budget								
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16	
32242	SHARED CONSTRUCTION COSTS	\$ 13,637	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
	Total Construction Fees	\$ 13,637	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
32310	ACCIDENT AND FIRE RECOVERY	\$ 14,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
	Total Fees for Service	\$ 14,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
35213	INTRA CITY - BUDGETED TRANSFER	\$ 4,140	\$ 34,750	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
35215	INTRA CITY - INTERDEPT BILLING	46,214	-	-	-	-	-	-	-	-
	Total Internal	\$ 50,354	\$ 34,750	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
35361	STATE REIMBURSEMENT	\$ 68,985	\$ 7,389	\$ -	\$ -	\$ -	\$ -	\$ -	-	-
35380	SCHOOL DISTRICT	75,278	13,914	-	-	-	-	-	-	-
35395	OTHER GOVERNMENT AGENCIES	122,700	4,350,510	6,500,000	10,000,000	10,000,000	10,000,000	3,500,000	53.8%	
35495	OTHER AGENCIES	-	309,000	3,500,000	-	-	-	(3,500,000)	-100.0%	
	Total Intergovernmental	\$ 266,963	\$ 4,680,813	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -	-	
35510	STATE GRANTS	\$ 2,778,478	\$ 983,335	\$ 4,848,690	\$ 2,433,340	\$ 2,433,340	\$ 2,433,340	\$ (2,415,350)	-49.8%	
	Total State Grants	\$ 2,778,478	\$ 983,335	\$ 4,848,690	\$ 2,433,340	\$ 2,433,340	\$ 2,433,340	\$ (2,415,350)	-49.8%	
35615	OTHER FEDERAL GRANTS	\$ 2,380,617	\$ 3,981,490	\$ 5,447,880	\$ 4,935,240	\$ 4,935,240	\$ 4,935,240	\$ (512,640)	-9.4%	
	Total Federal Grants	\$ 2,380,617	\$ 3,981,490	\$ 5,447,880	\$ 4,935,240	\$ 4,935,240	\$ 4,935,240	\$ (512,640)	-9.4%	
35655	OTHER GRANTS	\$ -	\$ -	\$ 3,515,000	\$ -	\$ -	\$ -	\$ (3,515,000)	-100.0%	
	Total Other Agency Grants	\$ -	\$ -	\$ 3,515,000	\$ -	\$ -	\$ -	\$ (3,515,000)	-100.0%	
36210	INTEREST	\$ 166,856	\$ 297,560	\$ 121,500	\$ 9,750	\$ 9,750	\$ 9,750	\$ (111,750)	-92.0%	
	Total Interest on Investments	\$ 166,856	\$ 297,560	\$ 121,500	\$ 9,750	\$ 9,750	\$ 9,750	\$ (111,750)	-92.0%	
36310	LOAN PRINCIPAL	\$ 17,330	\$ 20,048	\$ 17,330	\$ 20,050	\$ 20,050	\$ 20,050	\$ 2,720	15.7%	
36315	LOAN INTEREST	16,567	16,264	16,570	16,260	16,260	16,260	(310)	-1.9%	
	Total Loan Collections	\$ 33,897	\$ 36,312	\$ 33,900	\$ 36,310	\$ 36,310	\$ 36,310	\$ 2,410	7.1%	
36820	DONATIONS	\$ 180,000	\$ 36,983	\$ 1,220,000	\$ 363,000	\$ 363,000	\$ 363,000	\$ (857,000)	-70.2%	
36825	ENERGY INCENTIVES	5,015	487,447	-	-	-	-	-	-	
36895	OTHER REVENUE	26,848	27,422	-	-	-	-	-	-	
	Total Other	\$ 211,863	\$ 551,852	\$ 1,220,000	\$ 363,000	\$ 363,000	\$ 363,000	\$ (857,000)	-70.2%	
38710	BOND PROCEEDS	\$ 43,665,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	
38712	BOND ISSUANCE PREMIUM	2,928,425	-	-	-	-	-	-	-	
	Total Bond	\$ 46,593,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	
38715	LOAN PROCEEDS	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	-	
	Total Loan Proceeds	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	-	
39110	INTERFUND TRANSFERS	\$ 10,289,891	\$ 19,954,075	\$ 13,287,780	\$ 20,819,040	\$ 20,849,290	\$ 21,499,290	\$ 8,211,510	61.8%	
39115	INTRAFUND TRANSFERS IN	36,720	-	-	40,600	40,600	40,600	40,600	-	
	Total Operating Transfers	\$ 10,326,611	\$ 19,954,075	\$ 13,287,780	\$ 20,859,640	\$ 20,889,890	\$ 21,539,890	\$ 8,252,110	62.1%	
39910	BEGINNING WORKING CAPITAL	\$ 9,469,506	\$ 44,711,369	\$ 51,474,790	\$ 45,879,090	\$ 45,879,090	\$ 45,985,810	\$ (5,488,980)	-10.7%	
	Total Beginning Working Capital	\$ 9,469,506	\$ 44,711,369	\$ 51,474,790	\$ 45,879,090	\$ 45,879,090	\$ 45,985,810	\$ (5,488,980)	-10.7%	
	Total Resources	\$ 72,306,258	\$ 75,238,555	\$ 89,949,540	\$ 86,516,370	\$ 86,546,620	\$ 87,303,340	\$ (2,646,200)	-2.9%	

**CITY OF SALEM EXPENDITURES
2016 TO 2017
FUND NO. 255
CAPITAL IMPROVEMENTS**

FUND 255

Acct Code	Account Name	Expenditures Budget							
		Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
52120	MAIL	\$ 6,641	\$ 7,112	\$ -	\$ -	\$ -	\$ -	\$ -	-
52130	SUPPLIES	111	7,893	-	-	-	-	-	-
52140	PRINTING AND DUPLICATION	770	1,393	-	-	-	-	-	-
52150	RECORDING FEES	234	834	-	-	-	-	-	-
52320	ADVERTISING	21,115	24,646	12,380	-	-	-	(12,380)	-100.0%
52550	MILEAGE	1,668	1,214	-	-	-	-	-	-
52620	CONSTRUCTION CONTRACTS	17,109,885	9,958,301	48,466,200	51,438,380	51,438,380	52,119,170	3,652,970	7.5%
52640	ENGINEERING/ARCHITECT SERVICES	2,817,860	2,260,856	3,334,370	280,530	280,530	280,530	(3,053,840)	-91.6%
52650	LEGAL/COURT SERVICES	2,349	3,179	-	-	-	-	-	-
52670	OTHER PROFESSIONAL SERVICES	958,955	1,727,365	1,483,570	750,000	750,000	750,000	(733,570)	-49.4%
52720	LICENSES/CERTIFICATIONS	635	15,615	-	-	-	-	-	-
52740	PERMITS	13,210	58,645	-	-	-	-	-	-
52810	SMALL TOOLS	177	847	-	-	-	-	-	-
52815	CONTROLLED EQUIPMENT	719	14,674	1,150,000	1,243,100	1,243,100	1,243,100	93,100	8.1%
52820	SMALL EQUIPMENT AND SUPPLIES	5,963	50,991	-	-	-	-	-	-
52830	COMPUTER SOFTWARE, LICENSES	18,178	-	-	-	-	-	-	-
52865	OTHER TECHNICAL SUPPLIES	-	929	-	-	-	-	-	-
52910	DIESEL FUEL	115	55	-	-	-	-	-	-
52920	FUEL TAX	12,609	-	-	-	-	-	-	-
52930	GASOLINE	-	49	-	-	-	-	-	-
53310	VEHICLE MAINTENANCE	-	435	-	-	-	-	-	-
53320	EQUIPMENT MAINTENANCE	-	26	-	-	-	-	-	-
53375	CHEMICALS	37	260	-	-	-	-	-	-
53380	OTHER MAINTENANCE AND REPAIRS	162,979	302,537	-	-	-	-	-	-
53530	OUTSIDE RENTAL	3,364	9,321	-	-	-	-	-	-
53620	ELECTRIC	156	132	-	-	-	-	-	-
53650	REFUSE DISPOSAL	266	1,775	-	-	-	-	-	-
53734	SAFETY CLOTHING AND EQUIPMENT	12	2,564	-	-	-	-	-	-
53770	BAD DEBT - WRITE OFF	26,947	-	-	-	-	-	-	-
53790	CONSTRUCTION - UNSPECIFIED	366	-	15,815,950	15,880,810	15,911,060	15,911,060	95,110	0.6%
53799	OTHER EXPENSES	-	8,039	5,000	-	-	-	(5,000)	-100.0%
53812	INTRA CITY - DIRECT CHARGE LABOR	3,410,619	3,923,661	5,656,870	3,075,000	3,075,000	3,075,000	(2,581,870)	-45.6%
53813	INTRA CITY - BUDGETED TRANSFER	6,153	872	-	-	-	-	-	-
53815	INTRA CITY - INTERDEPART. BILLING	322,790	286,731	164,350	-	-	-	(164,350)	-100.0%
53840	MOTOR POOL RENTAL	5,383	23,883	-	-	-	-	-	-
53841	EQUIPMENT REPLACEMENT CHG	-	68	-	-	-	-	-	-
53851	COPY	22,289	25,569	150	150	150	150	-	-
53854	PHOTOCOPIES	37	196	150	150	150	150	-	-
53860	BUILDING SERVICES	213,308	233,004	1,182,990	-	-	75,930	(1,107,060)	-93.6%
53900	COST ALLOCATION PLAN	351,970	389,290	377,120	337,570	337,570	337,570	(39,550)	-10.5%
54810	SPECIAL PAYMENTS - RIGHT OF WAY	384,932	275,839	6,178,920	5,690,640	5,690,640	5,690,640	(488,280)	-7.9%
54811	SPECIAL PAYMENTS - PERM. EASEMENT	15,870	45,893	-	-	-	-	-	-
54812	SPECIAL PAYMENTS - TEMP. EASEMENT	-	9,638	-	-	-	-	-	-
54850	OTHER SPECIAL PAYMENTS	871,897	2,527,902	-	-	-	-	-	-
Total Materials and Services		\$ 26,770,571	\$ 22,202,236	\$ 83,828,020	\$ 78,696,330	\$ 78,726,580	\$ 79,483,300	\$ (4,344,720)	-5.2%
55130	EQUIPMENT AND MACHINERY	\$ -	\$ 115,000	\$ 5,898,960	\$ 7,779,440	\$ 7,779,440	\$ 7,779,440	\$ 1,880,480	31.9%
55150	FLEET REPLACEMENT	787,598	-	50,360	-	-	-	(50,360)	-100.0%
Total Capital Outlay		\$ 787,598	\$ 115,000	\$ 5,949,320	\$ 7,779,440	\$ 7,779,440	\$ 7,779,440	\$ 1,830,120	30.8%
62110	TRANSFERS TO OTHER FUNDS	\$ -	\$ -	\$ 156,000	\$ 40,600	\$ 40,600	\$ 40,600	\$ (115,400)	-
62115	INTRAFUND TRANSFERS OUT	36,720	-	16,200	-	-	-	(16,200)	-
Total Interfund Transfers		\$ 36,720	\$ -	\$ 172,200	\$ 40,600	\$ 40,600	\$ 40,600	\$ (131,600)	-
Total Requirements		\$ 27,594,889	\$ 22,317,236	\$ 89,949,540	\$ 86,516,370	\$ 86,546,620	\$ 87,303,340	\$ (2,646,200)	-2.9%



**EXTRA CAPACITY FACILITIES FUND RESOURCES
FUND 260
FY 2016-17**

Acct. No.	Description	Adopted
32218	SDC - WATER IMPROVEMENT (260-58902020) Fees collected from new growth at the time of connection to the system	\$ 1,300,000
32226	SDC - WASTEWATER IMPROVEMENT (260-58903020) Fees collected from new growth at the time of connection to the system	\$ 950,000
32228	SDC - PARKS (260-58909590) Fees collected from new growth at the time of connection to the system	\$ 1,400,000
32231	SDC - TRANSPORTATION IMPROVEMENT (260-58901025) Fees collected from new growth at the time of connection to the system	\$ 850,000
32235	SDC - STORMWATER IMPROVEMENT (260-58903030) Fees collected from new growth at the time of connection to the system	\$ 250,000
35395	OTHER GOVERNMENT AGENCIES Opportunity grant funds (260-58909590)	\$ 500,000
35610	STATE GRANTS (Accts 35510 - 35519) State Department of Transportation (260-58901025)	\$ 2,530,000
35610	OTHER GRANTS - FEDERAL (Accts 35610 - 35641) Federal Emergency Management Agency grant for Summer Street and Clark Creek improvements (260-58903030, acct. 35631)	\$ 756,500

TOTAL FY 2016-17 RESOURCES BUDGET

\$ 23,649,820

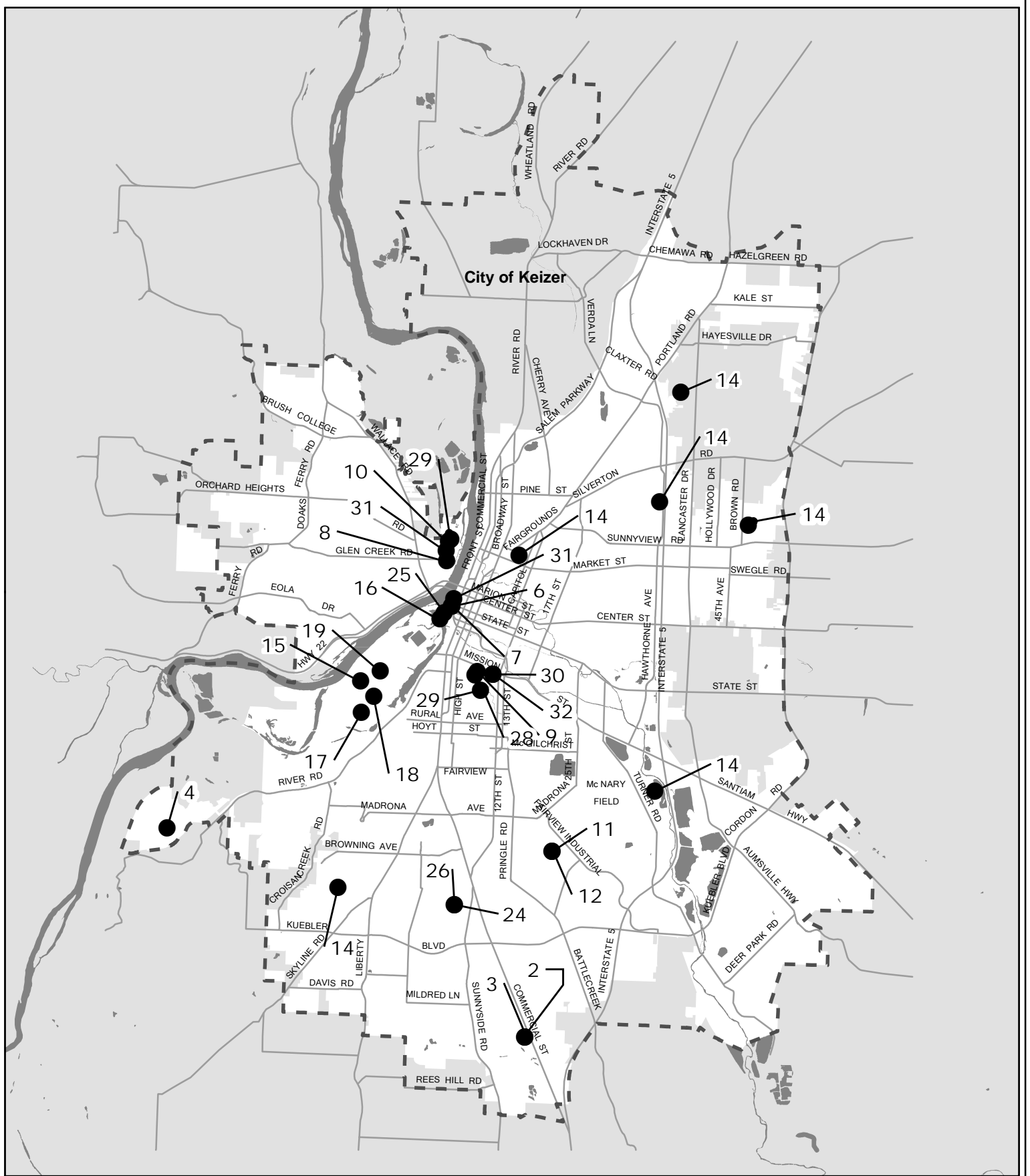
**CITY OF SALEM RESOURCES
2016 TO 2017
FUND NO. 260
EXTRA CAPACITY FACILITIES**

FUND 260		Resources Budget							
Acct Code	Account Name	Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
32210	SDC WASTEWATER - KEIZER	\$ 10,819	\$ 18,026	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	-
32212	SDC WASTEWATER - E SALEM DIST.	958	3,542	-	4,000	4,000	4,000	4,000	-
32218	SDC WATER IMPROVEMENT	1,666,524	1,246,891	1,540,000	1,300,000	1,300,000	1,300,000	(240,000)	-15.6%
32226	SDC WASTEWATER IMPROVEMENT	1,245,365	953,644	1,135,000	950,000	950,000	950,000	(185,000)	-16.3%
32228	SDC PARKS	2,045,269	1,332,969	410,000	1,400,000	1,400,000	1,400,000	990,000	241.5%
32231	SDC TRANSPORT. IMPROVEMENT	1,625,812	751,733	1,566,000	850,000	850,000	850,000	(716,000)	-45.7%
32235	SDC STORMWATER IMPROVEMENT	405,156	244,656	357,000	250,000	250,000	250,000	(107,000)	-30.0%
32273	SDC WASTEWATER - TURNER	9,083	5,539	-	2,000	2,000	2,000	2,000	-
	Total Construction Fees	\$ 7,008,985	\$ 4,556,998	\$ 5,008,000	\$ 4,776,000	\$ 4,776,000	\$ 4,776,000	\$ (232,000)	-4.6%
33115	ASSESSMENT - INTEREST	\$ 122,816	\$ 51,369	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Assessments	\$ 122,816	\$ 51,369	\$ -	\$ -	\$ -	\$ -	\$ -	-
35361	STATE REIMBURSEMENT	\$ -	\$ 19,250	\$ -	\$ -	\$ -	\$ -	\$ -	-
35395	OTHER GOVERNMENT AGENCIES	-	200,000	500,000	500,000	500,000	500,000	-	-
	Total Intergovernmental	\$ -	\$ 219,250	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	-
35510	STATE GRANTS	\$ -	\$ -	\$ -	\$ 2,530,000	\$ 2,530,000	\$ 2,530,000	\$ 2,530,000	-
	Total State Grants	\$ -	\$ -	\$ -	\$ 2,530,000	\$ 2,530,000	\$ 2,530,000	\$ 2,530,000	-
35615	OTHER FEDERAL GRANTS	\$ -	\$ -	\$ 1,346,500	\$ 756,500	\$ 756,500	\$ 756,500	\$ (590,000)	-43.8%
	Total Federal Grants	\$ -	\$ -	\$ 1,346,500	\$ 756,500	\$ 756,500	\$ 756,500	\$ (590,000)	-43.8%
36210	INTEREST	\$ 94,046	\$ 115,127	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Interest on Investments	\$ 94,046	\$ 115,127	\$ -	\$ -	\$ -	\$ -	\$ -	-
39110	INTERFUND TRANSFERS	\$ -	\$ 102,154	\$ -	\$ -	\$ -	\$ -	\$ -	-
	Total Operating Transfers	\$ -	\$ 102,154	\$ -	\$ -	\$ -	\$ -	\$ -	-
39910	BEGINNING WORKING CAPITAL	\$ 17,455,589	\$ 17,726,051	\$ 18,402,600	\$ 13,287,320	\$ 15,087,320	\$ 15,087,320	\$ (3,315,280)	-18.0%
	Total Beginning Working Capital	\$ 17,455,589	\$ 17,726,051	\$ 18,402,600	\$ 13,287,320	\$ 15,087,320	\$ 15,087,320	\$ (3,315,280)	-18.0%
	Total Resources	\$ 24,681,435	\$ 22,770,950	\$ 25,257,100	\$ 21,849,820	\$ 23,649,820	\$ 23,649,820	\$ (1,607,280)	-6.4%

**CITY OF SALEM EXPENDITURES
2016 TO 2017
FUND NO. 260
EXTRA CAPACITY FACILITIES**

FUND 260		Expenditures Budget							
Acct Code	Account Name	Actual 13-14	Actual 14-15	Budget 15-16	Mgr Rec 16-17	BC Rec 16-17	Adopted 16-17	Difference from 15-16	% Chg from 15-16
52120	MAIL	\$ 819	\$ 921	\$ -	\$ -	\$ -	\$ -	\$ -	-
52130	SUPPLIES	1,237	450	-	-	-	-	-	-
52140	PRINTING AND DUPLICATION	341	177	-	-	-	-	-	-
52320	ADVERTISING	278	954	2,000	-	-	-	(2,000)	-100.0%
52550	MILEAGE	-	84	-	-	-	-	-	-
52620	CONSTRUCTION CONTRACTS	1,718,524	972,068	14,403,020	8,965,690	8,965,690	8,965,690	(5,437,330)	-37.8%
52640	ENGINEERING/ARCHITECT SERVICES	1,483,990	276,353	452,440	192,770	192,770	192,770	(259,670)	-57.4%
52670	OTHER PROFESSIONAL SERVICES	79,975	209,929	-	-	-	-	-	-
52740	PERMITS	31,576	5,422	-	-	-	-	-	-
52810	SMALL TOOLS	-	12	-	-	-	-	-	-
52815	CONTROLLED EQUIPMENT	-	3,392	-	-	-	-	-	-
53375	CHEMICALS	1,958	22	-	-	-	-	-	-
53380	OTHER MAINTENANCE AND REPAIRS	1,619	15,951	-	-	-	-	-	-
53620	ELECTRIC	77	-	-	-	-	-	-	-
53650	REFUSE DISPOSAL	15	20	-	-	-	-	-	-
53734	SAFETY CLOTHING AND EQUIPMENT	2	-	-	-	-	-	-	-
53767	BANKING AND INVESTMENT FEES	26,073	25,743	19,830	5,370	5,370	5,370	(14,460)	-72.9%
53790	CONSTRUCTION - UNSPECIFIED	-	-	5,515,040	9,676,010	9,676,010	9,676,010	4,160,970	75.4%
53812	INTRA CITY - DIRECT CHARGE LABOR	726,567	581,585	1,946,680	2,519,130	2,519,130	2,519,130	572,450	29.4%
53813	INTRA CITY - BUDGETED TRANSFER	944,257	-	-	-	-	-	-	-
53840	MOTOR POOL RENTAL	528	394	-	-	-	-	-	-
53851	COPY	2,715	4,924	-	-	-	-	-	-
54810	SPECIAL PAYMENTS - RIGHT OF WAY	3,000	1,200	2,747,000	231,580	231,580	231,580	(2,515,420)	-91.6%
54811	SPECIAL PAYMENTS - PERMANENT EASEMENT	-	59,981	-	-	-	-	-	-
54850	OTHER SPECIAL PAYMENTS	594,135	523,836	-	-	-	-	-	-
	Total Materials and Services	<u>\$ 5,617,687</u>	<u>\$ 2,683,420</u>	<u>\$ 25,086,010</u>	<u>\$ 21,590,550</u>	<u>\$ 21,590,550</u>	<u>\$ 21,590,550</u>	<u>\$ (3,495,460)</u>	<u>-13.9%</u>
55110	LAND	\$ 498,337	\$ 1,578,380	\$ 96,090	\$ 98,510	\$ 1,898,510	\$ 1,898,510	\$ 1,802,420	1875.8%
	Total Capital Outlay	<u>\$ 498,337</u>	<u>\$ 1,578,380</u>	<u>\$ 96,090</u>	<u>\$ 98,510</u>	<u>\$ 1,898,510</u>	<u>\$ 1,898,510</u>	<u>\$ 1,802,420</u>	<u>1875.8%</u>
62110	TRANSFERS TO OTHER FUNDS	\$ 839,360	\$ 895,000	\$ 75,000	\$ 160,760	\$ 160,760	\$ 160,760	\$ 85,760	114.3%
	Total Interfund Transfer	<u>\$ 839,360</u>	<u>\$ 895,000</u>	<u>\$ 75,000</u>	<u>\$ 160,760</u>	<u>\$ 160,760</u>	<u>\$ 160,760</u>	<u>\$ 85,760</u>	<u>114.3%</u>
	Total Requirements	<u>\$ 6,955,384</u>	<u>\$ 5,156,800</u>	<u>\$ 25,257,100</u>	<u>\$ 21,849,820</u>	<u>\$ 23,649,820</u>	<u>\$ 23,649,820</u>	<u>\$ (1,607,280)</u>	<u>-6.4%</u>





LEGEND

- Major Streets
- Urban Growth Boundary
- Outside City Limits

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COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
CARRYOVER PROJECTS					
1.	Comprehensive Park System Master Plan Update	279526	Update of the Comprehensive Park System Master Plan and accompanying Parks SDC methodology update (CIP 61045).	Citywide	All
2.	Battle Creek Park Master Plan	711407	Master plan preparation of this new park within the former Battle Creek Golf Course site. This master plan will be coordinated with the Stormwater Master Plan (CIP 61357).	South Gateway	4
3.	Battle Creek Park Site Improvements	711411	Initial site improvements to the Battle Creek Park site. These improvements include tree removal and pruning, driveway(s), parking areas for public access, footbridge improvements, and path improvements and other necessary appurtenances (CIP 61457).	South Gateway	4
4.	Bailey Ridge Park Predevelopment Phase Improvements	712409	Design and construction of predevelopment phase improvements per the adopted park master plan.	Croisan Illahe	7
5.	Future Neighborhood Park - Predevelopment Improvements	714400	Design and construction of predevelopment phase improvements per the adopted park master plan. The selection of the park to be improved, per adopted City Council goals, will be chosen after appropriate public outreach (CIP 61119).	Citywide	All
6.	Riverfront Park Master Plan Update	714401	Master plan preparation of the existing park, including the 3.8 acre addition of new park land at the southeast end of Riverfront Park.	Citywide	All
7.	Riverfront Park Site Improvements	714402	Design and construction of improvements per the adopted park master plan. The improvements, per adopted City Council goals, will be chosen after adoption of the Riverfront Park Master Plan (see PN 714401). Improvements to the 3.8 acre addition at the southeast end of the park may include pathways and other associated enhancements.	Citywide	All
8.	Wallace Marine Park Trail Paving	714408	Construct, widen, and repave trails in Wallace Marine Park to support distance running, walking, and bicycling events and improve general accessibility within the park. Funded with Transient Occupancy Tax revenue (CIP 61555).	Citywide	All

**COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Funding Summary**

	General Fund Transfer	SDC Fees	Other Agencies	Other Revenues	Total Funding
		60,000			\$ 60,000
		195,770			\$ 195,770
		200,510			\$ 200,510
		139,750			\$ 139,750
		200,000			\$ 200,000
		90,000			\$ 90,000
		500,000			\$ 500,000
				174,350	\$ 174,350

COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
9.	Irrigation System Improvements	715402	Replace the aging irrigation systems at Bush's Pasture Park and Deepwood Gardens. Funded with Transient Occupancy Tax revenue (CIP 61519).	Citywide	All
10.	Wallace Marine Park Softball Complex Renovations	715403	Renovations to Wallace Marine Park Softball Complex including replacement of field lighting, scoreboards, fence safety caps, upgraded plaza lighting, sound system, drinking fountain, pavement repairs, and other safety improvements. Funded with Transient Occupancy Tax revenue (CIP 61556).	Citywide	All
11.	Fairview Park Master Plan	715412	Master plan preparation of the existing park.	Citywide	All
12.	Fairview Park Property Acquisition	715401	Purchase of a portion of the former Fairview Training Center / Sustainable Fairview site for future development of a community park.	Citywide	All

DEVELOPER REIMBURSEMENTS

13.	Park Improvements - Developer Reimbursements - Pass Through	998688	Developer reimbursements for construction of qualified public improvements as defined in SRC 41.100. These include reimbursement of approved certified costs for providing required park land and / or park land improvements as a condition of development. Funding is limited to the amount of Parks System Development Charge (SDC) improvement funds budgeted in this project.	Citywide	All
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SALEM PARK IMPROVEMENT FUNDS

14.	Salem Park Improvement Projects (SPIF)	Multiple	Local park improvement projects initiated by Salem's neighborhood associations and funded with local donations and City match funds. Current projects include: <ul style="list-style-type: none"> • Fisher Road Park predevelopment • Grant School Park shelter and concrete plaza • Cascades Gateway Park dog park • Brown Road Park, Phase III • Sunnyslope Park shelter • Livingston Park paving 	Citywide	All
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MINTO BROWN ISLAND PARK

15.	Minto-Brown Unspecified	998697	Funds for unspecified projects in Minto-Brown Island Park.	Citywide	All
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**COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Funding Summary**

	General Fund Transfer	SDC Fees	Other Agencies	Other Revenues	Total Funding
				60,000	\$ 60,000
				562,000	\$ 562,000
		100,000			\$ 100,000
		1,800,000			\$ 1,800,000
		400,000			\$ 400,000
	181,750			75,440	\$ 257,190
			100,000		\$ 100,000

COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
16.	Peter Courtney Minto Island Pedestrian Bridge and Trail	712417 714410	Construction of the Peter Courtney Minto Island Pedestrian Bridge and Trail connecting Riverfront and Minto-Brown Island Parks. Project includes 3,850 linear feet of asphalt trail with gravel shoulders between Minto-Brown Island Park and the site of the bridge. Project also includes 2,020 linear feet of pavement on the existing gravel trail within Minto-Brown Island Park and improvements in Riverfront Park associated with the new bridge. The project is funded by Oregon Department of Parks and Recreation, Oregon Department of Transportation, Riverfront Downtown and South Waterfront urban renewal areas.	Citywide	All
17.	Minto-Brown Island Trail Paving	714403	Construct, widen, and repave trails in Minto-Brown Island Park to support distance running, walking, and bicycling events and improve general accessibility within the park. Funded with Transient Occupancy Tax revenue (CIP 61458).	Citywide	All
18.	Minto-Brown Island Dock	714409	Install new recreational fishing docks in pond and backwater areas of Minto-Brown Island Park.	Citywide	All
19.	Minto Floodplain Forest Restoration	715409 715410	Restoration activities and plant establishment activities within the Minto Island Conservation Area. Funding is provided by Oregon Watershed Enhancement Board and Meyer Memorial Trust.	Citywide	All
<u>GENERAL</u>					
20.	Unspecified Park Improvements	998694 998689	Funds available for projects with costs exceeding the budget estimate, acquisition and / or development of parcels of land to be used as locations for City park facilities, or match money for grants for projects approved by City Council.	Citywide	All
21.	Opportunity Grant Money	998690 998695	Expenditure authority for unanticipated mid-year opportunity projects with outside funding sources such as federal / state grants, for the acquisition, improvement, repair, or development of a park in accordance with the current Comprehensive Park System Master Plan.	Citywide	All
22.	SDC Administration - Parks	998691	Administration of the Parks System Development Charges (SDC) program including GIS support, SDC expenditure tracking, and SDC property management support.	Citywide	All
23.	Future Neighborhood Park Master Plan	998692	Master plan preparation of a new neighborhood park within the City as determined by the City Council after appropriate public outreach.	Citywide	All

**COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Funding Summary**

	General Fund Transfer	SDC Fees	Other Agencies	Other Revenues	Total Funding
			3,177,150		\$ 3,177,150
				346,910	\$ 346,910
	15,800				\$ 15,800
				224,010	\$ 224,010
		3,430,550		128,520	\$ 3,559,070
			1,000,000		\$ 1,000,000
		92,420			\$ 92,420
		50,000			\$ 50,000

**COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>NEW PROJECTS</u>					
24.	Woodmansee Skate Park	716400	Development of a 25,000 square foot skate park and support facilities in Woodmansee Park. Facilities include benches, drinking fountain, parking, and restroom improvements. Funding is provided by the Woodmansee Trust and matching Local Government Grant from the Oregon Parks and Recreation Department (CIP 505).	Faye Wright	3
25.	Riverfront Park Improvements	716401	Construction of approximately 250 linear feet of root barrier along the walkway by the Riverfront Park amphitheater to prevent future damage to walkways, electrical panel upgrades to support power requirements of events, and asphalt pathways. Funded with Transient Occupancy Tax revenue (CIP 534).	CAN-DO	1
26.	Woodmansee Park - Tennis Court Improvements	716402	Reconstruction of two public tennis courts at Woodmansee Park. Funded with Transient Occupancy Tax revenue (CIP 535).	Faye Wright	3
27.	City Entranceway Improvements	716403	Design, construction, and maintenance of improvements to designated City entranceways. This project is included in the Cultural and Tourism Fund five-year forecast with consistent annual funding throughout the forecast period derived from Transient Occupancy Tax revenues.	Citywide	All
28.	Bush Tennis Court	716404	Resurfacing and ADA accessibility improvements to the tennis courts at Bush's Pasture Park.	Citywide	All
29.	Athletic Field Fencing	716405	Installation of replacement fencing at athletic fields in the Wallace Marine Park Softball Complex and Bush's Pasture Park (Phillips Field).	Citywide	All
30.	Deepwood Estate Sidewalk and ADA Replacement	716406	Sidewalk and ADA accessible concrete replacement on the Deepwood Estate property.	Citywide	All

**COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Funding Summary**

	General Fund Transfer	SDC Fees	Other Agencies	Other Revenues	Total Funding
				50,000	\$ 50,000
				80,000	\$ 80,000
				201,000	\$ 201,000
				50,000	\$ 50,000
	90,000				\$ 90,000
	35,000				\$ 35,000
	80,000				\$ 80,000

**COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
31.	Electrical Vaults and Conduit	716407	Design and construction of improvements to the electrical service at Riverfront Park and Wallace Softball Complex.	Citywide	All
32.	Deepwood Gazebo	716408	Improvements to the gazebo on the Deepwood Estate property.	Citywide	All
33.	Playground Equipment	716409	Replacement and installation of playground equipment at to-be-determined park(s).	Citywide	All
TOTAL PARKS PROJECTS					

**COMMUNITY FACILITIES
PARKS
FY 2016-17
255 / 260-58-90-95
Funding Summary**

	General Fund Transfer	SDC Fees	Other Agencies	Other Revenues	Total Funding
	70,000				\$ 70,000
	25,000				\$ 25,000
	250,000				\$ 250,000
	\$ 747,550	\$ 7,259,000	\$ 4,277,150	\$ 1,952,230	
					\$14,235,930

**COMMUNITY FACILITIES
HISTORIC STRUCTURES
FY 2016-17
255-60-90-15
Projects**

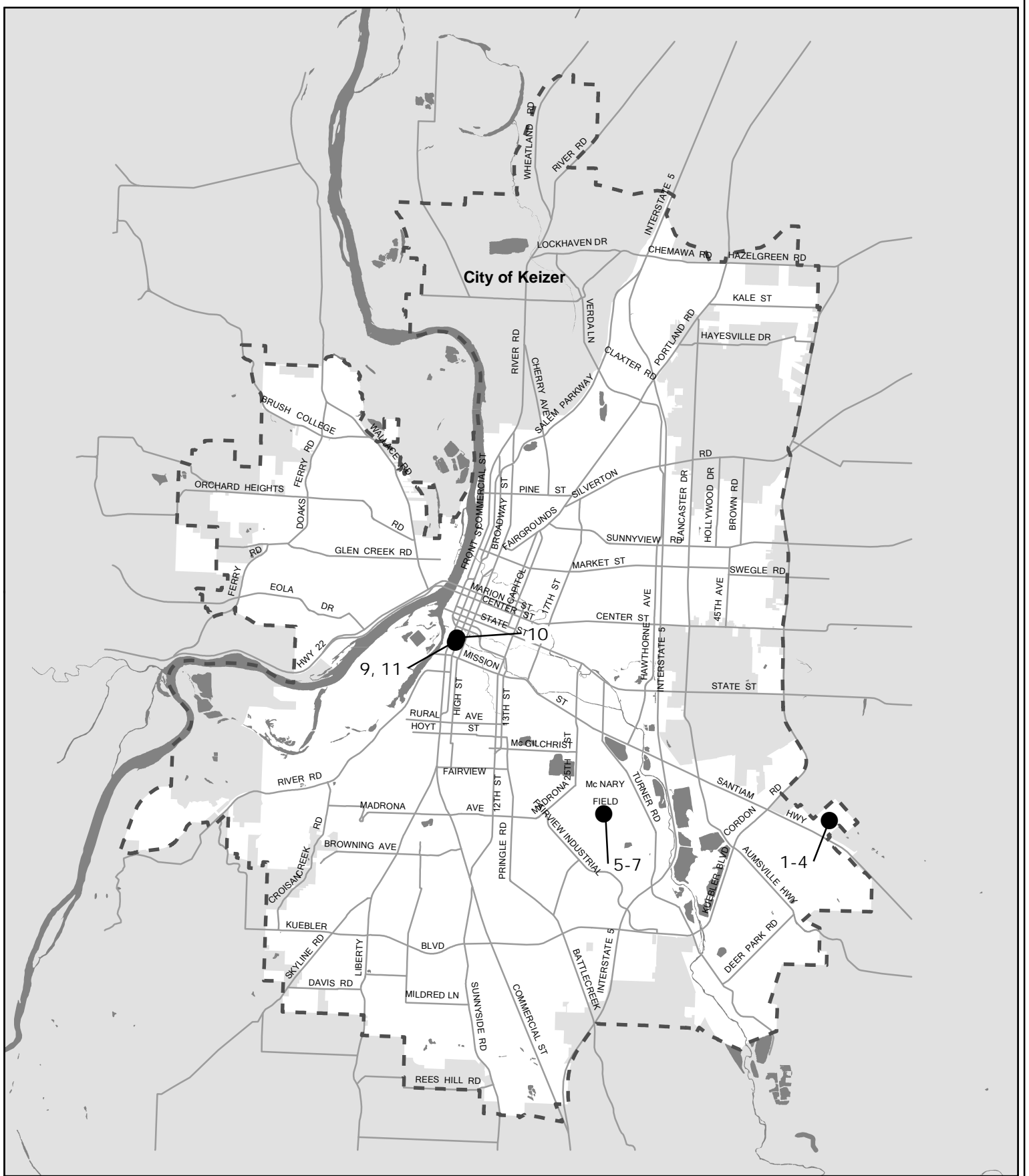


No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
34.	Bush House South Flat Roof Replacement, HVAC and Dry Rot Repair	-	The south flat roof at Bush House has exceeded its useful life and needs to be replaced. This project also includes heating / ventilation / air conditioning and dry rot repairs.	SCAN	2
35.	A. C. Gilbert House Paint and Siding Repairs	686021	Siding and paint repairs to the A. C. Gilbert House on the A. C. Gilbert Discovery Village campus.	CAN-DO	1
36.	Bush Barn Roof Repair	696020	Repair of the Dutch lap of the Bush Barn roof. (reappropriation)	SCAN	2
37.	Bush Barn Elevator	696022	Modifications to the Bush Barn and Annex required for installation of an elevator. (reappropriation)	SCAN	2
TOTAL HISTORIC STRUCTURES					

**COMMUNITY FACILITIES
HISTORIC STRUCTURES
FY 2016-17
255-60-90-15
Funding Summary**

	Beginning Fund Balance	Donations	Interfund Transfer - Transient Occupancy Tax	Total Project
			130,000	\$ 130,000
			45,000	\$ 45,000
	1,950			\$ 1,950
	52,490			\$ 52,490
	\$ 54,440	\$ -	\$ 175,000	
				\$ 229,440





LEGEND

- Major Streets
- Urban Growth Boundary
- Outside City Limits

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MUNICIPAL FACILITIES

**SALEM RENEWABLE ENERGY AND TECHNOLOGY PARK
FY 2016-17
255-64-90-25
Projects**



No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
1.	Gaia Street Phase II	-	Construct 250 feet of Gaia St from the north end of SANYO across the waterway at the Salem Renewable Energy and Technology Park (SRETP) site.	SEMCA	2
2.	Implementation of Subdivision	-	Complete construction engineering for on-site public improvement plans, per the subdivision plat. Prepare to bid the work, includes future phases of internal streets and utilities.	SEMCA	2
3.	Annexation	-	Annex the portion of Gaffin Road SE west of the SRETP site and east of Cordon Road.	SEMCA	2
<u>GENERAL PROJECTS</u>					
4.	SRETP Project Management	-	Urban Development staff services for planning and implementing projects within the Salem Renewable Energy and Technology Park, including recruiting new developments, project management, coordination with Public Works, and financial services.	SEMCA	2

TOTAL SALEM RENEWABLE ENERGY AND TECHNOLOGY PARK PROJECTS

MUNICIPAL FACILITIES

SALEM RENEWABLE ENERGY AND TECHNOLOGY PARK

FY 2016-17

255-64-90-25

Funding Summary

Beginning Fund Balance	Interest	Land Sales	Loan Proceeds	Total Project
100,000				\$ 100,000
204,780				\$ 204,780
15,000				\$ 15,000
17,780	1,500			\$ 19,280
\$ 337,560	\$ 1,500	\$ -	\$ -	
				\$ 339,060

MUNICIPAL FACILITIES

AIRPORT CONSTRUCTION

FY 2016-17

255-64-90-30

Projects



No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
5.	Rehabilitate Taxiway "C"	-	Design and engineering for rehabilitation of taxiway "C" and south apron which includes asphalt repair, strengthening and additional apron lighting.	SEMCA, SESNA	2, 3
6.	Environmental Assessment	-	Project provides budget authority to complete environmental assessment.	SEMCA, SESNA	2, 3
7.	Opportunity Funds	-	Project provides budget authority for unanticipated mid-year opportunity projects with outside funding sources such as federal grants for capital improvements.	SEMCA, SESNA	2, 3

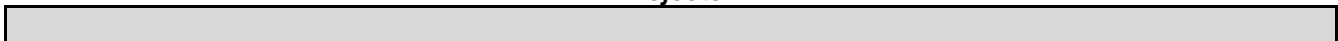
TOTAL AIRPORT CONSTRUCTION PROJECTS

PRINGLE CREEK CONSTRUCTION

FY 2016-17

255-64-90-35-00

Projects



<u>CARRYOVER PROJECT</u>					
8.	Project Coordination / Unspecified Improvements	-	Program coordination and support and unspecified improvements.	All	2

TOTAL PRINGLE CREEK CONSTRUCTION PROJECTS

MUNICIPAL FACILITIES

AIRPORT CONSTRUCTION

FY 2016-17

255-64-90-30

Funding Summary

Beginning Fund Balance	State Grants	Federal Grants	Interfund Transfers	Other Revenue	Total Project
255,750		2,301,740			\$ 2,557,490
32,450					\$ 32,450
		1,000,000			\$ 1,000,000
\$ 288,200	\$ -	\$ 3,301,740	\$ -	\$ -	\$ 3,589,940

PRINGLE CREEK CONSTRUCTION

FY 2016-17

255-64-90-35-00

Funding Summary

161,370				37,060	\$ 198,430
\$ 161,370	\$ -	\$ -	\$ -	\$ 37,060	\$ 198,430

MUNICIPAL FACILITIES

OTHER CONSTRUCTION

FY 2016-17

255-60-90-10-00

Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
9.	Central Library Reading Room	-	Repurposing of the periodicals storage area, located on the Library's main floor, into a comfortable and quiet reading room. Funding for this project is entirely donation-based.	CAN-DO	1
10.	Building and Safety Department Renovation	-	This project will provide for the remodel of the customer service area for compliance with Americans with Disability Act requirements. Future phases of this project may include reconfiguration of the existing non-public area to meet work space requirements that have changed over time.	CAN-DO	1
<u>NEW PROJECTS</u>					
11.	Library Elevator Modernization	-	Modernization of the elevator adjacent to the Children's Library at the Salem Public Library to include a new control system, door operators (2), hall and car operating fixtures, hydraulic pump unit, piston (jack) and liner, and a car interior package to meet current State elevator and Americans with Disabilities Act code requirements. The new piston and liner is required to satisfy Department of Environmental Quality and Environmental Protection Agency requirements for underground hydraulic oil cylinders.	CAN-DO	1
12.	City of Salem ADA Transition Plan	-	Preliminary development of a plan to address accessibility issues Citywide beginning with the Civic Center and expanding to other City-owned properties.	All	1
TOTAL OTHER CONSTRUCTION PROJECTS					

MUNICIPAL FACILITIES

OTHER CONSTRUCTION

FY 2016-17

255-60-90-10-00

Funding Summary

Beginning Fund Balance	State Grants	Federal Grants	Interfund Transfers	Other Revenue	Total Project
				303,000	\$ 303,000
				300,000	\$ 300,000
			210,000		\$ 210,000
21,490					\$ 21,490
\$ 21,490	\$ -	\$ -	\$ 210,000	\$ 603,000	
					\$ 834,490

**MUNICIPAL FACILITIES
INFORMATION SYSTEMS
FY 2016-17
255-60-90-99-00
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
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CARRYOVER PROJECT

13.	City's Inter-Connected Network	-	Project to improve network connectivity for City facilities (reappropriation).	Citywide	All
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NEW PROJECT

14.	Storage Area Network (SAN) Switches	-	The fiber SAN switches are used to transfer data to and from the three primary SANs. These switches allow for quick transfer of data between the SAN and the servers. These switches were originally purchased in October 2009, and will have exceeded available maintenance at time of replacement and are projected to be at full capacity.	Citywide	All
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15.	Telephone System Replacement	-	Full depreciation of the City's telephone systems has been reached. This project will replace systems, desktop instruments, and infrastructure related to telephone technology in support of all City facilities. Funding for the replacement is derived from City departments and outside agencies that use the systems.	Citywide	All
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TOTAL INFORMATION SYSTEMS PROJECTS

**POLICE - RADIO SYSTEM REPLACEMENT
FY 2016-17
255-35-90-45-00
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
16.	Radio System Replacement	-	Multi-year project to replace the City's radio system to ensure agency-wide interoperability and access. Replacement includes system infrastructure as well as base equipment and compatible handheld and vehicle-mounted radios.	Citywide	All

TOTAL RADIO EQUIPMENT PROJECTS

**PARKING STRUCTURE CAPITAL IMPROVEMENT PROJECTS
FY 2016-17
255-64-90-12-00
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
17.	Capital Improvement Reserve	-	Funds held in reserve for future capital improvements to City-owned parking structures to include Chemeketa, Liberty, and Marion parkades.	CAN-DO, GRANT	1, 2, 7

TOTAL PARKING STRUCTURE PROJECTS

**MUNICIPAL FACILITIES
 INFORMATION SYSTEMS
 FY 2016-17
 255-60-90-99-00
 Funding Summary**

Beginning Fund Balance	State Grants	Federal Grants	Interfund Transfers	Other Revenue	Total Project
30,790			285,760		\$ 316,550
			50,000		\$ 50,000
			1,100,000		\$ 1,100,000
\$ 30,790	\$ -	\$ -	\$ 1,435,760	\$ -	\$1,466,550

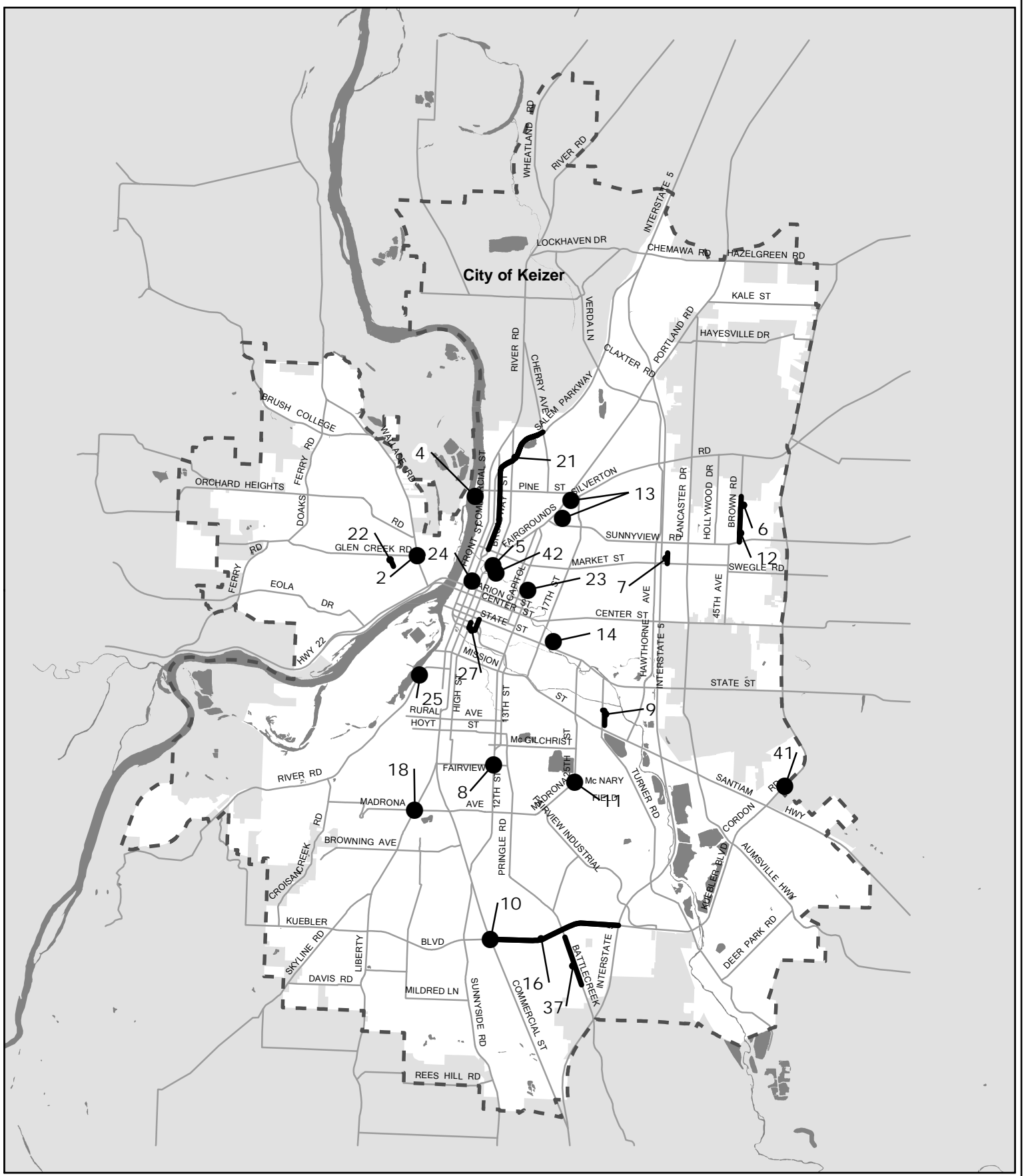
**POLICE - RADIO SYSTEM REPLACEMENT
 FY 2016-17
 255-35-90-45-00
 Funding Summary**

8,121,940			1,500,000	7,500	\$ 9,629,440
\$ 8,121,940	\$ -	\$ -	\$ 1,500,000	\$ 7,500	\$ 9,629,440

**PARKING STRUCTURE CAPITAL IMPROVEMENT PROJECTS
 FY 2016-17
 255-64-90-12-00
 Funding Summary**

			817,820		\$ 817,820
\$ -	\$ -	\$ -	\$ 817,820	\$ -	\$ 817,820





LEGEND

- Major Streets
- Urban Growth Boundary
- Outside City Limits

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TRANSPORTATION
FY 2016-17
255 / 260-58-90-10
Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
1.	Salem River Crossing - Environmental Impact Statement	705518	City match funding to prepare and process an Environmental Impact Statement (EIS) for a new bridge across the Willamette River. This is a multi-agency project led by the Oregon Department of Transportation with Marion and Polk counties, Mid-Willamette Valley Council of Governments, City of Salem, and others. The primary funding for this project consists of federal funds administered by the Oregon Department of Transportation (CIP 61071).	Citywide	All
2.	Glen Creek Road NW at Wallace Road NW - Intersection Widening	709501	Remaining funds are for the City's share of right-of-way and anticipated closeout costs that need to be reimbursed to the Oregon Department of Transportation.	West Salem	1
3.	Broadway Street NE at Liberty Street NE - Traffic Signal Upgrade	709517	Construction of a new traffic signal and interconnect at the intersection of Broadway St NE and Liberty St NE. Work includes providing a right-turn lane from southbound Broadway St NE to westbound Liberty St NE and a left-turn lane from northbound Broadway St NE to westbound Liberty St NE (CIP 60559). See PN 712500 in cost center 255-58-90-10-42 for companion funding.	CAN-DO	1
4.	Marine Drive NW from South of Glen Creek to UGB	711503	Purchase of street and highway right-of-way in advance of the new Willamette River bridge and associated street and ramp connections, including Marine Dr NW, to preserve from future development once a preferred alignment is approved by the Federal Highway Administration. Funding may also be utilized for design and construction of Marine Dr NW from the Urban Growth Boundary near Cameo Dr NW to the connection with 2nd St NW (CIP 60781).	CAN-DO, Grant, Highland, West Salem	1, 5, 8
5.	2016 Pavement R&R Projects	712500	Project provides a portion of the funding necessary for pavement rehabilitation and reconstruction of High St NE at Liberty St NE intersection. PN 709517 in cost center 260-58-90-10-25 provides primary funding for this project.	CAN-DO	1
6.	Brown Road NE Widening - Carolina Avenue NE to San Francisco Drive NE	712501	City match funding to design and construct Brown Rd NE to collector street standards with proper travel lane widths, bike lanes, curbs, gutters, sidewalks, and drainage as needed.	NOLA	6
7.	Fisher Road NE Extension - Market Street NE to 700 feet North	713500	Design and right-of-way / easement acquisition for the extension of Fisher Rd NE from Market St NE to its currently improved location approximately 700 feet north. The improvements will be designed to collector street standards with a left-turn lane at the Market St / Fred Meyer entrance intersection and a modified traffic signal at Market St NE (CIP 61343).	NESCA	6

TRANSPORTATION
FY 2016-17
255 / 260-58-90-10
Funding Summary

GO Bond	SDC Fees	Bikeway	Federal Grants	Other Revenue	Other Agencies	Total Funding
	72,000					\$ 72,000
1,675,590						\$ 1,675,590
	450,000					\$ 450,000
3,642,920						\$ 3,642,920
210,000						\$ 210,000
		35,000		18,110		\$ 53,110
	1,275,000					\$ 1,275,000

TRANSPORTATION
FY 2016-17
255 / 260-58-90-10
Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
8.	12th Street SE Right-Turn Lane Improvements at Fairview Avenue SE	713501	Design, right-of-way / easement acquisition, and construction to accommodate two southbound lanes on 12th St SE from Hoyt St SE to Fairview Ave SE. The additional lane will become a dedicated right-turn lane at Fairview Ave SE. The improvements also include traffic signal modifications at the Fairview Ave SE intersection and replacement of the existing culvert at the Clark Creek crossing. Funding for this project consists of federal funding and City match funding. See PN 715200 in cost center 255-58-90-30-05 and PN 715203 in cost center 260-58-90-30-30 for companion funding sources.	Morningside, SCAN, SESNA	3
9.	Ryan Drive Pedestrian Improvements	713502	Design and construction of a sidewalk / pedestrian path extension along one side of Ryan Dr SE that will provide pedestrian connections to the Mission St / Airport Rd intersection and to the Ryan Dr / Militia Wy intersection.	SESNA	2
10.	Commercial Street SE at Kuebler Blvd - Intersection Improvement	713503	Construction of dual left-turn lanes on all four approaches at this intersection. Work also includes a new right-turn lane from southbound Commercial St SE to westbound Kuebler Blvd SE and replacement of the existing traffic signal (CIP 60653).	Morningside, Faye Wright, South Gateway	3, 4
11.	25th Street SE / Madrona Avenue SE - Intersection Improvements	713505 714504 715500	Construction of improvements to realign the intersection so that the north leg of 25th St SE will connect directly to Madrona Ave SE to form an arterial route, realign 25th St SE to connect as a south leg of the intersection, and add travel lanes to Madrona Ave SE. If funding is adequate, 22nd St SE will be extended from its current ending point southeasterly to Madrona Ave SE. The project includes State of Oregon Immediate Opportunity Funds administered by the Oregon Department of Transportation. See PN 715500 and PN 714504 in cost center 260-58-90-10-25 and PN 715204 in cost center 260-58-90-30-30 for companion funding sources.	SESNA, SEMCA, Morningside	2, 3
12.	Brown Road NE Improvements - San Francisco Street NE to Sunnyview Road NE	713507	Design, right-of-way / easement acquisition, and construction of improvements to widen Brown Rd NE to urban collector street standards, with bicycle lanes, curbs, sidewalks, drainage, and streetlights. The project will also construct a dedicated left-turn lane at Sunnyview Rd NE. This project includes federal funding administered by the Oregon Department of Transportation and provides for City match funding and anticipated federal grant reimbursement of City expenses.	NOLA	6
13.	Railroad Crossing Safety Improvements-North, Phase II	713509	Design, right-of-way / easement acquisition, and construction of improvements at the Union Pacific Railroad crossings of Woodrow St NE and Silverton Rd NE. The improvements include Americans with Disabilities Act-compliant pedestrian facilities, safety medians, and other crossing safety devices that, when installed, will allow the City to extend the Railroad Quiet Zone from its present terminus at Market St NE, north through the Silverton Rd NE crossing. This project will allow the Union Pacific Railroad crossings of Madison Ave NE and Sunnyview Rd NE to also be eligible for quiet zone status.	Northgate, Highland, NEN	1, 5
14.	Court Street NE Pedestrian Bridge Over Mill Creek Replacement	713510	Design, right-of-way / easement acquisition, and construction of a new pedestrian bridge over Mill Creek. The replacement is necessary due to significant deterioration of the wood members on the existing bridge.	SESNA	2

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Funding Summary

GO Bond	SDC Fees	Bikeway	Federal Grants	Other Revenue	Other Agencies	Total Funding
	450,000		2,530,000			\$ 2,980,000
				174,140		\$ 174,140
4,000,000						\$ 4,000,000
4,290,000	545,000				1,000,000	\$ 5,835,000
765,000			365,000			\$ 1,130,000
1,640,000						\$ 1,640,000
300,000						\$ 300,000

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Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
15.	Salem Neighborhood Sidewalk Reconstruction and Rehabilitation	713512	Design, right-of-way / easement acquisition, and construction of sidewalk repairs and maintenance. Bond savings will be dedicated to the replacement and reconstruction of damaged sidewalks in Salem's neighborhoods, continuing the systematic process undertaken by the City beginning in 2007. These funds will be supplemented with state highway revenues that will be used for sidewalk repair and maintenance.	Citywide	All
16.	Kuebler Boulevard SE Eastbound Widening - Commercial Street SE to I-5 Interchange	713513 712503	Construction of improvements to widen Kuebler Blvd SE in the eastbound direction. The widening will add an additional through lane eastbound, right-turn lanes eastbound at the Battle Creek Rd SE and 27th St SE intersections, a right-turn lane westbound at the 27th St SE intersection, and dual left-turn lanes from westbound Kuebler Blvd SE to 27th St SE. Improvements also include bike lanes, sidewalks, and drainage facilities. The adjacent developer contributed \$3,000,000 towards the project. See PN 715000 in cost center 260-58-90-20-20 and PN 715007 in cost center 255-58-90-20-10 for companion funding.	Morningside, SEMCA, South Gateway	3, 4
17.	Fixed-Pole Radar Speed Indicator Signs	713515	Purchase and installation of fixed-pole radar speed indicator signs. The signs can be installed either permanently or temporarily in areas where it is important to have driver speed awareness in place for a time longer than can be supported by existing trailer mounted radar units.	Citywide	All
18.	Construct Sidewalks at Salem Heights Elementary School - Madrona Avenue S at Liberty Road S	713516	Design, right-of-way / easement acquisition, and construction for 8-foot-wide sidewalks along the north side of Madrona Ave S and the west side of Liberty Rd S along the frontage of Salem Heights Elementary School.	Faye Wright, South Salem	3, 7
19.	Flashing Yellow Signal Upgrades	714501	Upgrade of left-turn signals at various traffic signal locations.	Citywide	All
20.	Signal Interconnect Fiber Optic Upgrades	714502	Fiber optic upgrades at various signals as part of the City's fiber optic expansion program.	Citywide	All
21.	Salem Parkway Fiber Optic Interconnect - Cherry Avenue NE to Hyacinth Street NE	714505	Fiber optic interconnect on Salem Parkway from Cherry Ave NE to Hyacinth St NE.	Northgate, Highland	5
22.	Patterson Street NW - Hillside Trail Improvements	714506	Design and construction of a hillside trail within the Patterson St NW right-of-way that connects Lavona Dr NW with Walker Middle School.	West Salem	1
23.	Lamberson Street NE - Right-of-Way Fencing Improvements	714507	Construction of fencing along the west side of the Union Pacific Railroad right-of-way at the terminus of Lamberson St SE. The Salem Keizer School District will install fencing along the east side of the Union Pacific Railroad right-of-way.	NEN, SCAN	1

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Funding Summary

GO Bond	SDC Fees	Bikeway	Federal Grants	Other Revenue	Other Agencies	Total Funding
250,000						\$ 250,000
570,000	400,000			2,700,000		\$ 3,670,000
8,900						\$ 8,900
190,000						\$ 190,000
	39,850					\$ 39,850
	24,990					\$ 24,990
30,000				45,000		\$ 75,000
		35,000				\$ 35,000
				46,000		\$ 46,000

TRANSPORTATION
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Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
24.	Union Street NE at Commercial Street NE Intersection Improvements	715501	Design and construction of a traffic signal, curb extensions, traffic median, and associated improvements at the intersection of Union St NE and Commercial St NE in the Riverfront Downtown Urban Renewal Area. Funding is being provided through Salem-Keizer Area Transportation Study by the Oregon Department of Transportation and Riverfront Downtown Urban Renewal Area.	CAN-DO	1
25.	River Road Slide Mitigation	715502	Procurement of easements along the slide area of River Rd S for access and maintenance of the rock slide area and mitigation of a second area.	SCAN	7
26.	Structural Pavement Rehabilitation Program	715503	Design and construction of structural pavement overlays on arterial streets. Specific locations will be determined annually based on pavement conditions. Work in 2016 will include Mission St SE between Commercial St SE and Winter St SE	Citywide	All
27.	Church Street SE and High Street SE Bike Lane Conversion	715505	Design and construction to remove a travel lane and restripe as a bike lane on Church St SE between Trade St SE and State St, and on High St SE between Trade St SE and Ferry St SE. This project will be constructed in conjunction with PN 682082 in cost center 265-68-90-20-00 to complete the segment of work that is located outside of the Riverfront Downtown Urban Renewal Agency.	CAN-DO	1
<u>DEVELOPER REIMBURSEMENT</u>					
28.	Street Capacity Improvement - Developer Reimbursement - Other	998667	Anticipated reimbursement to developers for construction of qualified public improvements as defined in SRC 41.100. Funding is limited to the amount of Transportation System Development Charge (SDC) improvement funds budgeted in this project (CIP 59191).	Citywide	All
<u>GENERAL</u>					
29.	Unspecified	998515 998523 998661 998698	Funds for projects identified with costs exceeding the budget estimate, match money for grants, unanticipated assessment projects, small mid-year projects, and other projects approved by City Council.	Citywide	All
30.	Unspecified - Bikeway / Pedestrian	998526	Of the City's annual allocation of state highway revenue, one percent must be spent on bikeway and pedestrian projects. This money can be accumulated for up to ten years and be used with state grants or other City funds to construct bikeway and pedestrian projects.	Citywide	All
31.	Opportunity Grant	998632 998700	Expenditure authority for unanticipated mid-year projects with outside funding sources such as federal / state highway grants.	Citywide	All
32.	Transportation CIP Management	998658 998662 998699	General management and supervision of the transportation construction budget, including the preparation and documentation of the five-year Capital Improvement Program (CIP) and overhead expense for the City's indirect cost allocation plan.	Citywide	All
33.	SDC Planning and Administration - Transportation	998670	Transportation planning related to growth and administration of the Transportation SDC program, collection of fees, and calculation of developer reimbursements and credits.	Citywide	All

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Funding Summary

GO Bond	SDC Fees	Bikeway	Federal Grants	Other Revenue	Other Agencies	Total Funding
				440,000	618,500	\$ 1,058,500
				130,000		\$ 130,000
				860,000		\$ 860,000
		140,000				\$ 140,000
	377,000					\$ 377,000
1,965,560	321,130			489,140		\$ 2,775,830
		44,490				\$ 44,490
					3,000,000	\$ 3,000,000
433,950				53,630		\$ 487,580
	120,000					\$ 120,000

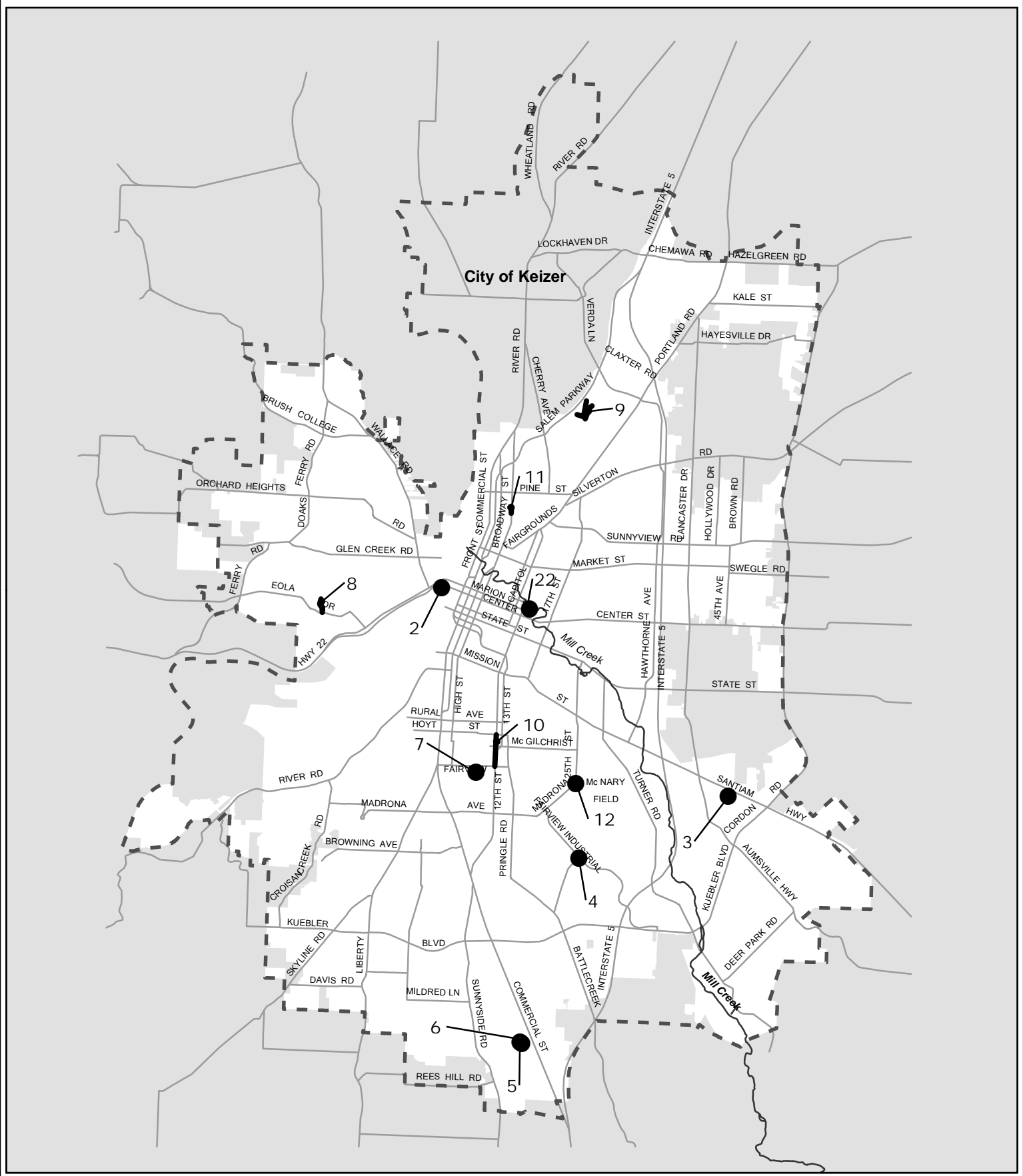
TRANSPORTATION
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Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
34.	Tree Establishment	998679	Watering of street trees during a three-year tree establishment period. Funding for this project is transferred from other projects where street trees were planted and remain in the establishment period.	Citywide	All
35.	Transportation System Design and Analysis	998693 998709	Planning, design, and cost estimating to provide scope and budget for the CIP process. These funds are specific for those projects, or portions of projects, that serve new development and / or are reflected in the master plan.	Citywide	All
36.	Street Capacity Improvements Opportunity Right-of-Way Purchase	998710	Acquisition of street right-of-way as needed from developing parcels.	Citywide	All
<u>NEW PROJECTS</u>					
37.	Battle Creek Road SE - Developer Reimbursement	716500	Developer reimbursement for improvements to Battle Creek Rd SE between Boone Rd SE and the future extension of Fabry Rd SE (CIP 61497).	South Gateway	4
38.	Luminaire Replacements (Salem Electric)	716501	Replace existing high pressure sodium luminaires with new light emitting diode (LED) luminaires (CIP 539).	West Salem	1, 8
39.	Luminaire Replacements (PGE)	716503	Design and construction to replace existing high pressure sodium luminaires with new light emitting diode (LED) luminaires (CIP 541).	Citywide	All
40.	New Streetlight Installations	716502	Design, right-of-way / easement acquisition, and installation of new streetlights in areas that have deficient lighting (CIP 543).	Citywide	All
41.	Cordon Road SE at Gaffin Road SE - Traffic Signal Improvements	716505	Design, right-of-way / easement acquisition, and construction of a new traffic signal. See PN 649108 in cost center 275-64-90-10-10 for the Mill Creek Corporate Center contribution to the project.	SEMCA	3
42.	Knapps Place NE Pedestrian Bridge over Mill Creek - Deck Replacement	716506	Design and construction to replace worn and damaged wooden decking on the pedestrian bridge over Mill Creek connecting Knapps Pl NE to Church St NE.	CAN-DO	1
TOTAL TRANSPORTATION PROJECTS					

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Funding Summary

GO Bond	SDC Fees	Bikeway	Federal Grants	Other Revenue	Other Agencies	Total Funding
				86,600		\$ 86,600
	150,000			5,560		\$ 155,560
	97,700					\$ 97,700
	100,000					\$ 100,000
				310,000		\$ 310,000
				1,700,000		\$ 1,700,000
				250,000		\$ 250,000
				100,000		\$ 100,000
				35,000		\$ 35,000
\$ 19,971,920	\$ 4,422,670	\$ 254,490	\$ 2,895,000	\$ 7,443,180	\$ 4,618,500	\$ 39,605,760





LEGEND

- Major Streets
- Urban Growth Boundary
- Outside City Limits

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**STORMWATER
FY 2016-17
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Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
1.	Street Bond Avoidance - Stormwater	709202	Pipeline replacement projects required prior to construction of street and bridge projects identified in the Streets and Bridges Bond Measure approved by voters in November 2008 (CIP 61403).	Citywide	All
2.	Wallace Marine Park Boat Ramp and Parking Area Repairs	711210	Design and construction to repair damages to the Willamette River bank that were sustained during the January 2012 flood event. An application for Federal Emergency Management Agency (FEMA) funding has been submitted.	CAN-DO, West Salem	1
3.	Pipe Replacement - Campbell Drive SE / Cranston Street SE Package	713201	Design and construction for the replacement of approximately 700 linear feet of 12-inch pipe and 2,070 linear feet of 10-inch pipe in the vicinity of Campbell Dr SE at 42nd Ave SE and Cranston St SE from Carson Dr SE to Campbell Dr SE (CIP 61400).	SEMCA	3
4.	Strong Road Drainage Improvements	713203	Design and construction of improvements to the local drainage system to ensure proper stormwater detention in the vicinity of recent street improvements (CIP 61402).	SEMCA	2
5.	Battle Creek Basin Drainage Planning and Improvements	713205	Stormwater planning, drainage basin analysis, design, easement / right-of-way acquisition, and construction of flood mitigation improvements within the Battle Creek Basin in areas with persistent flooding issues (CIP 61404).	South Gateway	4
6.	Waln Creek / Battle Creek Mitigation Monitoring	713208	Monitoring of riparian and floodplain restoration areas constructed during the improvement of the former Battle Creek Golf Course. Work is required by the project's environmental permit issued by the Oregon Department of State Lands.	South Gateway	4
7.	Summer Street at Clark Creek	714200	Repair of roadway and culvert crossing at Clark Creek due to the January 2012 flood event. Primary funding provided by the Federal Emergency Management Agency (FEMA).	SCAN	2
8.	Clarmount St NW Stormwater Improvements	714202	Remaining funds are for anticipated closeout costs.	West Salem	8
9.	Salem Industrial Park, East of Tandem Avenue NE to Bill Frey Drive - Stormwater Improvements	714204	Construction of approximately 2,100 linear feet of new 18-inch and 30 inch pipe required to abandon an existing underground injection control facility at the Salem Industrial Park. This project provides additional funding for a project in the North Gateway Urban Renewal Area (CIP 857).	West Salem	8

**STORMWATER
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 Funding Summary**

	Stormwater Rates	SDC Fees	Other Revenue	Other Agencies	Total Funding
	139,010				\$ 139,010
	7,410			650,000	\$ 657,410
	705,480				\$ 705,480
	81,300				\$ 81,300
	150,000				\$ 150,000
	18,300				\$ 18,300
		61,090		756,500	\$ 817,590
	101,830				\$ 101,830
	350,000				\$ 350,000

**STORMWATER
FY 2016-17
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Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
10.	12th Street SE Stormwater Improvements (Hoyt to Fairview)	715200 715203	Design and construction to replace the culvert crossing on 12th Street SE. This project will be constructed in conjunction with PN 713501 in cost center 260-58-90-10-25 to improve 12th St SE between Hoyt St SE and Fairview Ave SE (CIP 61491).	Morningside	3
11.	Broadway Street NE Stormwater Improvements	715202	Design and construction for the replacement of 465 linear feet of undersized 8-inch pipe with 10-inch pipe on Broadway St NE from Academy St NE to Columbia Ave NE (CIP 60686).	Highland	1
12.	25th Street SE at Madrona Avenue SE Stormwater Improvements	715204 716204	Companion funding for stormwater improvements to be constructed with PN 713505 in cost center 255-58-90-10-42 (CIP 184).	Morningside, SEMCA, SESNA	2, 3
<u>DEVELOPER REIMBURSEMENT</u>					
13.	Stormwater Improvement - Developer Reimbursement - Pass Through	998666	Anticipated reimbursement to developers for construction of qualified public improvements as defined in SRC 41.100. Funding is limited to the amount of Stormwater System Development Charge (SDC) improvement funds budgeted in this project.	Citywide	All
<u>GENERAL</u>					
14.	Unspecified	998654 998811	Funds for projects identified with costs exceeding the budget estimate, unanticipated replacement projects located under street restoration and resurfacing projects, small mid-year projects, and projects which provide opportunities to replace storm sewer pipelines with other utility projects.	Citywide	All
15.	Opportunity Grant Money	998632	Expenditure authority for unanticipated mid-year opportunity projects with outside funding sources such as federal / state grants and reimbursable utility locations.	Citywide	All
16.	CIP Management - Stormwater	998653	General management and supervision of the stormwater construction program, including the preparation and documentation of the fiscal year budget and the five-year Capital Improvement Program (CIP) and overhead expense for the City's indirect cost allocation plan.	Citywide	All
17.	Stormwater System - Design and Analysis	998655 998672	Planning, design, analysis of existing infrastructure, and cost estimating to provide scope and budget for the CIP process. SDC funds are specific for those projects, or portions of projects, that serve new development and / or are reflected in the master plan.	Citywide	All
18.	SDC Administration - Storm	998671	Administration of the Stormwater SDC program, collection of fees, and calculation of developer reimbursements and credits.	Citywide	All

**STORMWATER
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Funding Summary**

	Stormwater Rates	SDC Fees	Other Revenue	Other Agencies	Total Funding
	140,000	110,000			\$ 250,000
	283,590				\$ 283,590
	750,000	568,000			\$ 1,318,000
		21,910			\$ 21,910
	390,670	344,560			\$ 735,230
				500,000	\$ 500,000
	77,370				\$ 77,370
	37,180	93,790			\$ 130,970
		8,100			\$ 8,100

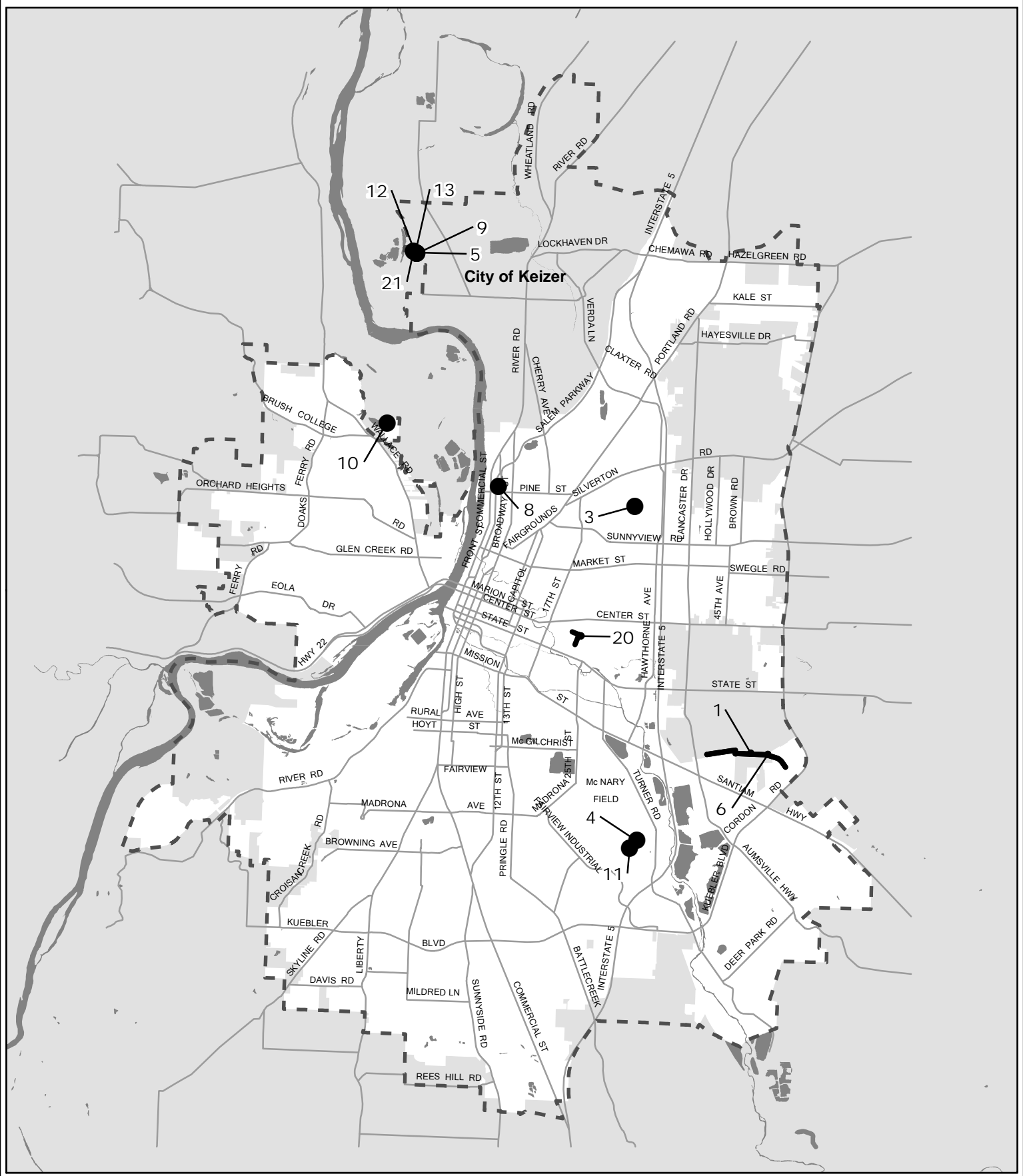
**STORMWATER
FY 2016-17
255 / 260-58-90-30
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>NEW PROJECTS</u>					
19.	Implementation of DEQ Retrofit Plan	716200	Design and construction of stormwater system improvements identified in the Stormwater Retrofit Plan submitted to Oregon Department of Environmental Quality in November 2014, per the requirements of Salem's Municipal Separate Stormwater System Discharge Permit (CIP 506).	Citywide	All
20.	Total Maximum Daily Load (TMDL) Implementation Plan Projects	716201	Initial funding for design and construction of long-term stream bank stabilization and riparian restoration in the section of Pringle Creek flowing from Jones Rd SE to Idylwood Dr SE. The project will address multiple regulatory requirements including those in the Total Maximum Daily Load (TMDL) Implementation Plan for controlling temperature in the Salem watershed (CIP 507).	Faye Wright	3
21.	Stream Bank Restoration Mitigation for Various Projects	716202	Plant establishment, long term monitoring, and maintenance of mitigation sites as required by state and federal environmental permits issued for capital improvement projects. Funding will be transferred to this project from other projects within the construction budget to cover the respective responsibility for each project.	Citywide	All
22.	13th Street NE and Mill Creek Rain Garden	716203	Design and construction of a bioswale located at the end of 13th St NE across Mill Creek from the Olinger Pool. The total impervious surface served by this facility is approximately 37,000 square feet (CIP 532).	NEN	1
TOTAL STORMWATER PROJECTS					

STORMWATER
FY 2016-17
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Funding Summary

	Stormwater Rates	SDC Fees	Other Revenue	Other Agencies	Total Funding
	200,000				\$ 200,000
	100,000				\$ 100,000
	100,000		40,000		\$ 140,000
	56,000				\$ 56,000
	\$ 3,688,140	\$ 1,207,450	\$ 40,000	\$ 1,906,500	
					\$ 6,842,090





LEGEND

- Major Streets
- Urban Growth Boundary
- Outside City Limits

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**WASTEWATER
FY 2016-17
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Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
1.	Cordon Road Wastewater Pump Station Capacity Analysis	709107	Design of capacity improvements at the Cordon Road wastewater pump station. Analysis of surrounding development to determine timing and sizing of future capacity increases (CIP 60963).	SEMCA	3
2.	Street Restoration for Wastewater Projects	709108	Roadway restoration necessitated by wastewater projects. The roadway improvements will be delivered as part of the streets maintenance program and separate pavement rehabilitation projects as required (CIP 61124).	Citywide	All
3.	Chester Avenue NE - Pipe Replacement	711104	Design and construction of 650 linear feet of 15-inch sanitary sewer pipe to replace an existing 8-inch pipe, eliminating sanitary sewer overflows that have occurred on Lansing Ave NE (CIP 097).	Lansing	1
4.	Airport Construction Waste and Transfer Facility	712100	Construction of a new vactor waste dewatering facility with associated space for processing and sorting construction waste, street sweeping storage, material storage, and a new septage receiving station. Completion of the new facility will allow for the closure of the existing airport landfill (CIP 100).	SEMCA	2
5.	Willow Lake WPCF - Medium Voltage Transformer Replacement	712102	Closeout of construction for the replacement of medium voltage transformers to provide proper protection from ground faults and power surges at Willow Lake Wastewater Pollution Control Facility (WPCF) (CIP 103).	Citywide	All
6.	Cordon Road Wastewater Pump Station Force Main Extension	713102	Design and construction of 2,200 linear feet of 24-inch force main. This improvement will provide extra capacity for the Mill Creek Corporate Center and the Salem Renewal Energy and Technology Park.	SEMCA	3
7.	Street Bond Avoidance - Wastewater	714101	Pipeline replacement projects required prior to construction of street and bridge projects identified in the Streets and Bridges Bond Measure approved by voters in November 2008 (CIP 61403).	Citywide	All
8.	Hickory Street NE - Pipe Replacement	714103	Design and construction of 350 linear feet of 36-inch sanitary sewer pipe on Hickory St NE between Commercial St NE and Liberty St NE and evaluation of the downstream conditions. Future fiscal year funding for this project will include rehabilitation of the main on Liberty St NE from Hickory St NE to Norway St SE (CIP 61410).	Highland	5

**WASTEWATER
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Funding Summary**

Wastewater Rates	SDC Fees	Other Agencies	Total Funding
14,180			\$ 14,180
47,100			\$ 47,100
153,540			\$ 153,540
3,646,000			\$ 3,646,000
7,810			\$ 7,810
	491,720		\$ 491,720
50,000			\$ 50,000
404,000			\$ 404,000

**WASTEWATER
FY 2016-17
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Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
9.	Willow Lake WPCF - Gravity Thickener Rehabilitation	714104 716102	Construction for the rehabilitation of the plant's gravity thickeners, including recoating of interiors and concrete repair. Upgrade and relocation of the motor control center and associated electrical equipment from the north primary pump station to the newly vacant raw water pump station. In addition, this project provides for the rehabilitation of the grit handling facility (CIP 61207).	Citywide	All
10.	West Salem Wastewater Pump Station - Preliminary Design	714105	Design of facility improvements for the West Salem wastewater pump station. Work includes a new force main and pump station upgrade (CIP 60746, 60747, 61215).	West Salem	8
11.	Airport Landfill Closure and Post Closure Plan	714106	Management and coordination of the closure plan application with the Department of Environmental Quality (DEQ) (CIP 199).	SEMCA	2
12.	Willow Lake WPCF - Distributed Control System Upgrades	715103	Removal, replacement, and upgrade of 100 Series remote input / output modules with 200 Series input / output modules. Project includes communication interconnect to North River Road Wet Weather Treatment Facility and new equipment and wiring to install new modules (CIP 175).	Citywide	All
13.	Willow Lake WPCF - Cogeneration Facility Upgrade	715105	Final design of the proposed upgrade for cogeneration of power using methane gas generated from the City's wastewater treatment process. The design and construction of this project will be funded in part by grant funding from Energy Trust of Oregon and possibly other sources based on the potential energy savings that may be realized from this project (CIP 177).	Citywide	All
<u>DEVELOPER REIMBURSEMENT</u>					
14.	Wastewater Improvement - Developer Reimbursement - Pass Through	998665	Anticipated reimbursement to developers for construction of qualified public improvements as defined in SRC 41.100. Funding is limited to the amount of Sewer System Development Charge (SDC) improvement funds budgeted in this project.	Citywide	All
<u>GENERAL</u>					
15.	Unspecified - Wastewater	998525 998549	Funds for projects identified with costs exceeding the budget estimate, unanticipated replacement projects located under street restoration and resurfacing projects, small mid-year projects, and projects which provide opportunities to replace sanitary sewer pipelines with other utility projects.	Citywide	All

**WASTEWATER
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Funding Summary**

Wastewater Rates	SDC Fees	Other Agencies	Total Funding
3,018,170	490,000		\$ 3,508,170
260,530			\$ 260,530
7,410			\$ 7,410
216,360			\$ 216,360
1,200,000		72,720	\$ 1,272,720
	342,580		\$ 342,580
1,030,420	2,669,720		\$ 3,700,140

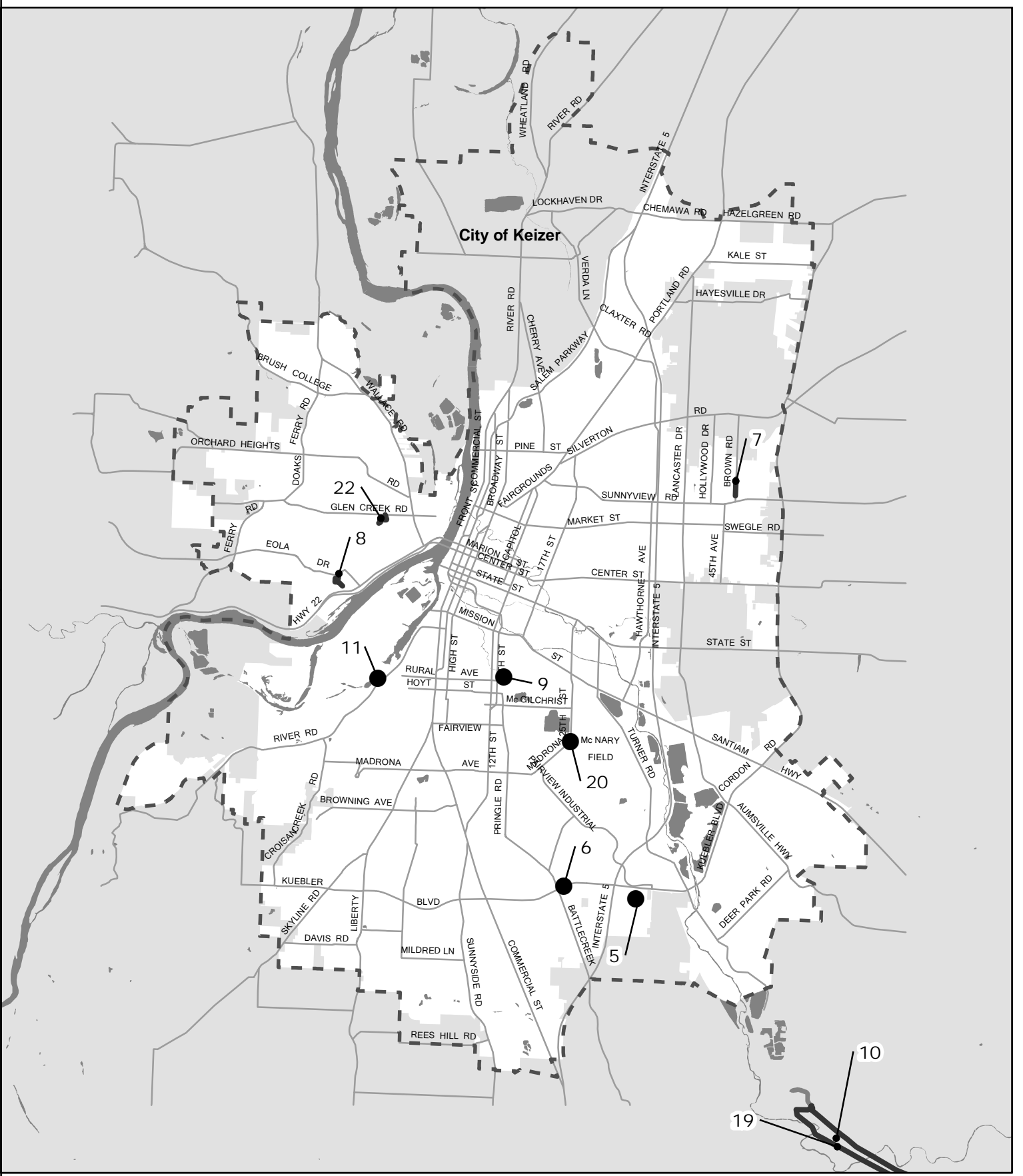
**WASTEWATER
FY 2016-17
255 / 260-58-90-30
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
16.	Opportunity Grant Money	998641	Expenditure authority for unanticipated mid-year opportunity projects with outside funding sources such as federal / state clean water grants and reimbursable utility relocations.	Citywide	All
17.	CIP Management - Wastewater	998660	General management and supervision of the wastewater construction budget, including the preparation and documentation of the five-year Capital Improvement Program (CIP). It also includes overhead expense for the City's indirect cost allocation plan.	Citywide	All
18.	SDC Administration - Sewer	998663	Administration of the Sanitary Sewer SDC program, collection of fees, and calculation of developer reimbursements and credits.	Citywide	All
19.	Wastewater System Design and Analysis	998674 998677	Planning, schematic design, and cost estimating to provide scope and budget for the CIP process. SDC funds are specific for those projects, or portions of projects, that serve new development and / or are reflected in the master plan.	Citywide	All
<u>NEW PROJECTS</u>					
20.	B Street Basin No. 5 Wastewater Collection Improvements	716100	Design and construction of approximately 1,080 linear feet of new wastewater main on 23rd St NE between Breyman St NE and Chemeketa St NE and on Breyman St NE between 22nd St NE and alley east of 23rd St NE. The work also includes replacement of wastewater services to a new main on 22nd St NE (CIP 1077, 345).	NEN	2
21.	Willow Lake WPCF - Solid Waste Storage Facility	716101	Design and construction of a solid waste storage facility at the Willow Lake WPCF. This building will provide interim storage of solid waste prior to material being transported offsite. Building type, size, and location will be determined during the preliminary design phase (CIP 537).	Citywide	All
TOTAL WASTEWATER PROJECTS					

**WASTEWATER
FY 2016-17
255 / 260-58-90-30
Funding Summary**

Wastewater Rates	SDC Fees	Other Agencies	Total Funding
		3,000,000	\$ 3,000,000
195,390			\$ 195,390
	8,750		\$ 8,750
179,580	119,870		\$ 299,450
1,480,000			\$ 1,480,000
400,000			\$ 400,000
\$ 12,310,490	\$ 4,122,640	\$ 3,072,720	\$ 19,505,850





LEGEND

- Major Streets
- Urban Growth Boundary
- Outside City Limits

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**WATER
FY 2016-17
255 / 260-58-90-20
Projects**

No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
1.	Street Bond Avoidance - Water	709002	Waterline and fire hydrant replacement projects required prior to construction of street and bridge projects identified in the Streets and Bridges Bond Measure approved by voters in November 2008 (CIP 60934).	Citywide	All
2.	Street Restoration for Water Projects	709005	Roadway restoration necessitated by waterline construction projects. The improvements will be delivered as part of the streets maintenance program and separate pavement and rehabilitation projects as required (CIP 61131).	Citywide	All
3.	Geren Island Channel Stabilization, Dam, and Intake Design	713000	Provides design of mitigation work in the north channel of the North Santiam River to maintain the flow of water to the City's water treatment plant intake. This work also includes evaluating alternatives for water intake and dam structures.	Citywide	All
4.	Reservoir Seismic Valve Improvements	713001	Electrical upgrades of the seismic valve systems at ten water reservoir sites throughout the City to prevent water damage that is occurring at many sites from flooding and condensation in the underground vaults.	Citywide	All
5.	Boone Road Water Pump Station - Upgrade	714000 710001	Design and construction of electrical capacity for future build-out and the installation of an emergency electrical generator. The project will include the schematic design for a build-out capacity of 18,000 gpm, a building addition to house the electrical components, variable frequency drive units, and backup power systems (CIP 59312).	SEMCA	3
6.	Kuebler Boulevard SE Waterline Extension	715000 715007	Construction of 120 linear feet of 12-inch ductile iron pipe crossing Kuebler Blvd SE near Battle Creek Rd SE and construction of 270 linear feet of 8-inch ductile iron pipe between Barnes Rd SE and Kuebler Blvd SE to provide water system improvements prior to completion of the Kuebler Blvd eastbound widening project in cost center 255-58-90-10-42, PN 713513.	Morningside, South Gateway	3, 4
7.	Brown Road NE Waterline, Phase 2	715001	Design and construction of approximately 800 linear feet of 12-inch ductile iron pipe that is needed in Brown Rd NE between Samantha Ave NE and Shippis Pl NE. The improvements will be constructed as part of the Brown Rd widening project, PN 713507 in cost center 255-58-90-10-42 (CIP 61527).	NOLA	6
8.	Water Main Replacement - Forest Hills Package	715002	Design and construction funding for the replacement of approximately 1,900 linear feet of 2-inch and 6-inch waterline with new 8-inch ductile iron pipe. The existing pipes are reaching the end of their useful life and need to be replaced (CIP 61530).	West Salem	8

**WATER
FY 2016-17
255 / 260-58-90-20
Funding Summary**

Water Rates	SDC Fees	Other Agencies	Total Funding
20,000			\$ 20,000
10,000			\$ 10,000
254,580			\$ 254,580
342,170			\$ 342,170
896,060	515,000		\$ 1,411,060
45,000	10,000		\$ 55,000
210,000			\$ 210,000
501,050			\$ 501,050

WATER
FY 2016-17
255 / 260-58-90-20
Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
9.	Oxford Street SE 30-Inch Mainline Repair at Pringle Creek Crossing	715003	Design and construction to repair the leaking 30-inch steel water main that crosses under Pringle Creek and the Union Pacific Railroad with a 30-inch cured-in-place pipe (CIP 61445).	SESNA	2
10.	36-Inch Water Transmission Line Design	715004	Evaluation and design of lining and replacement options to repair up to 40,000 linear feet of existing 36-inch transmission main. Once the evaluation is complete additional funding will be required in future fiscal years to complete the project (CIP 61528).	Citywide	All
11.	Minto-Brown Island Park Waterline	715006	Design and construction to extend an 8-inch potable waterline to Minto-Brown Island Park from River Road S with associated fire hydrants (CIP 407).	Citywide	All
<u>DEVELOPER REIMBURSEMENTS</u>					
12.	Water Improvement - Developer Reimbursement - Pass Through	998668	Anticipated reimbursement to developers for construction of qualified public improvements as defined in SRC 41.100. Funding is limited to the amount of Water System Development Charge (SDC) improvement funds budgeted in this project.	Citywide	All
<u>GENERAL</u>					
13.	Water Master Plan Property Acquisitions	940214	Acquisition of property needed for construction of future reservoirs, pump stations, and large diameter pipelines as identified in the Water Master Plan. These funds also provide for site selection and conceptual design.	Citywide	All
14.	Unspecified	998538 998552	Funds for projects identified with costs exceeding the budget estimate, unanticipated replacement projects located under street restoration and resurfacing projects, mid-year projects, and projects which provide opportunities to replace water mainlines with other utility projects.	Citywide	All
15.	Opportunity Grant Money	998634	Unanticipated mid-year projects with outside funding sources such as federal / state grants and reimbursable utility relocations.	Citywide	All
16.	CIP Management - Water	998659	General management and supervision of the water construction program, including the preparation and documentation of the five-year Capital Improvement Program (CIP) and overhead expense for the City's indirect cost allocation plan.	Citywide	All
17.	SDC Administration - Water	998664	Administration of the Water SDC program, collection of fees, and calculation of developer reimbursements and credits.	Citywide	All

**WATER
FY 2016-17
255 / 260-58-90-20
Funding Summary**

	Water Rates	SDC Fees	Other Agencies	Total Funding
	204,730			\$ 204,730
	2,176,800			\$ 2,176,800
	710,220			\$ 710,220
		260,690		\$ 260,690
		102,210		\$ 102,210
	1,100,650	1,883,050		\$ 2,983,700
			3,000,000	\$ 3,000,000
	103,860			\$ 103,860
		10,010		\$ 10,010

WATER
FY 2016-17
255 / 260-58-90-20
Projects

No.	Name	Project No.	Description	Neighborhood Association	Ward
18.	Water System Design and Analysis	998673 998675	Planning, design, and cost estimating to provide scope and budget for the CIP process. SDC funds are specific for those projects, or portions of projects, that serve new development and / or are reflected in the master plan.	Citywide	All
<u>NEW PROJECTS</u>					
19.	54-Inch Water Transmission Line Repairs	716000	Design and construction for protection of the 54-inch transmission main at locations where it crosses under existing drainage or irrigation ditches (CIP 411).	Citywide	All
20.	12-Inch Waterline Relocation at Madrona Avenue SE and 25th Street SE	716001	Relocation of 320 linear feet of 12-inch water main to accommodate intersection improvements. The waterline will be constructed as part of the Madrona / 25th St project in cost center 255-58-90-10-42, PN 713505 (CIP 509).	SEMCA, SESNA, Morningside	2, 3
21.	East Salem Backup Well Water Supply	716002	Feasibility analysis for development of an in-City supplemental water supply equal to the average daily demand to improve redundancy and overall resiliency of the water system. The future construction project may include ancillary equipment necessary to make the existing wells in East Salem operational such as distribution piping, control building, emergency power generation, chlorine injection equipment, and connection to the Supervisory Control and Data Acquisition system (SCADA).	ELNA, Lansing, NOLA, Northgate	1, 5, 6
22.	Patterson Avenue NW Waterline Package	716003	Design and construction to replace approximately 1,135 linear feet of aged and failing 2-inch cast iron pipe with 8-inch ductile iron pipe. The project will replace the pipe on Patterson Ave NW from Glen Creek Rd NW to Lavona Dr NW; on Lavona Dr NW from Patterson Ave NW to View Dr NW; on View Dr NW from Lavona Dr NW to Klarr Ct NW; and on Klarr Ct NW from View Dr NW to Pali Dr NW (CIP 61532).	West Salem	8
23.	West Salem Backup Well Water Supply	716004	Feasibility analysis for development of an in-City supplemental water supply that can be used to supplement the normal surface water supply during peak demand periods and improve redundancy and overall resiliency of the water system. The project includes initial funding for evaluating well sites throughout West Salem and transferring water rights to the selected site or sites (CIP 511).	West Salem	1, 8
TOTAL WATER PROJECTS					

WATER
FY 2016-17
255 / 260-58-90-20
Funding Summary

	Water Rates	SDC Fees	Other Agencies	Total Funding
	121,680	70,600		\$ 192,280
	250,000			\$ 250,000
	160,000			\$ 160,000
	125,000			\$ 125,000
	450,000			\$ 450,000
	125,000			\$ 125,000
	\$ 7,806,800	\$ 2,851,560	\$ 3,000,000	\$ 13,658,360

DEVELOPMENT DISTRICTS

SUSTAINABLE FAIRVIEW

FY 2016-17

275-58-90-52-00

Projects



No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>NEW PROJECTS</u>					
1.	Unspecified Improvements		Infrastructure improvements in Sustainable Fairview Development District paid by fees from developers / builders.	Morningside	3

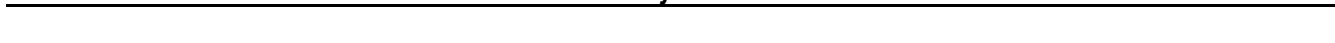
TOTAL SUSTAINABLE FAIRVIEW DEVELOPMENT

MILL CREEK

FY 2016-17

275-64-90-10-10

Projects



No.	Name	Project No.	Description	Neighborhood Association	Ward
<u>CARRYOVER PROJECTS</u>					
2.	MCCC: Cordon Road SE at Gaffin Road SE - Intersection Improvements		Project provides funding to design, acquire right-of-way and construct a new signal at the intersection of Cordon Rd and Gaffin Rd SE and complete related improvements (rebudgeted) (CIP 60538).	SEMCA	3
3.	Unspecified Improvements		Provides funding for infrastructure improvements in the Mill Creek Corporate Center, which are not eligible for urban renewal funds.	SEMCA	3

TOTAL MILL CREEK DEVELOPMENT DISTRICT PROJECTS

DEVELOPMENT DISTRICTS

SUSTAINABLE FAIRVIEW

FY 2016-17

275-58-90-52-00

Funding Summary

	Beginning Fund Balance	Interest	Developer Fees	Total Project
			500,000	\$ 500,000
	\$ -	\$ -	\$ 500,000	
				\$ 500,000

MILL CREEK

FY 2016-17

275-64-90-10-10

Funding Summary

	Beginning Fund Balance	Interest	Other	Total Project
	350,000			\$ 350,000
	1,181,240	10,000	297,000	\$ 1,488,240
	\$ 1,531,240	\$ 10,000	\$ 297,000	
				\$ 1,838,240

